



Bridgewater State University

Virtual Commons - Bridgewater State University

[Bridgewater Annual Town Reports](#)

[Local History](#)

2019

2019 Bridgewater Annual Town Report

The Town of Bridgewater

Follow this and additional works at: https://vc.bridgew.edu/town_reports

Recommended Citation

of Bridgewater, The Town (2019). 2019 Bridgewater Annual Town Report. In *Bridgewater Annual Town Reports*. Paper 162.

Available at: https://vc.bridgew.edu/town_reports/162

This item is available as part of Virtual Commons, the open-access institutional repository of Bridgewater State University, Bridgewater, Massachusetts.

Town of Bridgewater Annual Town Report

For the Year Ended December 31, 2019



**Stanley Ironworks
Bridgewater, MA**

Photo Credit Carlton Hunt, PhD

The 2019 Town Report is Dedicated To Lorraine Doris Horan Carrozza



Elder Affairs Director
Dates of Service: 1/2/96–8/14/2019

Bridgewater celebrated Lorraine's retirement after 25 years of dedicated service. A large gathering of the public, family members, and fellow town employees honored her with plaques, presents, and praise. In attendance were Fire Chief Thomas Levy, and many members of the Bridgewater Fire Department, Bridgewater Police Chief Christopher Delmonte, Town Council President Dennis Gallagher, Veterans' Agent Roderick Walsh, and Town Clerk Marilee Kenney Hunt.



Photos Top Left, Right, Bottom Center: Chief Levy & Bridgewater Fire Depart. members honor Lorraine. Family and grateful community members celebrated Lorraine's years of service. Friends and co-workers honored Lorraine with this bench where her grandchildren are seated.

Dedication *continued*

Lorraine was hired as the part-time clerk for the Bridgewater Office of Elder Affairs in January 1996. In 1997, an Assistant Director position was created for her and soon after, she was appointed Acting Director. During her service as Acting Director, she started the TRIAD program and in August 1998 was officially appointed Director of Elder Affairs.

Lorraine served as a member of the MA Councils on Aging, the Area Agency on Aging, the Ousamequin Club, and various boards under the General Federation of Women's Clubs. Active in community law enforcement programs, Lorraine participated in the first Bridgewater Police Citizen's Police Academy, served as the Chair of the S.A.L.T (Seniors and Law Enforcement Together) Council, was a member of the District Attorney's Round Table and the Bridgewater Coalition Against Community Violence.

Lorraine officiated as a Commissioner on the Bridgewater Housing Authority and served on a variety of Town committees and boards including: S.A.V.E (Senior Associate Volunteer Experience), the Disabilities Commission, the Senior Center Expansion Committee, the Multi-Assessment Team for Congregate Housing, the Greater Brockton Area Hoarding Task Force, Bridging Lives (Opioid Task Force), Bridgewater State University's College and Community Relations Council, and the One Book One Community Program.

Creator of the Congregate Lunch Program offering home cooked meals and social connections to Bridgewater seniors, Lorraine was also a senior pen-pal, writing letters to elementary school students and the life skills students.

Lorraine did all the above with a perpetual smile through good times and bad. She was a friend to all—especially the senior community in Bridgewater. Her service, personality, and compassion were gratefully received and sadly missed—although she still shines her light in Bridgewater.

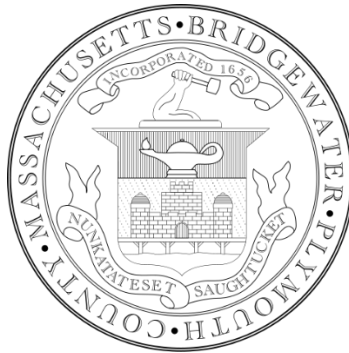


Photos Left and Right: Town Council President Dennis Gallagher presents a citation of appreciation from the full Town Council. Lorraine waves goodbye as she leaves her office for the last time.

OUR TOWN
ANNUAL REPORT
of the
TOWN OFFICERS

Of the Town of
Bridgewater, Massachusetts

For the Year 2019



TOWN OF BRIDGEWATER

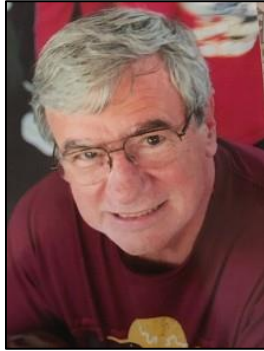
Table of Contents

In Memoriam	1
Congressional, County, Legislative & Town Contacts	6
Elected Town Officials	8
Town Officers	9
Boards, Committees, and Commissions	11
Administrative Personnel	18
2019 Elections	20
Annual Town Election	20
Special Town Election	22
Town Reports For the Year Ended December 31, 2019	23
Board, Committee, and Commission Reports	23
Affordable Housing Trust	23
Agricultural Commission	23
Assessors, Board of	24
Cable Advisory Committee	24
Citizens' Advisory Committee	24
Community Preservation Committee	25
Conant Trust Fund Committee	27
Conservation Commission	29
Cultural Council	30
Disability Commission	32
Elder Affairs Commission	34
Energy Committee	36
Financial Committee	38
Fire Station Building Committee	39
Fishery Committee (formerly Town River Fisheries)	39
George Mitchell Elementary School Building Committee	40
Health, Board of	41
Historic District Commission	41
Historical Commission	42
Housing Authority	43
Housing Partnership	45

Master Plan Committee.....	45
Open Space Committee.....	46
Parks and Recreation Commission.....	46
Planning Board	47
Registrars of Voters, Board of	49
S.A.V.E. Committee (Senior Associates Volunteer Experience).....	51
Transportation Committee	51
Veterans' Council	51
Water and Sewer Board	51
Zoning Board of Appeals.....	52
Elected Town Official Reports	53
Public Library Trustees, Board of.....	53
Town Clerk	53
Town Council	56
Town Department Reports	58
Community & Economic Development.....	58
Com & Eco Dev: Building.....	59
Com & Eco Dev: Building: Inspectional Services.....	60
Com & Eco Dev: Conservation	61
Com & Eco Dev: Economic Development	61
Com & Eco Dev: Health.....	61
Com & Eco Dev: Planning.....	62
Elder Affairs	62
Financial Services	63
Financial Services: Accounting	64
Financial Services: Assessing	64
Financial Services: Procurement and Treasury	65
Fire: Emergency Management	65
Fire: Fire Services	66
Parks & Recreation	68
Police: Animal Control and Animal Inspections.....	70
Police: Parking.....	70
Police: Police Services.....	70
Public Library	70

Public Works: Roadways	71
Public Works: Sewer.....	73
Public Works: Solid Waste	74
Public Works: Structures & Grounds.....	74
Public Works: Water.....	74
Public Works: Water Pollution Control	75
Public Works: Water Supply.....	75
Town Manager: Annual Report	76
Veterans' Services	79
Regional School District Reports.....	81
Bridgewater-Raynham Regional School District.....	81
Bristol-Plymouth Regional Technical School.....	83
Outside Services Reports	95
Old Colony Planning Council.....	95
Plymouth County Cooperative Extension	97
Plymouth County Mosquito Control Project.....	97
Southeastern Regional Services Group.....	100
Legislation Voted 2019—Town of Bridgewater.....	101
Ordinances Directory 2019	101
Orders Directory 2019	102
Resolutions Directory 2019	106
Financials.....	107
Accounts Receivable Deferred Revenue Reconciliation 6/30/2019	107
Statement of Indebtedness—Fiscal Year 2019	112
Audited Financial Statement—Fiscal Year 2019.....	115
General Fund Expense Budget to Actual—Fiscal Year 2019.....	126
General Fund Revenue Budget to Actual—Fiscal Year 2019.....	128
Enterprise Funds Budget to Actual—Fiscal Year 2019	129
Local and Enterprise Funds Receipts—Fiscal Year 2019.....	133
Combined Balance Sheet—Fiscal Year 2019.....	134
Long-Term Debt Summary—Fiscal Year 2019.....	135
Treasurer's Report—Fiscal Year 2019	137

In Memoriam



David Evans Cox, 1937–2019

David Evans Cox, a longtime Bridgewater resident, passed away on June 7, 2019. David was born and raised in Wrentham. He joined the Air Force in 1955 and later graduated from Northeastern University to pursue a career in computer engineering. David was heavily involved in the Bridgewater community. He was an election worker, a Bridgewater Lions Club member for over 40 years, a member of the Scotland Church, and a member of the Bridgewater Recreational Committee.



Roberta S. Dodge, 1933–2019

Roberta S. Dodge, 85, of Bridgewater, died on January 3, 2019, at Life Care Center of Raynham. Wife of the late Ralph S. Dodge, she graduated from North Quincy High School and went on to Bridgewater State and received a master's degree in special education. Roberta taught at Bridgewater-Raynham Regional High School for many years. She was a member of the Bridgewater Garden Club. She was active in town politics as a member of the Republican Town Committee and offered her services as a poll worker during elections.

In Memoriam (continued)



Christine Marie "Chrissy" Fabrizio, 1970–2019

Christine Marie "Chrissy" Fabrizio, of East Bridgewater, passed away unexpectedly on August 13, 2019, at the age of 49. She was the loving mother of Nicole M. Dennison of East Bridgewater and daughter of George and Judy (Mascioli) Fabrizio of Taunton. Chrissy grew up in Randolph and attended Norfolk Agricultural School. She worked for the MDC/State Police Mounted Police Unit in Canton. Most recently Chrissy worked for the Town of Bridgewater Water Department, where her work ethic made her a valued member of the departmental team. She accomplished her tasks in a timely manner, responding to customers with kindness and patience, whether they had a problem, criticism, or compliment.



Jacqueline L. (Stigh) Hickey, 1935–2019

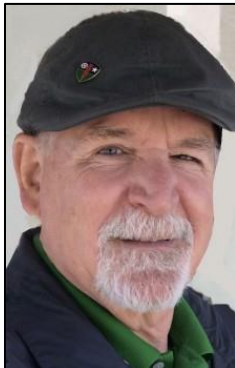
Jacqueline L. (Stigh) Hickey, of Bridgewater, passed away June 3, 2019, at the age of 83 in Bridgewater. Jackie was a graduate of Bridgewater High School, class of 1953. After graduation she worked for the Bridgewater Savings Bank. Later, she worked in the Bridgewater Middle School cafeteria and served meals for the elderly at Hemlock Drive. She offered her services to the Bridgewater Community as a poll worker at elections.

In Memoriam (continued)



Donald E. Libby, 1952–2019

Donald E. Libby of Bridgewater, died on Nov. 12, 2019. After high school he joined the USMC Reserves, met and married Susan Munise, and settled in Bridgewater where they raised their children. He had a lengthy (35-year) career at Bridgewater State University, retiring as facility maintenance foreman. Donald was a consummate hard worker and offered his services as a poll worker at elections.



Joseph Patrick Marchisio, 1948–2019

Joseph Patrick Marchisio, of Bridgewater and West Boylston, passed away on February 14, 2019. He was a graduate of St. John's High School in Shrewsbury, received his undergraduate degree from Bridgewater State College and his master's degree from Anna Maria College in Paxton. David worked for over 30 years as a special education administrator for the City of Brockton School Department and was a Vietnam Veteran, serving as an Airborne Ranger Staff Sergeant in the Army's 75th Infantry Regiment. He was awarded a Purple Heart. He was an avid golfer and was a ranger at Bridgewater's Olde Scotland Links. David was active in the Bridgewater community, serving on the board of the Bridgewater Vets Club and working for the Town Clerk's Office offering transportation, set-up, and break-down services for elections.

In Memoriam (continued)



Donald F. Randall, 1946–2019

Donald F. Randall, age 73, of Bridgewater, passed away September 14, 2019. Mr. Randall was a devoted husband to his wife of 46 years, Karen J. (Smith) Randall. Donald was a graduate of Bridgewater-Raynham Regional High School class of 1965. He worked for the Independent Nail Factory and as a custodian at Bridgewater-Raynham Regional High School for 33 years.



Loretta G. Ring, 1921–2019

A career educator for 33 years, Loretta Ring influenced the lives of countless students in the school systems of Fairhaven, Middleboro, Avon, West Bridgewater, and East Bridgewater. Loretta was very active in area science fairs and mentored many education majors who taught with her. The community benefited from her generosity of time with the Girl Scouts, Conservation Commission, North River Collaborative, the Bridgewater Council on Aging, and Americans with Disabilities. Music was a large part of her life. She played piano and was also a National Champion Military Drum Major, playing trombone in the concert orchestra. Her community activities also included performances with the Fairhaven and Bridgewater players, directing musicals, and participating in classroom music. She assisted the Bridgewater Town Clerk's Office during elections.

In Memoriam (continued)



Joseph A. Schuster, 1927–2019

Joseph A. Schuster, 92, of Bridgewater, died on September 7, 2019. Born in Boston, Joseph attended Everett High School then enlisted in the U.S. Navy to serve his country in WWII. Upon his return from the war he held many positions, including serving as a Stonehill Campus police officer and as a Special police officer for the Town of Bridgewater. He was a member of the Bridgewater VFW, Bridgewater Vets Club, Police Association, and a lifetime member of the ELKS.

**Bridgewater is grateful for the generous contributions
these individuals have made to our community. We are
saddened at their loss.**



Congressional, County, Legislative & Town Contacts

Incorporated June 1656
 8th Congressional District – 1st Councillor District
 1st Plymouth and Bristol Senatorial District
 8th Plymouth Representative District

United States Congress (www.congress.gov)			
SENATOR ELIZABETH WARREN		REPRESENTATIVE STEPHEN LYNCH	
Boston	617-565-3170	Boston	617-428-2000
Springfield	413-788-2690	Brockton	508-586-5555
Washington, DC	202-224-4543	Quincy	617-657-6305
		Washington, DC	202-225-8273
SENATOR EDWARD (ED) MARKEY			
Boston	617-565-8519		
Fall River	508-677-0523		
Springfield	413-785-4610		
Washington, DC	202-224-2742		

Massachusetts Legislature (www.malegislature.gov)			
SENATOR MARK PACHECO		REPRESENTATIVE ANGELO L. D'EMILIA	
State House	617-722-1551	State House	617-722-2488
District Office	508-822-3000	District Office	508-697-2700
COUNCILLOR, DISTRICT 1		Joseph C. Ferreira	617-725-4015 X1
www.mass.gov/portal/government/govs-council.html			

Plymouth County (http://www.plymouthcountyma.gov/)			
COMMISSIONERS		DISTRICT ATTORNEY TIMOTHY J. CRUZ	
508-830-9104		508-584-8120	
Daniel A. Pallotta, Chair		Main Office	
Gregory M. Hanley			
Sandra M. Wright			
Administrator: Frank Basler			
fbasler@plymouthcountyma.gov			
REGISTER OF DEEDS		REGISTER OF PROBATE & INSOLVENCY	
John R. Buckley Jr.	508-830-9200	Matt McDonough	
		Plymouth	508-747-6204
		Brockton	508-897-5400
SHERIFF-PLYMOUTH COUNTY			
Joseph D. McDonald Jr. 508-830-6200			

Cities and Towns in Plymouth County:

Abington, Bridgewater, Brockton, Carver, Duxbury, East Bridgewater, Halifax, Hanover, Hanson, Hingham, Hull, Kingston, Lakeville, Marion, Marshfield, Mattapoisett, Middleborough, Norwell, Pembroke, Plymouth, Plympton, Rochester, Rockland, Scituate, Wareham, West Bridgewater, Whitman

Town Web site: www.bridgewaterma.org

Emergency Number — 911

Town and School Telephone Numbers

Accountant	see Finance
Animal Control	see Police
Assessor	see Finance
Building	see Com & Eco Dev
Com & Eco Dev	508-697-0950
Building	508-697-0904
Community Develop.	508-697-0950
Conservation Agent	508-697-0950
Economic Develop.	508-697-0950
Health	508-697-0903
Inspectional Services	508-697-0904
Planning	508-697-0950
Zoning	508-697-0950
Conservation	see Com & Eco Dev
DPW	see Public Works
Economic Develop.	see Com & Eco Dev
Elder Affairs	508-697-0929
Emergency Management	see Fire Dept.
Finance	508-697-0926
Accountant	508-697-0926
Assessor	508-697-0928
Collector/Treasurer	508-697-0923
Fire, including Emergency Management	508-697-0900
Forestry/Tree Warden	see Public Works
Health	see Com & Eco Dev
Highway	see Public Works: Roadways
Housing Authority	508-697-7405
Information Technology	see Town Mngr.
Olde Scotland Links	508-279-3344
Parking Enforcement	see Town Mngr.
Parks & Recreation	508-697-8020
Planning	see Com & Eco Dev

Plumbing/Gas/Wiring	see Building
Police	508-697-6118
Animal Control	508-659-1290
Public Library	508-697-3331
Public Works	508-697-0931
Engineer	508-697-0906
Forestry/Tree Warden	508-697-0931
Roadways	508-697-0931
Solid Waste	508-697-0903
Structures & Grounds	508-697-0931
Water Pollution Control	508-697-0937
Water Supply	508-697-0910
Recreation	see Parks & Recreation
Schools	508-279-2140
B/P Tech School Main	508-823-5151
B/R High School	508-697-6902
Mitchell at the Middle	508-279-2120
Superintendent	508-279-2140
Williams	508-697-6968
Town Clerk	508-697-0921
Town Council	508-659-1254
Town Manager	508-697-0919 x5
Use number for all depts. below <i>except IT</i>	
Hearing Officer	
Human Resources	
Information Technology	508-697-0966
Parking Enforcement	
Treasurer/Tax Collector see Finance Dept.	
Treatment Plant	see Public Works
Veterans' Services	508-697-0908
Water	see Public Works
Zoning	see Com & Eco Dev

Elected Town Officials

Organization	Term Expires
Bridgewater Public Library Trustees (3-year term)	
Ellen M. Chiocca Carey	4/2021
Janet Dye	4/2022
Constance Franciosi	4/2020
Matthew Gerritsen	4/2020 (appointed in 2019)
Pam Hayes-Bohanan	4/2020
Marc Harold McDonald	4/2021 (resigned 2019)
Danielle Oliari	4/2022
Leslie Reed	4/2021 (resigned in 2019)
Jeff Rhind	4/2022
Nancy Sarno	4/2022
Bridgewater-Raynham Regional District School CMTE (3-year term)	
Michael Dolan, Vice-Chair (B)	4/2021
Richard Florence (B)	4/2022
Anthony Ghelfi, Secretary/Clerk (R)	4/2021
Jason Hammond (B)	4/2021
Lillian Holbrook (B)	4/2020
Rachel King (R)	4/2021
Kevin Moreira (R)	4/2020
Susan P. Prewandowski, Chair (R)	4/2022
Bristol-Plymouth Technical School District (2-year term)	
Mark A. Dangoia (Bridgewater Rep)	4/2021
Town Clerk (3-year term)	
Marilee Kenney Hunt	4/2021
Town Council (3-year term)	
Frederick Chase, Precinct 4	4/2022
Peter Colombotos, Precinct 5	4/2020
Timothy Fitzgibbons, Precinct 2	4/2021
Dennis Gallagher, President, Councilor At-Large	4/2021
Shawn George, Vice-President, Precinct 3	4/2020
Aisha Losche, Precinct 1	4/2021
Matthew Rushton, Councilor At-Large	4/2022
Francis Sousa, Precinct 7	4/2022
William Wood, Precinct 6	4/2020 (Resigned December 2019)
1 Vacancy after December 2019	

Town Officers

Department/ Phone Number	Name
Accounting Manager 508-697-0926	Laurie Guerrini
Animal Control Officer 508-659-1290	Lisa McKay
Chief Assessor 508-697-0928	Shelley McCauley
Building & Zoning Commissioner 508-697-0904	Steven Solari
Collector/Treasurer 508-697-0936	Scott Bois
Community & Economic Development Director, Town Planner 509-697-0907	Jennifer Burke
Assistant Town Planner Conservation Agent	Elijah Romulus Azu Etoniru (until October 2019) Steve Solbo after (October 2019)
Environmental Planner Zoning	Steve Solbo Jennifer Burke
Constable--Terms End 12/2019	Dave Asiaf Katherine Asiaf Marilee Kenney Hunt Joseph Latimer Adam Loomis Jolie Sprague Martin Michael Moore William Scharnick
Assistant Town Manager 508-697-0919	Kimberly Williams
Elder Affairs Director 508-697-0929	Lorraine Carrozza (retired August 2019) Emily Williams (September 2019)
Electrical Inspector 508-697-0904	Walter Murray (until October 2019) Greg Paul (after October 2019)
Engineer (see Town Engineer)	
Finance Director 509-697-0926	Anthony Sulmonte
Fire Chief 508-697-0900	Thomas Levy
Deputy Fire Chief	Michael MacDermott
Hearings Officer 508-697-0919	Michael Dutton
Health Agent 508-697-0903	Eric Badger
Human Resources Director 508-697-0919	Kimberly Williams
Highway Supt. 508-697-0931	Ronald Ladue
Information Technology Director 508-697-0966	Brad Dzierzak
Network Technician	Justin Viera
Inspector of Animals 508-659-1290	Lisa McKay
Parks & Recreation Supt. 508-697-8020	Charles Simonds
Plumbing & Gas Inspector 508-697-0904	Robert Cabral

Town Officers (continued)

Department/Phone Numbers		Name
Police Chief	508-697-6118	Christopher Delmonte
Executive Officer		Thomas J. Schlatz
Public Library Director	508-697-3331	Ann Gerald (Acting Director until October 2019) Jed Phillips (after October 2019)
Assistant Director		Anne Gerald
Roadways Superintendent	508-697-0931	Ronald Ladue
Sealer of Weights & Measures	508-697-0904	David Moore
Sewer Director, see Water Pollution Control		
Town Attorney		Jason Rawlins
Town Clerk	508-697-0921	Marilee Kenney Hunt
Assistant Town Clerk		Jolie Sprague Martin
Town Councilors	508-659-1254	
At-Large Councilors		Dennis Gallagher Matthew Rushton
Precinct Councilors		
Precinct 1		Aisha Losche
Precinct 2		Timothy Fitzgibbons
Precinct 3		Shawn George
Precinct 4		Frederick Chase
Precinct 5		Peter Colombotos
Precinct 6		William Wood
Precinct 7		Francis Sousa
Town Engineer	508-697-0906	Azu Etoniru
Town Manager	508-697-0919	Michael Dutton
Treasurer	508-697-0936	Scott Bois
Tree Warden (volunteer)	508-697-0931	William Maltby
Veterans' Agent	508-697-0908	Roderick Walsh
Water Pollution Control	508-697-0937	Jonas Kazlauskas
Water Supply Director	508-697-0910	Jonas Kazlauskas
Wiring Inspector	508-697-0904	Walter Murray (until October 2019) Greg Paul (after October 2019)
Zoning		See Com & Eco Dev

Boards, Committees, and Commissions

Massachusetts's Open Meeting Law

As required by Massachusetts' Open Meeting Law, all Bridgewater appointed board, commission and committee meetings are posted and open to the public. Meeting dates, location, and times are posted at least 48 hours before the meeting and are available on the Town's web calendar.

- Type www.bridgewaterma.org in your browser
- Scroll to and click on "Calendar"

Posted meeting notices are also available in a binder at the Town Clerk's Office which is located at 66 Central Square. Meeting agendas and minutes are posted at the Town's website.

- Type www.bridgewaterma.org in your browser
- Scroll to "Quick Links"
- Select "Agendas and Minutes"

To request automatic notification of any or all meeting postings:

- Type www.bridgewaterma.org in your browser
- Select "Stay Informed"
- Sign up for notifications of your choice

Boards, Committees and Commissions

Descriptions of the following boards, committees, and commissions can be found in the **Bridgewater MA Town Code**, available online at:

<http://www.bridgewaterma.org/documentcenter/view/1128>

The information below is in: PART II Administrative Code, Chapter I, Article III, Section "X".

For example, information on the Affordable Housing Trust is found in:

PART II Administrative Code, Chapter I (c. I), Article III (art III), Section 2 (§2).

Organization	Admin Code Section Term Expires
Affordable Housing Trust (2-year term) William M. Callahan Patrick Driscoll Town Manager (Michael Dutton), Chair – <i>ex officio</i>	Section 2 2021 2021 --
Agricultural Commission (3-year term) Brian Alves, Chair David Anderson Lori Tunewicz-Gavin, Clerk	Section 3 2021 (Resigned October 2019) 2022 2019
Assessors, Board of (3-year term) Ronald M. Barron, Clerk Milton Morris Scott Rubin, Chair	Section 4 2020 2020 2020

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Cable Advisory Committee (3-year term) Tim Eric Christiansen Joseph Gillis Jr., Chair Sherley Phillips	Section 5 2020 2022 2021
Citizens' Advisory Committee (3-year term) Keith Buohl Linda Carp Michael Flaherty Sherley Phillips John Sharland, Chair 1 vacancy	Section 6 2020 2019 (Resigned March 2019) 2019 2021 2020
Community Preservation Committee (3-year term) Harry Bailey Jr. (Con Com Rep) Melissa Desjardins, Chair (At-Large) Jean Guarino (Planning Board Rep) Gina Guasconi (Recreation Rep), Chair Carlton Hunt (At-Large), Vice-Chair Kevin James Mandeville (Open Space Rep) <i>Joshua McGraw, Administrative Assistant</i> Joan Neumeister (Housing Authority Rep) Nicholas Palmieri (Historic District Commission Rep) Stephen Rogan (Historical Commission Rep) William Smith (Historic District Commission Rep) 1 Vacancy: Affordable Housing Trust Rep	Section 7 2022 2020 (Resigned July 2019) 2021 2022 2022 2022 2022 2020 (Resigned May 2019) 2022 2022
Conant Trust Fund Committee (5-year term) Harold Estabrook III, Assistant Treasurer Marie Fahey, Vice-Chair Michael Levy, Secretary/Clerk John Sylvia, Treasurer David Wolohojian, Chair	Section 8 2022 2024 2020 2021 2023
Conservation Commission (3-year term) Harry E. Bailey Jr., Vice-Chair <i>Steve Solbo, Staff Liaison</i> Marilyn MacDonald, Chair Eileen Prisco Tiffany Sousa 2 vacancies	Section 9 2022 -- 2022 2020 2021 (Resigned Sept.2019)

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Cultural Council (3-year term) Limit 2 consecutive terms Teresa Foley, Chair Kelsey Keefe, Community Outreach Justin McCauley, Treasurer Christina Montana Karen Peabody Stephen Rogan, Co-Chair Stephen Sargent, Secretary Vacancies	Section 10 2022 2020 2021 2021 2022 2021 2021
Disability Commission (3-year term) Matthew Bernstein Robert Bolger David Frim, Chair Henry Goldsmith, Secretary Anna Nakouzi	This commission is authorized under both the Admin Code Article III Section 11) and MA General Law (c. 40 §8J) 2021 2022 2021 2022 2022
Elder Affairs Commission (3-year term) Sandra Alley, Secretary Nicholas Bagas, Vice-Chair Bridget (Pat) Boyle Peter Caratelli Regina Cohen Joan Colombo Victor Delmonte, Treasurer David Frim, Chair Debra Heckbert Gloria Lemieux Diane Roza <i>Lorraine Carrozza, Staff Liaison</i> <i>Emily Williams, Staff Liaison</i>	Section 12 2022 2022 2022 2021 2020 2021 2021 2022 2021 2021 2021 2021 Until August Beginning in September
Energy Committee (3-year term) Kevin Bligh Carlton Hunt, Chair 2 Vacancies	Section 13 2020; (Resigned Nov. 2019) 2022

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
<p>Financial Committee (3-year term) Kathleen Blais (Town Manager Appointee) George Haley (Town Clerk Appointee) Eric Langone, Chair (Town Manager Appointee) Michael Mainvielle (Town Manager Appointee) Eric Marchetti, (Town Council Appointee) <i>Joshua McGraw, Secretary</i> Gerald Muller (Town Clerk Appointee) Robert Rees (Town Clerk Appointee) Matthew Rushton (Town Council Appointee) Nathan Schofield (Town Council Appointee) Julie Scleparis (Town Council Appointee) William Wood (Town Manager Appointee) Lea Wyatt (Town Council Appointee)</p>	<p>Section 14 2021 2022 2022 2020 (Resigned Sept. 2019) 2019 (Resigned Feb. 2019) -- 2020; Resigned Dec. 2019 2021 2021; Resigned April 2019 2020 2021 2020 2022</p>
<p>Fire Station Building Committee, ad hoc Michael Flaherty Casey Florence Thomas Levy Michael MacDermott Matthew Rushton, Chair Peter Spiro Norman Whitaker Lea Wyatt</p>	<p>No Term</p>
<p>Fishery Committee (3-year term) Richard E. Benton, Secretary, Bridgewater (B) Skip Copeland (B) John Cruz, West Bridgewater, (WB) Harold Estabrook III, Chair (B) Robert Hanson (B) Donald MacDonald (WB) James Sniger (WB) James Souza (WB)</p>	<p>This is a 2-Town Committee: Bridgewater (B) and West Bridgewater (WB). In Bridgewater, this committee is overseen by Parks & Recreation; in 2019, all positions continued.</p>

Boards, Committees & Commissions (continued)

Organization		Admin Code Section Term Expires
George Mitchell Elementary School Building Committee, <i>ad hoc</i>		No Term * Resigned mid-2019
Michael Bennett* (V) Michael Benvie* (V) Dennis Bray (NV) Gerald Chipman* (V) Melissa Desjardins* (V) Eric Desrochers (V) Michael Dolan Vice-Chair (V) Patrick Driscoll (V) Michael Dutton (NV) John Dzialo (V) Timothy Fitzgibbons* (V) Paul Fox Jr.* (V) John E. Gerrish, Chair (V) Jason Hammond* (V) Lillian Holbrook, Clerk (V) Danielle Jones* (V)	Christopher Koczela (V) Eric Langone (V) Heidi Letendre* (V) Mark Linde (V) Michael Losche (V) Kathleen Macedo (NV) Josh, McGraw <i>Secretary</i> Joanne Mulcahey* (V) Lisa Ohman (NV) Joseph Oravec (V) Robert Pacheco (NV) Ryan Powers (NV) Harsh Rebello (V) William Rowan* (V) Renee Rushton* (V) Lawrence Silva* (V) Derek Swenson (NV) Carla Thomas* (V) Scott Wauchope (V)	(V) = voting member (NV) = nonvoting member
Health, Board of (3-year term) <i>Laurie Keane, Staff Liaison</i> Kathleen Hammond Patricia Neary 1 Vacancy		Section 15 -- 2020 2022
Historic District Commission (3-year term) Marie Benoit Judith Gabriel, Vice-Chair James Kirkcaldy Dorothy Lamoreaux, <i>Secretary</i> Nicholas Palmieri Nancy Sarno William S. Smith, Chair		Section 16 Continuing 2022 Continuing -- 2020 Continuing 2022
Historical Commission (3-year term) Sharon Anderson David R. Moore, Chair Stephen Rogan Robert B. Wood, Vice-Chair 1 Member Vacancy 2 Alternates Member Vacancies		Section 17 2021 2021 2021 2021

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Housing Authority (5-year term) Nicholas Bagas, Chair Lorraine Carrozza, Vice-Chair Joan Neumeister (Governor’s Appointee) Martha Shionis, Treasurer (Residential Rep) Judith Wilson	Section 18 2022 2024 2023 2020 2020
Housing Partnership Committee Not appointed in 2019	Section 19
Master Plan Committee (3-year term) Matthew Gerritsen Carlton D. Hunt, Chair 3 vacancies	Section 20 2021 (Resigned August 2019) 2019 (Resigned April 2019)
Open Space Committee (3-year term) Eileen Hiney Nicole Holmes Kevin James Mandeville 2 Vacancies	Section 21 2022 2021 2022
Parks & Recreation Commission (3-year term) Thomas Arrighi Daniel Buron James Campbell <i>Carolyn B. (Brooke) Condon, Summer Staff Liaison</i> Michael Flaherty, Chair Gina Guasconi, Vice-Chair	Section 22 2020 2021 2022 -- 2020 2022
Planning Board (5-year term) Raymond Ajemian, Vice-Chair William Akins, Associate Member <i>Leslie Dorr, Staff Liaison</i> Patrick Driscoll, Chair Stephen Geller Jean C. Guarino Michael MacDonald Lisa Sullivan 1 Associate Member Vacancy	Section 23 2023 2024 -- 2020 2023 (Associate until Nov. 2019) 2021 2023 2022 (Resigned Nov. 2019)
Registrars of Voters, Board of (3-year term) Joseph Gillis Jr. (R) Town Clerk (Marilee Kenney Hunt [D]), Chair – <i>ex officio</i> Frances Jeffries (D) Sandra Wright (R)	Section 24 2022 2021 2021 2022

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
<p>Sr. Assoc. Volunteer Experience Comm. (3-yr term) (SAVE) Collector/Treasurer (Scott Bois) – <i>ex officio</i> Resident (Paula Bracken), Chair Elder Affairs Director (Lorraine Carrozza), Secretary – <i>ex officio</i> Principal Assessor (Shelley McCauley) – <i>ex officio</i> Elder Affairs Director (Emily Williams) – <i>ex officio</i> 1 Resident vacancy, non-SAVE recipients</p>	<p>Section 25 -- Continuing Retired August 2019 -- -- After August 2019 --</p>
<p>Town River Fisheries Committee See Fishery Committee</p>	
<p>Transportation Committee (3-year-term) Economic Development Director (Jennifer Burke) – <i>ex officio</i> Chief of Police (Christopher Delmonte) – <i>ex officio</i> Roadways Supt. (Ronald Ladue) – <i>ex officio</i> Fire Chief (Thomas Levy) – <i>ex officio</i></p>	<p>Section 26 -- -- -- --</p>
<p>Veterans' Council (3-year term) Louis Almond Dennise Caratazzola Charles Chisholm Pauline Grenier, Secretary William LaBossiere Robert (Chris) Rue Ronald N. Lembo Kevin Marshall Luigi Primavera Edmund Spencer Veterans' Agent (Roderick K. Walsh) – <i>ex officio</i> Several vacancies</p>	<p>Section 28 2019 Continuing 2019 2020 2021 2022 2020 2021 (Resigned Dec. 2019) 2020 Continuing --</p>
<p>Water & Sewer Board (3-year term) Joseph Bracken <i>Jane Brown, Staff Liaison</i> Robert Iafrate 2 Vacancies</p>	<p>Section 27 2022 -- 2020</p>
<p>Zoning Board of Appeals (3-year term) Anthony Aveni, Chair <i>Jasmin Farinacci, Staff Liaison</i> Gerald Chipman, Vice-Chair Brian Heath, Vice-Chair/Chair Anna Klimas Michael Mainvielle, Associate 2 Associate Vacancies</p>	<p>Section 29 2020 (Resigned Feb. 2019) -- 2020 2021 2021 2020 (Resigned Sept. 2019)</p>

Administrative Personnel

Accountant (Finance) Angela Chandler, Laurie Guerrini, Laurie Mahoney, Michelle Rota, Melissa Sullivan	508-697-0926
Assessor (Finance) Michelle Burgess	508-697-0928
Building/Inspectional Services (Com & Eco Dev) Ruth Card, Debra Cronin	508-697-0904
Collector/Treasurer (Finance) Teresa Gillis, Ann Larracey, Pamela Sproule, Nancy Wolfson	508-697-0923
Conservation (Com & Eco Dev) Jasmin Farinacci	508-697-0906
Elder Affairs Joanne Caratelli	508-697-0929
Fire Anne Marie Hanley, Renee Rushton	580-697-0900
Health, Board of (Com & Eco Dev) Laurie Keane	508-697-0903
Highway (See Roadways)	
Inspectional Services (See Building)	
Licensing (Tow Manager's Office) Katherine Desrosiers	508-697-0919 ext. 5
Parks and Recreation (formerly Recreation) Brooke Condon (summers only)	508-697-8020
Planning (Com & Eco Dev) Leslie Dorr, Jasmin Farinacci	508-697-0942
Police Paula Bracken, Ann Marie Gill	508-697-6118

Administrative Personnel (continued)

Public Library Rose Mamakos, Office Manager/Administration	508-697-3331
Roadways (formerly Highway Dept.) Kimberly Resmini-Bamberg	508-697-0931
Town Clerk Christine M. Nemes	508-697-0921
Town Council Ann Holmberg	508-659-1254
Town Manager Katherine Desrosiers	508-697-0919 ext. 5
Treasurer (See Collector/Treasurer)	
Water & Sewer Lisa Brogan, Jane Brown	508-697-0910
Zoning (Com & Eco Dev) Jasmin Farinacci	508-697-0950

2019 Elections

Annual Town Election

Saturday, April 27, 2019 (By Charter, last Saturday preceding the last Monday in April)
Bridgewater Mitchell at the Middle School, 166 Mt. Prospect Street

Voter Breakdown April 27, 2019
Total # Registered Voters: 16, 736
Total # Ballots Cast: 846 (5% of registered voters)

In accordance with the provisions of the foregoing warrant, election officers were sworn to faithful performance of their duties by the Town Clerk, who declared the polls open at 7:00 a.m. The polls were declared closed at 8:00 p.m. and the election results were read by Town Clerk Marilee Kenney Hunt. Total votes cast: 846

Town Councilor District 4 (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	Total
Frederick C. Chase, Jr.				75				75
Blanks				13				13
Write Ins				0				0
Total				88				88

Town Councilor District 7 (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	Total
Francis Sousa							106	106
Blanks							24	24
Write Ins							1	1
Total							131	131

Town Councilor At-Large

	P1	P2	P3	P4	P5	P6	P7	Total
Matthew Thomas Rushton	137	143	120	66	48	59	105	678
Blanks	25	30	21	22	12	21	25	156
Write Ins	3	2	3	0	2	1	1	12
Total	165	175	144	88	62	81	131	846

Annual Town Election (continued)

Bridgewater-Raynham Regional School Committee (Bridgewater) (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	Total
Richard K. Florence	143	144	120	71	57	63	106	704
Blanks	21	30	23	17	5	18	23	137
Write Ins	1	1	1	0	0	0	2	5
Total	165	175	144	88	62	81	131	846

Bridgewater-Raynham Regional School Committee (Raynham) (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	Total
Susan P. Prewandowski	124	122	111	56	48	59	88	608
Blanks	40	53	33	32	14	22	41	235
Write Ins	1	0	0	0	0	0	2	3
Total	165	175	144	88	62	81	131	846

Trustees of Public Library (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	Total
Danielle Marie Oliari	114	120	87	52	40	49	90	552
Matthew A. Gerritsen	55	73	68	34	31	38	61	360
Nancy J. Sarno	124	121	108	58	41	55	88	595
Janet B. Dye	112	122	102	60	43	54	87	580
Blanks	89	86	66	56	31	47	67	442
Write Ins	1	3	1	4	0	0	0	9
Total	495	525	432	264	186	243	393	2538

Ballot Question—Town of Bridgewater Home Rule Charter Changes:

“Shall an act passed by the general court in the year 2018, entitled ‘An Act Amending the Charter of the City Known as the Town of Bridgewater’, be accepted?”

	P1	P2	P3	P4	P5	P6	P7	Total
Yes	68	73	63	29	25	29	48	335
No	90	96	79	56	37	48	75	481
Blanks	7	6	2	3	0	4	8	30
Total	165	175	144	88	62	81	131	846

A true copy, Attest:
 Marilee Kenney Hunt
 Town Clerk

Special Town Election

Saturday, October 19, 2019

Voter Breakdown October 19, 2019

Total # Registered Voters: 17,078

Total # Ballots Cast: 3,652 (21.38% of registered voters)

In accordance with the provisions of the foregoing warrant, election officers were sworn to faithful performance of their duties by the Town Clerk, who declared the polls open at 7:00 a.m. The polls were declared closed at 8:00 p.m. and the election results were read by Town Clerk Marilee Kenney Hunt. Total votes cast: 3,652

Question: Shall the Town of Bridgewater be allowed to exempt from the provisions of proposition two and one-half, so-called, the amounts required to pay for the Town's allocable share of the bond issued by the Bridgewater-Raynham Regional School District to pay the costs of the demolition of the current Mitchell Elementary School located at 500 South Street, Bridgewater, MA 02324, and the construction of a new elementary school located on the same site, including all costs incidental and related thereto?

Question:	P1	P2	P3	P4	P5	P6	P7	Total
Yes	448	470	405	234	100	204	293	2154
No	323	267	273	157	81	150	247	1498
Blanks	0	0	0	0	0	0	0	0
Total	771	737	678	391	181	354	540	3652

A true copy, Attest:
Marilee Kenney Hunt
Town Clerk

Town Reports

For the Year Ended December 31, 2019

Board, Committee, and Commission Reports

Affordable Housing Trust

2019 Affordable Housing Trust members: William M. Callahan, Patrick Driscoll, Michael Dutton, Town Manager, Chair, *ex officio*

There were not sufficient members to call a meeting in 2019.

Agricultural Commission

2019 Agricultural Commission members: Brian Alves, Chair, resigned October 2019; David Anderson, Lori Tunewicz-Gavin, Clerk

The Agricultural Commission (AgCom) met every other month in 2019 and will continue to meet every other month on odd months. Meetings are at the Academy Building on the fourth Tuesday at 7:30 p.m.

Agricultural Commission complaint procedures consist of submission of the complaint to the Town Manager, who forwards them to the Agricultural Commission for discussion at the next meeting.

Bridgewater's Agricultural Commission continues to be a member of the Massachusetts Association of Agricultural Commissions (MAAC) and has participated in their state-wide conference. That membership furthers the Commission's collective knowledge and helps with process streamlining.

The Agricultural Commission continues to deal with many agriculturally related issues, such as manure regulations, proper composting procedures, livestock issues and land management.

We had visiting members from the Master Planning Committee and the Bridgewater Green Committee (Pollinator Friendly Community) at meetings this year.

We look forward to continuing to further the promotion of agriculture in Bridgewater as well as to assist with agriculturally related issues and possible conflicts. We plan to continue to use knowledge of appropriate regulations within the state and actions of other Agricultural Commissions in the area to solve and mitigate issues as they arise in our agricultural Town.

Respectfully submitted,
Lori-Ann Tunewicz-Gavin

Board, Committee & Commission Reports (continued)

Assessors, Board of

2019 Board of Assessors members: Ronald M. Barron, Clerk; Milton Morris, Scott Rubin, Chair

The Board of Assessors has three members appointed by the Bridgewater Town Manager. Minimum requirements for Board members are established by the Commonwealth of Massachusetts and the Commissioner of Revenue. All members of the Bridgewater Board must be certified by the Commonwealth of Massachusetts.

The Board meets as often as necessary to serve the Department's need for review of exemptions, abatements for real estate taxes, monthly reports, and to perform other required, signatory duties. During busy times, meetings often take place weekly. Readers may refer to *Financial Services: Assessing* on page 64 for a summary of actions taken by the Board.

The Board of Assessors wishes to express its thanks to Chief Assessor, Shelley McCauley, for her dedication day in and day out, and for her capable operation of the Assessor's Office. We also thank our Administrative Clerk, Michelle Burgess, for her continued dedicated service to the Department and the public.

Respectfully submitted,
Scott Rubin, Chair

Cable Advisory Committee

2019 Cable Advisory Committee members: Tim Eric Christiansen, Joseph Gillis Jr., Chair; Sherley Phillips

Respectfully submitted,
Joseph M. Gillis Jr.

Citizens' Advisory Committee

2019 Citizens' Advisory Committee members: Keith Buohl, Linda Carp, resigned March 2019; Michael Flaherty, Sherley Phillips, John Sharland, Chair.

Any registered voter who is a resident of the Town, should they choose to do so, has the privilege of applying to serve as a volunteer on a Town board, committee, or commission, collectively called the Multiple Member Appointive Bodies in the Town Code. But there is a process.

The committee meets when an application to serve on any of the Multiple Member Appointive Bodies is received. We try to maintain a meeting schedule of the first and third Mondays, with a meeting start time of 6:30 p.m. This allows working folks time to get

Board, Committee & Commission Reports (continued)

Citizens' Advisory Committee *continued*

home from work before attending our meeting. Often, we can schedule two or more applicants for the same meeting. We strictly follow the Open Meeting Law, with our meeting postings, agendas, and meeting procedures.

When the Town Manager's office receives a volunteer application, it is forwarded to the Chair of the Citizens' Advisory Committee, who then contacts the applicant to set up an interview at an upcoming meeting of the Committee.

After the interview, there is a Committee discussion, followed by a vote. A recommendation form is used to present our advice on the appointment to the Town Manager, who is the appointing authority for Multiple Member Appointive Bodies. If the Town Manager agrees with our advice, he schedules a ratification vote at an upcoming Town Council meeting.

Upon ratification of the appointment by Town Council, the volunteer receives a notification letter from the Town Manager regarding the appointment. The letter states that the new appointee must be sworn in by the Town Clerk, since all volunteers to Multiple Member Appointive Bodies are officials of the Town. It cannot be emphasized enough how important this step is. The Town Clerk's office is open one evening every week to accommodate this and any other business needed by the public.

In 2019, our committee said goodbye to Linda Carp, who moved out of town.

Our committee has one open seat. As with all volunteer vacancies, if you would like to be part of this important effort in placing individuals on boards, committees, and commissions, click on the Volunteer Opportunities link on the Town website and download the volunteer application PDF (<https://www.bridgewaterma.org/217/Volunteer-Opportunities>).

Respectfully submitted,
John Sharland, Chair

Community Preservation Committee

2019 Community Preservation Committee members: Harry Bailey Jr., Conservation Commission; Melissa Desjardins, Chair (At-Large), resigned July 2019; Jean Guarino, Planning Board; Gina Guasconi, Chair, Recreation Commission; Carlton Hunt, Vice-Chair, (At-Large); Kevin James Mandeville, Open Space Committee; Joan Neumeister, Housing Authority; Nicholas Palmieri, Historic District Commission, resigned May 2019; Stephen Rogan, Historical Commission; William Smith, Historic District Commission

Board, Committee & Commission Reports (continued)

Community Preservation Committee *continued*

In accordance with Massachusetts Statute, Chapter 44B of the Massachusetts General Laws, Bridgewater's Community Preservation Committee (CPC) is responsible for identifying the Town's community preservation needs, receiving and reviewing proposals, recommending funding for projects to the Town Council, and conducting an annual meeting at which residents share their thoughts and ideas about projects for which the Committee should or should not actively recommend funding. Monies for projects are received via two means: 1) as a 2% surcharge on real estate taxes denoted as CPA (Community Preservation Act); and 2) matching state funds at a rate set annually by the state legislature and derived from recording fees at state-wide Registries of Deeds.

The committee meets on the last Wednesday of each month in the Academy Building unless there is no business to conduct.

Agendas and minutes are available at:

the CPC's website www.bridgewatercommunitypreservation.org

and

on the Committee's Facebook page <https://www.facebook.com/BridgewaterCPC>

and

the Town's website: <https://www.bridgewaterma.org/agendacenter>

After arriving at the above website, scroll down to the **Community Preservation Committee** section.

The CPC is comprised of nine members, eight representing various Town committees and one citizen At-Large. The 2019 Community Preservation Committee members and their respective committees were: Harry Bailey Jr., Conservation Commission; Melissa Desjardins, At-Large (January–June); Jean Guarino, Planning Board; Gina Guasconi, Chair, Recreation Commission; Carlton Hunt, Vice-Chair, At-Large (July–December); Kevin Mandeville, Open Space Committee; Joan Neumeister, Housing Authority; Nicholas Palmieri, Historic District Commission (January–May), Stephen Rogan, Historical Commission (June–December); and William Smith, Historic District Commission (September–December). The Affordable Housing Trust position was vacant.

This was a busy year for the CPC. Its main focus was reviewing several CPA grant applications and updating the CPA Plan, which must be performed every five years per state requirement. Several meetings were held with the Town's residents and committees/commissions to gather their input for the plan. This process was guided by Anna Callahan, the CPC consultant from J. M. Goldson. New projects recommended to and approved by the Town Council included the purchase of the Stiles and Hart property on Broad Street to expand the existing Stiles and Hart Park.

Note that, although the Annual Town Report is for calendar year 2019, the figures below are for Fiscal Year 2019 (July 1, 2018, through June 30, 2019).

Board, Committee & Commission Reports (continued)

Community Preservation Committee *continued*

CPA Fund Balance carried forward from FY2018: **\$3,289,646.80**

New Revenue FY2019:

Community Preservation Surcharge	\$659,549.52
State Match	\$117,192.00
Interest:	\$26,550.66
Total FY2018 Revenue	\$803,292.18

Expenditures for FY2019:

Open Space	\$1,320.00
Historic	\$0.00
Community Housing	\$0.00
Community Recreation	\$0.00
Expenditures for Debt Service	
Open Space - Keith Homestead	\$44,340.00
Historic Resources - Academy Building	\$390,600.00
Community Housing	\$0.00
Community Recreation	\$0.00
Administrative	\$12,347.92
Total FY2019 Expenditures	(\$448,607.92)

CPA Fund Balance as of June 30, 2019 **\$3,644,331.06**

The bulk of expenses in Fiscal Year 2019 was for the two bonded projects, the Keith Homestead and the Academy Building Restoration.

The committee looks forward to working together with the Town and its residents to carry out its charge set forth in the Community Preservation Act and Bridgewater's Community Preservation Plan. Further, the CPC encourages residents to attend its monthly meetings.

Respectfully submitted,
Gina Guasconi, Chair

Conant Trust Fund Committee

2019 Conant Trust Fund Committee members: Harold Estabrook III, Assistant Treasurer; Marie Fahey, Vice-Chair; Michael Levy, Secretary/Clerk; John Sylvia, Treasurer; David Wolohojian, Chair

Board, Committee & Commission Reports (continued)

Conant Trust Fund Committee *continued*

The Conant Trust Fund Committee operates and oversees the activities of the Conant Community Health Center, Inc. (CCHC) and Healthcare Educational Resources, Inc. (HER). The Committee is comprised of five appointed Board members:

- David Wolohojian, Chair 06/30/23
- Marie Fahey, Vice-Chair 06/30/24
- John Sylvia, Treasurer 06/30/21
- Harold Estabrook III, Asst. Treasurer 06/30/22
- Michael Levy, Secretary/Clerk 06/30/20

The CCHC currently leases space to five tenants:

- Partners HealthCare at Home
- Healthcare Educational Resources
- Sunshine Day Care Center
- Department of Corrections: Employee Assistance Service Unit (EASU)
- Massachusetts State Police: Fire & Explosion Investigation Unit

During 2019, in addition to supporting the programs of the tenants at the CCHC, the Committee hosted a variety of health-related functions and programs for the community including:

- American Red Cross Blood Drives
- American Sign Language Educational Workshops
- Boston University School of Medicine Continuing Education Workshop
- Bridgewater Police Department Supplies and Training
- Bridgewater-Raynham Regional School District Trainings and Meetings
- The Bridge Center Staff Training
- Massachusetts Department of Developmental Services: Learning and Development
- Massachusetts Association for the Deaf Programs
- Bridgewater Youth Athletic Leagues Training: Softball, Soccer, Baseball, Lacrosse
- Girl Scouts Badge Training Courses
- Babysitter Training Courses for the Community

2019 marks 29 years of operation of the Conant Community Health Center.

Respectfully submitted,
Nancy DeMello, Director, Conant Community Health Center

Board, Committee & Commission Reports (continued)

Conservation Commission

2019 Conservation Commission members: Harry E. Bailey Jr., Vice-Chair; Marilyn MacDonald, Chair; Eileen Prisco, Tiffany Souza, resigned September 2019

The Bridgewater Conservation Commission (the Commission) has continued to serve its function as the guardian of the Town's wetlands and waterways resources through the enforcement of the Massachusetts Wetlands Protection Act, the Rivers Act, and the local Wetlands Protection Bylaw. The Commission is comprised of a total of five members. All members are appointed by the Town Manager and serve as volunteers. The Board conducts biweekly meetings for all applications made by a property owner. We also serve as the Steward of certain Town-owned conservation lands and open space areas.

For the 2019 calendar year, the Commission supported the following activities:

- Notices of Intent (NOI) reviewed: 39
- Abbreviated Notices of Resource Area Delineation (ANRAD) reviewed: 5
- Requests for Determination of Applicability (RDA) reviewed: 22
- Certificates of Compliance issued: 36
- Applications for Temporary Recreational Uses and Outdoor Learning Activities approved: 6
- Site Inspections performed by the Commission: 111
- Enforcement Orders issued: 3

In FY 2019 the Commission processed more than forty-six thousand dollars (\$46,068) in revenue receipts generated from application and filing fees associated with its review of NOI, ANRAD and RDA filed by applicants.

While the Commission is very cognizant of the need to maintain a healthy balance between the liberties of the Town's residents to pursue happiness and exercise their constitutional rights to the use of their lands and enforcement of the laws and regulations, it is aggressive in its enforcement protocols under the law; therefore, it encourages the citizenry to contact the Commission's office when contemplating any land use or development activities that may involve the Commission's regulatory oversight.

In 2019, member Tiffany Souza resigned from the Commission. We thank her for her commitment and volunteerism to the Town of Bridgewater. The Commission is always looking for volunteers. Anyone who is interested in learning more about the role and functions of the Commission is encouraged to visit the office at 66 Central Square, or to call us at 508-697-0950.

2019 was a year of transition for the Commission. Azu Etoniru, our Conservation Agent, moved solely into his Town Engineer's role. Mr. Etoniru has been a valuable asset to the Commission for many years, and his knowledge and insights will be missed. With this transition, the Commission welcomes Steven Solbo as our new Environmental Planner/Conservation Agent.

Board, Committee & Commission Reports (continued)

Conservation Commission *continued*

Members are committed to making sure all applicant filings fall within the Rules and Regulations of both the State Wetlands Protection Act and current Local Bylaws, and all projects meet the Performance Standards to ensure minimal impact to surrounding wetlands. We are still aided in that by Mr. Etoniru in his role on oversight of storm water calculations and more. We welcome Steven Solbo's experience as Environmental Planner/Conservation Agent to help us ensure the Rules and Regulations of the Wetlands Protection Act are in order on any filing before we move forward from a wetland standpoint, and that citizens' rights are upheld on all filings large or small.

In 2019, the Commission's longtime support staff, Jane Brown, moved on to a new position within the Town of Bridgewater. The Commission would like to acknowledge the dedication and professionalism of Ms. Brown for many years. The Board would like to welcome its new support staff member Jasmin Farinacci.

Respectfully submitted,
Marilyn MacDonald, Chair

Cultural Council

2019 Cultural Council members: Teresa Foley, Chair; Kelsey Keefe, Community Outreach; Justin McCauley, Treasurer; Christina Montana, Karen Peabody, Stephen Rogan, Co-Chair; Stephen Sargent, Secretary

The mission of the Bridgewater Cultural Council (BCC) is to promote excellence, access, education, and diversity in the arts, humanities, and interpretive sciences, in order to improve the quality of life **for all Bridgewater residents and to contribute to the economic vitality of our community**. The Bridgewater Cultural Council decides by a majority vote of the BCC Members to determine the distribution of arts lottery funds or other funds that may be available to it and may conduct other activities to support these efforts on an ongoing basis.

Bridgewater Cultural Council Local Guidelines in Conjunction with Massachusetts Cultural Council Guidelines:

First: Individuals or groups of individuals that reside in the Town of Bridgewater that request support from the Local Cultural Council for projects held at a location in the Town of Bridgewater.

Second: Events held in the Town of Bridgewater.

Board, Committee & Commission Reports (continued)

Cultural Council *continued*

Third: Other events held in local, surrounding communities or communities where residents of Bridgewater would likely attend, or participate in, with no additional cost or expense to attend (free events).

Fourth: Other events held in local, surrounding communities or communities where residents of Bridgewater would likely attend, or participate in, that might have an additional or nominal fee, cost, or expense required to attend.

Finally: Other events that demonstrate they are of interest to Bridgewater residents.

Purpose: The Bridgewater Cultural Council decides by a majority vote of its appointed members to determine the distribution of arts lottery funds or other funds that may be available to it and may conduct other activities to support these efforts on an ongoing basis

Awarded: \$12,100 Granted: \$15,438

Website: <http://www.mass-culture.org/bridgewater>

Editors' Note: Awards were granted in Fiscal 2019 so include performances/activities taking place in both 2018 and 2019.

Applicant	Project Title	Decision
Bridgewater Arts & Music Festival	A Book of Kind Thinking	\$2,500
Spencer Aston	New England Trumpet Workshop	\$2,000
Jamaal Eversley	Teen Art Exhibit at BAMF 2019	\$2,000
Junior Music Boosters	Great East Festival	\$1,348
Henry Kunkel	Music for Mischief	\$750
Mayflower Camerata	Two Area Performances of Haydn's "Te Deum", Symphony	\$750
Triumph, Inc. CFCE	Fun with STEM	\$750
The Bridgewater Antiphonal Brass Society	July 4th Concert during July 4th Parade	\$550
Soule Homestead Education Center	Soule Homestead Harvest Fair	\$500
Brockton Symphony Orchestra	Brockton Symphony Holiday Pops 2018	\$500
MUSIC Dance.edu	From JAZZ to Hip Hop	\$500
Davis Bates	A Celtic Celebration: Songs & Stories	\$450

Board, Committee & Commission Reports (continued)

Cultural Council *continued*

Applicant	Project Title	Decision
Mike Bent	“Blast Off with Books!” Magic Show Bridgewater Public Library	\$365
Fuller Craft Museum	[Sense]ation Days	\$350
Fuller Craft Museum	Craft Inspires Series	\$350
Rachel Daly	Magic—Hornithology Summer Horn Ensemble	\$300
First Parish Players	First Parish Players Present: "Working"	\$300
Northeast Storytelling	South Shore Perspectives	\$300
South Shore Art Center	64th Annual Arts Festival	\$250
Ousamequin Club	Tea and Fine Chocolate	\$200
Natural Resources Trust of Easton	NRT Celebrates Local Music at Harvest Fair	\$200
Ousamequin Club	Tom Madden	\$150
Stephen Lewis	Anti-Apartheid—An International Poster Exhibit	\$75
Total Amount Granted in FY 2019		\$15,438

The Bridgewater Cultural Council had a very productive year with many newly appointed and passionate members. With the Council’s involvement and continued support, the Town received a \$30,000 grant from the Massachusetts Cultural Council’s Cultural Facilities Fund. This grant will go towards a feasibility study to repurpose the Town Hall as an Arts and Cultural Center. The Cultural Council is committed to increasing the access and awareness of cultural resources in the Town of Bridgewater.

Respectfully submitted,
Stephen Rogan, Co-Chair

Disability Commission

2019 Disability Commission members: Matthew Bernstein, Robert Bolger, David Frim, Chair; Henry Goldsmith, Secretary; Anna Nakouzi

The Bridgewater Disability Commission (DC) has developed, in 2019, into a primary forum for the Town of Bridgewater in which the needs and issues of people with disabilities can be addressed. The DC promotes equality, opportunity, independence, and full participation in life for people with disabilities. We promote understanding of the needs

Board, Committee & Commission Reports (continued)

Disability Commission *continued*

and potential of people with disabilities, offering information and awareness training to the public.

During 2019, we added a new member to our Commission, Robert Bolger, and moved longtime member Henry Goldsmith into the secretarial position. We continue to look for a fifth member for our Commission. We do have an involved citizen who works at Bridgewater State University with students who require additional assistance. He attends meetings regularly and has proven both enthusiastic and a great asset to the group. He brings both youth and connection from the University to the DC but is ineligible for commission membership due to residing outside the Town. We would like to see this restriction lifted during 2020.

The DC worked during the year to become more engaged with the community by reaching out to other Town Commissions, the Senior Center, and other groups. The DC, working with the Bridgewater Senior Center, the Bridgewater Housing Authority (BHA), TRIAD, and Bridgewater Outreach, sponsored a large event at the BHA Community Center. BHA Housing Director Karen Rudd assisted with the invitation process and preparation of the community center. About 50 BHA residents attended the event, where many of the services and programs available to Bridgewater residents were discussed. Preprinted brochures and handouts on a wide range of topics were made available to those interested. Speakers included Kathleen Hayes, Senior Center Outreach Coordinator; Emily Williams, Senior Center Director; Lorraine Carrozza, representing TRIAD; and Dave Frim and Henry Goldsmith representing the DC. It was an educational and fun event. Time was allotted for questions. Gift bags and refreshments were available. Karen asked that we maintain contact with the BHA going forward and continue similar events.

Working with Town Manager Michael Dutton throughout the year, the DC was vocal about the need for an accessible side entrance door to the Academy Building. The Academy Building is a beautifully designed architectural masterpiece blending both the old and the new. What was less considered during renovation was the difficulty for Bridgewater's disabled and senior population to gain access to the building. A meeting held with Independence Associates of East Bridgewater proved difficult when the key speaker, confined to a wheelchair, had extreme difficulty entering the building. Several guests to our monthly meetings faced the same issues. The walk from the parking lot to the handicap accessible front entrance is more than many disabled people can achieve. Mr. Dutton has assured us that the side entrance project has received quotes from qualified contractors. I understand that after a quote is selected, it may take four to six months to get installed. Though the front entrance meets government guidelines, the DC hopes the morally correct decision is made regarding funding for an appropriation for this important project. I would like to thank Mike Dutton for listening to our Commission about this project.

The DC also worked with Mike Dutton regarding parking issues at the Academy Building. Members of the Commission, visitors to Commission meetings, disabled residents, and seniors attempting to pay bills are often required to walk lengthy distances when the lot is

Board, Committee & Commission Reports (continued)

Disability Commission *continued*

full. There are a total of 22 parking spots in the lot near the employee entrance. This includes several handicap spots and parking for Town vehicles. Town employees were sometimes noticed utilizing spots. Mike assured us his staff would work towards sending out notices to employees to improve the parking situation. Thanks again, Mr. Dutton, for your assistance.

The Town asked the DC for feedback and comments on the blueprints and work being done to restore the Memorial Building. **Firstly**, I would like to thank Kimberly Williams, Assistant Town Manager, and Mike Dutton for including us in the feedback process. The DC would be remiss if it didn't state that the planned work to make the Memorial Building both accessible for our disabled residents and inclusive is a wonderful thing. What a far cry from the scary white box/elevator at the far right of the building!

Working in conjunction with the Elder Affairs Commission, Literacy Place, and several Town workers, the DC was involved with summer and Christmas visits to the Bridgewater Nursing Home. During the summer visit, gift bags were given out. During the Christmas visit, Christmas stockings filled with gifts were distributed. I often sounded like a commercial for Dollar Tree, but our generous donors were able to purchase gifts for many for little money. Time was spent with each resident of the home. For many residents, these are among the only visits they receive. Plans are in place for several more visits in 2020. Most importantly, this proved to be a great example of how several Commissions or groups could work together to get something heartfelt accomplished.

The DC worked with Bryan Bjorkland of Independence Associates to walk Marathon Park and gain insight into how the needs of our disabled community could be better met through several upgrades and improvements. We would like to follow up more fully with these plans in 2020. Several ideas have been discussed with Mr. Dutton in the past. A fully staffed DC would enable us to get more involved in projects such as these. Marathon Park, which is located on Crescent Street in Bridgewater, is currently a beautifully designed and executed playground. A full update would allow disabled children and their parents more accessibility. Even moving handicap signage for the parking lot would prove beneficial.

The DC will continue to focus on projects and work in 2020 that will prove of value and importance to the residents of the Town of Bridgewater.

Respectfully submitted,
David Frim, Chair

Elder Affairs Commission

2019 Elder Affairs Commission members: Sandra Alley, Secretary; Nicholas Bagas, Vice-Chair; Bridget (Pat) Boyle, Peter Caratelli, Regina Cohen, Joan Columbo, Victor Delmonte, Treasurer; David Frim, Chair; Debra Heckbert, Gloria Lemieux, Diane Roza

Board, Committee & Commission Reports (continued)

Elder Affairs Commission *continued*

2019 proved to be a year of transition and growth for the Elder Affairs Commission (EAC). Working with Senior Center (SC) Director Lorraine Carrozza for the majority of the year, the EAC worked on innovative ways to attract Bridgewater seniors with a variety of programs. A new Entertainment subcommittee was formed. The EAC worked jointly with the Bridgewater Disability Commission (DC), the Bridgewater Housing Authority (BHA), and Literacy Place, on projects that had a positive impact on the Bridgewater community. EAC money was utilized for the betterment of the SC. Plans were begun to improve the functioning and safety of the SC offices. As the year came to an end, the new SC Director, Emily Williams, began seamlessly working with the EAC.

The Town and the EAC approved use of EAC money toward SC improvement. Moveable dividers were set up in the SC, allowing four programs to occur simultaneously in the four “new” sections. Commission member Peter Caratelli created designs and blueprints to improve the efficiency and safety of our office area. He will work with the Director and the Town to redesign a more approachable and secure office entrance.

Thanks to the continued efforts of Director Lorraine Carrozza, the efforts of the Commission, and the generosity of the Town, a new van was leased. Increased transportation became immediately available for Bridgewater Seniors to and from Monday and Tuesday lunches, along with improvement of transportation to local groceries, department stores, etc.

EAC subcommittee members Regina Cohen and Nick Bagas added an exciting banquet lunch program to attract seniors in larger numbers. Every other month, the Monday lunch consisted of a delicious roast beef dinner and great entertainment, all at the low price of \$5.00. Often, 50 or more Bridgewater residents attended these luncheons. The most successful event of 2019 involved student drama club entertainers from Bridgewater-Raynham Regional High School, our own Senior Center line dancers, and a paid musical entertainment. How great it was to view seniors and teenagers dancing together and having a great time! Larger and more exotic events are promised for 2020, including a Country Western barbecue.

EAC subcommittee member Dave Frim worked at bringing social activities, such as Ping-Pong and Toss-Across (Corn Hole), to the Center.

Working in conjunction with the DC, the EAC was involved with summer and Christmas visits to the Bridgewater Nursing Home. For the summer visit, gift bags were given out. During the Christmas visit, Christmas stockings filled with gifts were distributed. Time was spent with each resident of the home. Participants included members of the EAC, the DC, Literacy Place, and individuals from the Town. Plans are in place for several visits in 2020. This was a great example of how several Bridgewater Commissions can work together.

Board, Committee & Commission Reports (continued)

Elder Affairs Commission *continued*

The EAC, working with the DC and the BHA, sponsored a large event at the BHA Community Center. BHA Director Karen Rudd assisted with invitations and preparation of space. About 50 BHA residents attended the event where many of the services and programs available to Bridgewater residents were discussed. Speakers included Kathleen Hayes, SC Outreach Coordinator; Emily Williams, SC Director; Dave Frim, DC Chair; Lorraine Carrozza representing TRIAD, and more. It was an educational and fun event. Gift bags and refreshments were available. Karen Rudd is working with Commission members Bagas and Cohen to sponsor lunch programs at the SC with residents of the BHA. This will be part of the “regular” SC lunch program, and transportation will be provided. If successful, this program, which will be part of the “regular” Monday/Tuesday lunch program at the SC, will continue through 2020.

Commission Member Regina Cohen has worked with both High Pond Estates and Stone Meadow to improve van service to and from lunch programs and other SC events for these large over-55 Bridgewater communities. Larger quantities of Senior Center Newsletters are now delivered to these sites.

Members of the Commission work with the Director of Elder Affairs throughout the year. An attitude of volunteerism is prevalent. Commission members volunteer in the office and for meals on wheels and lunch programs. They also attend exercise and dance classes and more.

The arrival of Emily Williams as Director of Elder Affairs will lead to great things in 2020. Working with the Commission, Emily has already enacted several changes small and large that will lead to the betterment of the SC. The doors from the lobby into the office are now always open, creating an open and welcoming space. In 2019, the Commission greatly improved the inter-communication between BHA, DC, and large residential communities of seniors; this can and will lead to more use of the SC. Emily has reached out to the East Bridgewater, West Bridgewater and Middleboro Senior Centers. This open door of communication is exciting.

Respectfully submitted,
David Frim, Chair

Energy Committee

2019 Energy Committee members: Kevin Bligh, resigned November 2019; Carlton Hunt, Chair

The Energy Committee (EC) respectfully submits this 2019 report. The EC is a standing advisory committee to the Town. Kevin Bligh and Carlton Hunt (Chair) continued as members.

Board, Committee & Commission Reports (continued)

Energy Committee *continued*

Two electric vehicle (EV) charging stations (capable of simultaneously charging four vehicles) were installed at the Academy Building with funding received from the Green Communities in 2018.

The Town was awarded \$200,000 to offset the cost of converting the Town's streetlights to LEDs under the Green Communities competitive grant program. The Town anticipates National Grid (NGRID) and State LED streetlight energy conversion incentives and grants will offset an additional \$163K of the total project costs. Based on these grants and incentives, the Town anticipates appropriating ~\$100K for completion of this ~\$475K project. A project schedule was developed in 2019 with installation expected by Summer 2020. The anticipated cost reduction from the LED streetlight installation is ~\$150K/yr.

The 2019 Annual Green Communities report was prepared by Assistant Town Planner Elijah Romulus and submitted in early December 2019. The combined value of the Green Communities Division grants (~\$1,041.6K), NGRID's incentives (~\$185K) bring total funding through the Green Communities Division to ~\$1,227,600. As of 2019, the grants and incentives have reduced the Town's building energy costs by ~\$130,000 per year.

The Committee discussed an article "*Why EV Charging Needs To Be Part Of Your Smart Mobility Planning*" (<https://na.smartcitiescouncil.com/article/why-ev-charging-needs-be-part-your-smart-mobility-planning>) and:

- Reached consensus that the ongoing Comprehensive Master Plan update should address planning for the developing wave of electric vehicles.
- Advised that the Town include an assessment of optimal locations in the Comprehensive Master Plan for a Town-wide build out of EV stations.
- Recommended adding this to the scope of the comprehensive energy assessment project discussed by the Town Manager and Committee Chair in February 2019.

The Chair participated in energy efficiency meetings for the Mitchell School replacement project. The school's roof structure will be constructed as solar-ready should future installation be desirable. The planned building exceeds the Leadership in Energy and Environmental Design (LEED) Silver rating.

The alternative energy assessment (former Golf Course energy assessment) was not active in 2019. However, the Town's Executive office determined to issue an RFP (request for proposal) for a Town-wide municipal energy audit. That activity is pending.

As of December 2018, the backlog of NGRID energy credits from the solar field off Fireworks Circle was reduced to zero. The committee continued to work with the Town's Finance Department to track the percentage of the Town's electricity demand supplied by the Fireworks Circle Solar Field and avoided electricity costs. Data from the Massachusetts Energy Initiative (MEI) database and the Town's Financial Department indicates ~89% of the Town's electricity demand has been supplied since field commissioning. The field

Board, Committee & Commission Reports (continued)

Energy Committee *continued*

provided 95.6% of the FY19 electricity demand. This improvement is due in part to more efficient production but largely from reduction of electrical energy demand by the Town.

Purchasing solar energy has reduced the Town's average annual electricity cost by ~\$113K/yr. This is a ~16% decrease relative to NGRID rates. The EC will continue to monitor the energy savings gained through the Green Communities competitive grant cycle and purchase of alternative energy.

Mr. Bligh resigned from the committee effective November 2019 due to increasing work and family commitments.

Respectfully submitted,
Carlton D. Hunt, Ph.D., Chair

Financial Committee

2019 Financial Committee members: Kathleen Blais, George Haley, Eric Langone, Chair; Michael Mainvielle, resigned September 2019; Eric Marchetti, resigned February 2019; Gerald Muller, resigned December 2019; Robert Rees, Matthew Rushton (resigned April 2019), Nathan Schofield, Julie Scleparis, William Wood, Lea Wyatt.

The Bridgewater Finance Committee derives its charge from two sources: The Bridgewater Charter (April 24, 2010) and the Bridgewater Administrative Code (February 27, 2017). References to the authorities and responsibilities of the Finance Committee are:

- From the Town Charter
<https://www.bridgewaterma.org/DocumentCenter/View/353/Bridgewater-Home-Rule-Charter-PDF?bidId=>
- From the Administrative Code
<https://www.bridgewaterma.org/DocumentCenter/View/1128/Town-of-Bridgewater-Administrative-Code-as-of-03-30-2018?bidId=>

All Town expenditures and fiscal appropriations must be presented to and voted upon by Financial Committee before being presented to the Town Council. Thus, readers may refer to the fiscal legislation passed by the Town Council in 2017, beginning on page 101, to see the recommendations of the Financial Committee as well as the final action taken by the Town Council.

Respectfully submitted,
Eric Langone, Chair

Board, Committee & Commission Reports (continued)

Fire Station Building Committee

2019 Fire Station Building Committee members: Michael Flaherty, Casey Florence, Thomas Levy, Michael MacDermott, Matthew Rushton, Chair; Peter Spiro, Norman Whitaker, Lea Wyatt

The Fire Station Building Committee was called together by Town Manager Michael Dutton on December 2, 2019. Members were introduced to each other and given a brief description of what their work would entail by the Town Manager before being sworn in by the Town Clerk. Matthew Rushton was elected to Chair the Committee. Committee work will begin early 2020.

Respectfully submitted,
Matthew Rushton

Fishery Committee (formerly Town River Fisheries)

2019 TRFC Committee members: Richard Benton, Secretary (B); Skip Copeland (B), John Cruz (WB), Harold Estabrook III, Chair (B); Robert Hanson (B), Donald MacDonald (WB), James Sniger (WB), James Souza (WB).

The joint Town River Fishery Committee (TRFC) was established in 1994 by the Towns of West Bridgewater and Bridgewater in order to protect and restore the diadromous river herring population, which is a historic natural resource of the Town River. Whereas the Town River is a major tributary to the Taunton River, the formation of the TRFC facilitates the stated goals of the local *Open Space and Recreation Plans* and the *Wild and Scenic Taunton River Stewardship Council*. The TRFC is a sub-department of Parks and Recreation in the Town of Bridgewater and is under the Department of Conservation, Preservation and Recreation in the Town of West Bridgewater.

By statute, the Massachusetts Department of Fish and Game, Division of Marine Fisheries (DMF) is responsible for securing the safe and efficient passage of diadromous fish, such as river herring. The DMF works cooperatively with communities in the discharge of their stewardship of this fishery. The DMF offers legal, technical, and substantive support to the fishery committees of these communities in order to achieve the goal of maintaining this fishery. In 2006, the National Marine Fisheries Service designated both Alewives and Blueback herring as species of special concern. Subsequently, DMF banned the harvest and possession of river herring until further notice and established the *Diadromous Fish Project* to facilitate the recovery of this fishery.

In compliance with the DMF's *Fishway Operations and Management Plans* for both the West Bridgewater and Bridgewater dams issued in June 2019, the TRFC continues to oversee the operation, maintenance, and repair of the fishways at both the Bridgewater High Street Iron Works and the West Bridgewater War Memorial Park sites on an annual basis. During the spring run, a fish counter was installed and maintained at the High Street

Board, Committee & Commission Reports (continued)

Fishery Committee *continued*

Iron Works fish ladder. Water levels at both locations were monitored and measured throughout the year to ensure the unobstructed upstream passage of adult herring in the spring and downstream passage of juvenile herring in the fall. In addition, with authorization of the respective Conservation Commissions of both towns, potential obstructions to fish passage in the river itself were monitored and removed as warranted.

This year the fish counter recorded a disappointing upriver passage of 7,943 at the High Street Iron Works site during the spring run herring of 2019. This represented a significant decrease of 2,096 (-21%) over the previous year. Given that river herring are thought to reach sexual maturity at three years of age, this year's lower count may be attributed to the smaller class year of 2016 where a failure of the diverter dam resulted in fewer herring entering the fish ladder and reaching their Lake Nippenicket spawning grounds.

Due to the general deterioration of the aging Iron Works dam and fishway, the DMF and the TRFC, in cooperation with the dam's owner, solicited the Nature Conservatory to undertake a comprehensive impact study of the current status of the dam and to recommend viable options to correct deficiencies. After the study was completed, a hearing was held where findings were presented, and several alternative remedies were detailed.

Respectfully submitted,
Rick Benton, Secretary
Hank Estabrook, Chair

George Mitchell Elementary School Building Committee

2019 George Mitchell Elementary School Building Committee Voting members:

Eric Desrochers, Michael Dolan, Vice-Chair; Patrick Driscoll, John Dzialo, John E. Gerrish, Chair; Lillian Holbrook, Clerk; Christopher Koczela, Eric Langone, Mark Linde, Michael Losche, Joseph Oravec, Harsh Rebello, Scott Wauchope

Nonvoting members: Dennis Bray, Michael Dutton, Kathleen A. Macedo, Lisa Ohman, Robert Pacheco, Ryan T. Powers, Derek Swenson.

The *ad hoc* George Mitchell Elementary School Building Committee continued the work they started in 2018, with 15 meetings in 2019. The Committee continues to partner with the Massachusetts School Building Authority (MSBA) on funding this project.

During the 2019 meetings, the Committee was presented with information that allowed them to make an informed decision on what the Town should do with the existing George Mitchell Elementary School and the land where the school is currently located. After evaluating 5 site locations and 11 different building options, the Committee decided that relocating to a new site in Bridgewater was not feasible, and that the current building should be taken down and replaced with a new building. These decisions were brought forth to the

Board, Committee & Commission Reports (continued)

George Mitchell Elementary School Building Committee *continued*

Town Council so they could call for a special election, allowing the Town to vote on a debt exclusion.

The special election was scheduled for Saturday, October 19, 2019. Prior to the special election, the Committee conducted 7 public presentations and interactive workshops. Members of the committee also hosted 5 coffee hours at two local businesses so members of the community could ask questions and make an informed decision on how they would vote. The final vote was 2,159 in favor and 1,498 opposed.

Throughout the year and since the vote in October, the Owner's Project Manager and the architectural team met with members of the community, faculty, staff, administration, and the MSBA. The Committee continued to meet scheduling deadlines set forth by the MSBA throughout the year.

We encourage members of the community to visit the George Michell Elementary School Building Project website at: www.bridgewaterproject.com

Bridgewater Tax Relief Programs: *Massachusetts state law establishes a number of programs which provide property tax relief (or exemptions) to qualifying persons. These typically apply to people who are over 70, surviving spouse, disabled veterans, and/or blind.*

Source: "Bridgewater School Building Project." www.bridgewaterproject.com (accessed February 19, 2020).

Respectfully submitted,
John Gerrish, Chair

Health, Board of

2019 Board of Health (BOH) members: Kathleen Hammond, Patricia Neary

There were not sufficient members to call a meeting.

Historic District Commission

2019 Historic District Commission members: Marie Benoit, Judith Gabriel, Vice-Chair; James Kirkcaldy, Dorothy Lamoureux, Secretary, (nonvoting); Nicholas Palmieri, Nancy Sarno, William S. Smith, Chair

The Historic District Commission (HDC) had an active year in 2019. The Commission worked very closely with new businesses coming into the district, providing information and instructions for sign applications and Certificates of Appropriateness. Either the Chair

Board, Committee & Commission Reports (continued)

Historic District Commission *continued*

or a member of the HDC reviews our “Rules and Regulations” document with the business owners and explains the processes involved regarding applications for approval of signage or any changes to building exteriors. Since the rules and regulations are detailed and very specific for the district, the HDC spends a great deal of time reviewing this information with the business owners. Next, a formal hearing is convened with the HDC, at which time the applications for Certificates of Appropriateness are reviewed and voted. The hearing and application process are legally binding since local historic district commissions are governed by the local bylaw, state law, and the Massachusetts Historical Commission. The HDC enjoys working with local businesses and merchants to ensure the architectural and historical preservation and integrity of all properties in the district.

In 2019, William Smith was chosen to represent the HDC on the Community Preservation Committee (CPC). The HDC looks forward to working closely with the CPC since both committees share many of the same interests, values, and goals.

Lastly, the Historic District Commission would like to thank Mr. Wesley Morris, who resigned in 2017 after having served for several decades on the Commission; his dedication, wisdom and legal expertise will be greatly missed by our group.

Respectfully submitted,
William Smith, PhD, Chair

Historical Commission

2019 Historical Commission members: Sharon Anderson, David R. Moore, Chair; Stephen Rogan, Robert B. Wood, Vice-Chair

The Bridgewater Historical Commission meets the third Tuesday of each month in the Bridgewater Public Library Historical Room. We work closely with the Old Bridgewater Historical Society.

The Commission has been discussing projects for future preservation. This includes physical items and video recorded accounts of Bridgewater’s past. One of the greatest gaps in our Town’s history is the recent past, the last 75 years. We strongly encourage folks to contact the Commission when they come across items from any past era. We would be more than happy to have them copied if possible.

Once we obtain items of historical interest, the Commission is concerned about the storage and accessibility of these materials. Patrons’ ease of access to the Historical Room is currently constrained by its size; we hope to have a larger space in the future. The Memorial Building, which was originally built with a wing for this purpose, would be ideal.

Board, Committee & Commission Reports (continued)

Historical Commission *continued*

It is our understanding the Town has acquired scanning equipment to digitize documents. We are hoping we can take advantage of this equipment to make much of our material available online this year.

With the Commission's involvement and continued support, the Town received a \$30,000 grant from the Massachusetts Cultural Council's Cultural Facilities Fund. This grant will go towards a feasibility study to repurpose the Town Hall as an Arts and Cultural Center.

The Commission is concerned about the future of the Stone Building at Ironworks Park, the last remaining building of the once massive iron foundry and rolling mill in Town. We have reached out to the Office of Community and Economic Development for assistance in seeking grants for preservation.

Respectfully submitted,
David R. Moore, Chair

Housing Authority

2019 Housing Authority members: Nicholas Bagas, Chair; Lorraine Carrozza, Vice-Chair; Joan Neumeister (Governor's Appointee), Martha Shionis, (Residential Representative) Treasurer; Judith Wilson

To the Town Council and Citizens of Bridgewater:

The Bridgewater Housing Authority (BHA) is committed to serving our community's housing needs using all resources available. We strive to maintain clean, safe, and affordable housing for low-income elderly, family, and disabled households. The Authority plays an integral role in the community and looks to develop and manage good quality affordable housing in the future. The Authority provides state public housing for seniors (60+) and disabled persons at the Heritage Circle and Hemlock Drive developments. The BHA also provides state public housing for families at scattered sites throughout the Town.

The Authority is governed by a five-member board of commissioners as required by the State of Massachusetts for a town. In Bridgewater, four members are appointed by the Town manager, which includes a public housing resident appointment, and one member is appointed by the governor. All members serve a five-year term.

The state's central waiting list, known as the CHAMP Program (Common Housing Application for Massachusetts Public Housing), was implemented by all housing authorities over a year ago. The online portal allows applicants to submit and self-manage their applications from a computer, smart phone, or tablet. The goal of this program is to promote Access, Fairness, Transparency, and Accountability. The CHAMP Program does not support state federal housing or Section 8. Since the rollout of the program, our

Board, Committee & Commission Reports (continued)

Housing Authority *continued*

combined waiting list of elderly/non-elderly disabled, family, and congregate applicants increased from 1,200 to over 4,000. The emergency applicants continue to take “priority” over all others with “preference” given to Bridgewater “emergency” residents and any Veteran in the state. As of December 31, 2019, the Authority reported twenty-three (23) vacancies at our senior housing developments and congregate units and only one (1) vacancy in our family housing.

In 2019, the Authority completed several Capital Improvement Projects that carried over from the 2018 annual report. Hemlock Drive hopes to complete the window replacement and front door renovation projects at its forty-unit bungalow development, the replacement of the septic tank and lift pump that services all 96 Hemlock units, and the conversion of two units into fully accessible units by the end of 2020. Other projects to be completed during this same time frame will be some roof replacements at the family houses, elevator upgrade at the Heritage Circle development, and front door and carpet replacement in all common areas at the Department of Mental Health group home.

In October, the 9th Annual Commissioner’s Luncheon for Residents was held, with Bridgewater State University and Sodexo continuing to provide a wonderful assortment of foods for our seniors. Once again, our residents were treated to the most amazing meal during the holiday season at Barrett’s Alehouse thanks to Representative Angelo D’Emilia, the District Attorney’s Office, the Sheriff’s Department, and A&A Metro Transportation. On behalf of our residents, we would like to thank the Barrett family and their staff for providing this service.

The Bridgewater Housing Authority bid farewell to many residents, which proves difficult for everyone. We also said goodbye to Lorraine Carrozza, who retired from the Bridgewater Department of Elder Affairs. We owe Ms. Carrozza a tremendous amount of thanks for all the outreach she and her staff have always provided to our senior population. Although goodbyes can be difficult, we know that change is inevitable. We welcomed the new executive director, Emily Williams, into her role and we are so pleased to see that the positive relationship between the housing authority and Elder Affairs will continue.

The board and staff would like to thank the following Bridgewater Town Departments who our residents rely on so much: Fire Department, Police Department, Elder Affairs, Veterans’ Services, and the Town Clerk’s Office. We also extend thanks to Old Colony Elder Services (OCES), particularly the congregate coordinator, Bridgewater State University (BSU) School of Social Work, Sodexo, and Bridgewater TV Cable. A very special acknowledgement is sent out to Representative Angelo D’Emilia and Senator Marc Pacheco, along with their staff, who have supported our residents and our public housing agenda throughout the years.

Our incredible staff is just that, incredible, and that’s where our biggest “thank you” goes. This starts with the daily leadership displayed by the executive director, Karen A. Rudd, along with her dedicated staff: Joanne O’Connor, John Ball, and Colin McKenna.

Board, Committee & Commission Reports (continued)

Housing Authority *continued*

Lastly, I would like to say thank you to my fellow board members Lorraine Carrozza (Vice-Chair), Martha Shionis (Treasurer), Resident Representative Joan Neumeister (Governor's Appointee) and Judith Wilson (Member), who continue to support me in my position as Chair. Your continued confidence in me is so appreciated.

Respectfully submitted,
Nicholas Bagas, Chair
Karen A. Rudd, Executive Director

Housing Partnership

The Housing Partnership was dormant in 2019; no members were appointed.

Master Plan Committee

2019 Master Plan committee members: Matthew Gerritsen, resigned August 2019;
Carlton D. Hunt, Chair, resigned April 2019

The Master Plan Committee (MPC), a standing advisory committee to the Town, respectfully submits this 2019 annual report. Carlton D. Hunt and Matthew Gerritsen served on the Committee. Dr. Hunt was Chair; Mr. Gerritsen acted as recording secretary. A third member was not appointed in 2019.

The Committee engaged in its advisory role as members of the Comprehensive Master Plan Committee. Hence, formal MPC meetings were not held in 2019.

The Chair resigned the MPC in April 2019 pending appointment to the Community Preservation Committee (CPC). He was appointed to the CPC in June 2019.

Mr. Gerritsen resigned the Committee in August after appointment to the Library Board of Trustees. He was the highest nonelected Trustee candidate in the April 2019 Town election. The Town Charter enables appointment of a non-winning candidate in the most recent election in the event of a Board member's resignation.

Respectfully submitted,
Carlton D. Hunt, Ph.D.
Former MPC Chair

Board, Committee & Commission Reports (continued)

Open Space Committee

2019 Open Space committee members: Eileen Hiney, Nicole Holmes, Kevin James Mandeville

In December 2019, the Open Space Committee was able to secure a quorum with the appointment of two new members and reappointment of Kevin Mandeville, who had been the sole member since 2016. The first organizational meeting was held on December 18, 2019 with the Town Manager in attendance to outline the mission as written in the Town Administrative Code:

- The Open Space Committee advises and otherwise assists the Town Manager on the preservation of open space, development, content, and updating the Open Space Plan.
- The Committee evaluates opportunities for the acquisition and protection of open space parcels against a number of criteria, including whether the Town's acquisition of the parcel would:
 - help preserve Bridgewater's character,
 - protect Bridgewater's water resources,
 - abut or conjoin existing conservation lands,
 - provide public access for walking, biking or other passive recreation,
 - preserve or enhance distinctive streetscapes and views or vistas, or,
 - preserve important wildlife and/or vegetation habitat.
- To those ends, the Committee works with Town residents, local officials, state and federal agencies, and private nonprofit land conservation organizations to further these open space objectives.

The Town Manager explained how the Committee could work to narrow its focus to a few specific tasks. Officers were not elected at the first meeting. The Committee is looking forward to setting and accomplishing achievable goals in 2020.

Respectfully submitted:

Eileen Hiney, Nicole Holmes, Kevin Mandeville

Parks and Recreation Commission

2019 Recreation Commission members: Thomas Arrighi, Daniel Buron, James Campbell, Michael Flaherty, Chair; Gina Guasconi, Vice-Chair

The Parks and Recreation Commissioners were deeply saddened by the death of former Chair David Cox. Mr. Cox, a longtime member and Chair of the Commission, gave tirelessly of his time supporting the youth of Bridgewater, undertaking a variety of Recreation projects. He ensured that the Recreation Department supported the various leagues and led the Commissioners in planning ideas and strategies to enhance the activities at Legion Field and other recreational facilities throughout the Town. We have lost an outstanding man and leader.

Board, Committee & Commission Reports (continued)

Parks and Recreation Commission *continued*

The Parks and Recreation Commissioners work with Charles Simonds, Superintendent of Parks and Recreation/Golf, in an advisory capacity on the operations of the Parks and Recreation Department. Raymond Wilcox Jr. assists Superintendent Simonds on the daily maintenance of the fields and buildings. Brooke Condon staffs the office on a part-time basis.

Through Superintendent Simonds' work with the Golf Commissioners, the Parks and Recreation Commissioners were updated on the efforts to maintain a quality golf course. Finance reports were provided by the Finance Department to the Commissioner.

The Parks and Recreation Commissioners regretted seeing the permanent closure of Rainbow's End, the playground the Town had come together to build. Due to its location and cost of upkeep as it aged, the playground was dismantled after twenty-five years of service to the children of the Town.

The Commissioners would like to join Superintendent Simonds in thanking the dedicated volunteers who gave up much of their time to help the youth of our Town. The Parks and Recreation Department's programs would not exist without their varied contributions. Both the Commissioners and the Town of Bridgewater are in their debt.

The Commissioners are grateful to both Bridgewater State University and the Bridgewater-Raynham Regional School District for the support given to the Parks and Recreation programs. The Commissioners would like to thank the Community Preservation Committee for the grant to furnish lighting at the Hayes and Lazaro Fields, and for the fencing and backstop project currently underway.

The Commissioners started working with the Town and Superintendent Simonds on plans to create pickleball courts for the Town. It is hoped this project will be completed in 2020.

The Parks and Recreation Commissioners would like to publicly thank Superintendent Charles Simonds and his assistant Raymond Wilcox Jr. for their long hours and hard work maintaining the facilities, which are an asset to the quality of life in our Town.

Respectfully submitted,
Michael Flaherty, Chair

Planning Board

2019 Planning Board members: Raymond Ajemian, Vice-Chair; William Akins, Associate Member; Patrick Driscoll, Chair; Steven Geller, Associate Member/Member; Jean C. Guarino, Michael MacDonald, Lisa Sullivan, resigned November 2019

Board, Committee & Commission Reports (continued)

Planning Board *continued*

The responsibilities of the Planning Board are established by state law and by the Town Administrative Code and Ordinances. They include making a Master Plan for the Town, review of and action on Subdivision and Approval-Not-Required plans pursuant to Massachusetts General Law Chapter 41, adoption of Subdivision Rules and Regulations for the Town, review of and action on plans pursuant to several zoning bylaws including Open Space Conservation Development, Planned Development District, Mobile Home Elderly Community, Mixed Use in the Central Business District, Bed and Breakfasts, Medical Marijuana Treatment Centers, Commercial Solar and Site Plan Review. The Board also develops and holds public hearings on proposed zoning ordinances and makes recommendations to the Town Council for adoption.

During 2019 the Planning Board took the following action on several types of plans and applications:

Site Plan Review approved: 10

- 725 Elm Street – 350,000 SF Warehouse
- 15 Fireworks Circle – New Commercial Building
- 865R Bedford Street – 2 New Commercial Buildings
- Lot 1 Scotland Blvd – New Commercial Building
- 1030 Elm Street – 20,000 SF Warehouse
- 152 Elm Street – New Commercial Building
- 300 Elm Street – Minor Modification To Allow 24/7 Operation
- 900 Elm Street – Minor Modification
- Lot 21A (25) Fireworks Circle – Minor Modification
- Lot 8 (145) Fireworks Circle – Minor Modification

Approval-Not-Required Plans endorsed: 7

Special Permits granted: 3

- 851 Bedford Street – Solar Field
- 1420 High Street – New Water Treatment Facility
- 0 Spring Street – Mixed Use Development (Office/Residential)

Earth Removal Permits granted: 0

Subdivisions granted: 2

- Walnut Hill – Winterberry Lane
- South Farm Estates

Subdivisions modified: 1

- Cranmore Estates

Board, Committee & Commission Reports (continued)

Planning Board *continued*

The Planning Board held joint meetings with the Town Council's Community and Economic Development Committee CEDC on the following Zoning Amendments:

- Adopt Elm Street Recreational Usage Overlay
- Adopt Special Permit Criteria for Adult Use Marijuana
- Amend the Table of Uses for Adult Use Marijuana

The Board also held a remand hearing on the Imhoff Solar Farm as part of an agreement in litigation. Ultimately, the Board denied the project under the new hearing.

In 2019, the Board began to take some actions to preserve our natural environment, starting with asking developers to contribute to a tree fund for the removal of a significant number of trees.

The Board welcomed new associate member William Akins. Lisa Sullivan stepped down from the Board due to work obligations. The Board will miss her thoughtful insights and dedication to the Town but wishes her well.

The Board would especially like to acknowledge the dedication and professionalism of our support staff, Leslie Dorr.

The Board would also like to thank members of the public for their participation and input at our many meetings. The input is very valuable to Board members during deliberations and in reaching our decisions, and it improves the process.

Respectfully submitted,
Patrick Driscoll, Chair

Registrars of Voters, Board of

2019 Board of Registrars members: Joseph Gillis Jr. (R), Town Clerk Marilee Kenney Hunt (D), Chair, *ex officio*; Frances Jeffries (D), Sandra Wright (R)

As required by the Massachusetts General Laws (M.G.L.), Bridgewater's Board of Registrars of Voters is comprised of three (3) persons in addition to the elected Town Clerk. The Board is supported by a full-time assistant, Christine Nemes.

The partisan, political balance of the Board is defined by an even number of members from the two major parties, Democrat and Republican. Thus, if the Town Clerk is affiliated with one of the major parties, the other three (3) members will ensure equal partisan representation by having one representative from the same party as the Town Clerk and the other two members from the opposing party. All members but the Town Clerk are

Board, Committee & Commission Reports (continued)

Registrars of Voters, Board of *continued*

nominated for appointment by their partisan Town Committee. The Town Manager appoints, and the Town Council ratifies, each appointment. Each member serves a three-(3) year term.

A non-Town Clerk registrar must:

- Be a registered voter in Bridgewater unless regularly employed by the registrars: M.G.L. Chapter 51 Section 25
- Hold no other office in Bridgewater and
- Swear to an oath to faithfully perform the duties of registrar. M.G.L. Chapter 51 Section 23

In 2019, the Republican Town Committee submitted Sandra Wright’s name for appointment to the Board of Registrars.

Members of the Board of Registrars of Voters and the Town Clerk’s Office performed or oversaw the following duties as required for a city without a board of election commissioners or an election commissioner (M.G.L. Chapter 51 Section 15):

Maintained accurate lists of registered voters in Bridgewater	Maintained and tested voting equipment
Conducted elections	Prepared and published a listing of residents
Accepted nomination papers	Tallied election results
Certified initiative or referendum petitions	Heard complaints of illegal or incorrect registration (no complaints were received in 2019)
Oversaw voter registration	Conducted election recounts (when necessary—none were necessary in 2019)
Processed absentee voter applications	Conducted the annual census
Processed address and party changes	

In 2019, the Registrars and the Town Clerk’s office conducted two elections: the Annual Town Election on April 27, 2019, and a Special Town Election on October 19, 2019, to determine whether the Town would support a debt exclusion to plan and build a new George Mitchell Elementary School. The results of those elections are found beginning on page 20.

The Board of Registrars of Voters is extremely grateful for the full-time assistance of Christine Nemes who ensures continual updating of the Voter Registry by entering voter registrations received from individual voters, the Secretary of the Commonwealth, and the Registry of Motor Vehicles. She is an invaluable asset to the Board.

Respectfully submitted,
Marilee Kenney Hunt, Chair

Board, Committee & Commission Reports (continued)

S.A.V.E. Committee (Senior Associates Volunteer Experience)

2019 SAVE Committee members: Scott Bois, Collector/Treasurer; Paula Bracken, Resident; Lorraine Carrozza, Director of Elder Affairs, Secretary, *ex officio*, retired August, 2019; Shelley McCauley, Principal Assessor, *ex officio*; Emily Williams, Director of Elder Affairs, *ex officio*, after August

For the year 2019, there were 9 applications submitted. Seven (7) seniors participated with volunteering in five (5) Town Departments (Assessors, Elder Affairs, Police, Town Clerk, Parks & Recreation) for a total of 665.75 volunteer hours.

Respectfully submitted,
Paula Bracken, Chair

Transportation Committee

2019 Transportation Committee members: Jennifer Burke, Economic Development Director, *ex officio*; Christopher Delmonte, Chief of Police, *ex officio*; Ronald Ladue, Roadways Superintendent, *ex officio*; Thomas Levy, Fire Chief, *ex officio*

A 2019 Annual Report was not submitted by the Transportation Committee.

Veterans' Council

2019 Veterans' Council members: Louis Almond, Dennise Caratazzola, Charles Chisholm, Pauline Grenier, Secretary; William LaBossiere, Robert (Chris) Rue, Ronald N. Lembo, Kevin Marshall, resigned December 2019; Luigi Primavera, Edmund Spencer, Roderick K. Walsh, Veterans' Agent, *ex officio*

A 2019 Annual Report was not submitted by the Veterans' Council.

Water and Sewer Board

2019 Water and Sewer Board members: Joseph Bracken, Robert Iafate

Water and Sewer Commissioner meetings were held on the following dates: July 31, September 4, September 25, October 16, and November 20. No minutes of those meetings were posted.

A 2019 Annual Report was not submitted by the Water & Sewer Board.

Board, Committee & Commission Reports (continued)

Zoning Board of Appeals

2019 Zoning Board of Appeals members: Anthony Aveni, Chair, resigned February 2019; Gerald Chipman, Vice-Chair; Brian Heath, Vice-Chair/Chair; Anna Klimas, Michael Mainvielle, Associate Member, resigned September 2019

The Zoning Board Of Appeals (ZBA) serves as the appellant board for the Town of Bridgewater Zoning Bylaws, and fulfills requirements of Massachusetts General Law (M.G.L.) Chapter 40A—the Zoning Act. The ZBA is comprised of a total of five members consisting, of three regular and two associate members. All members are appointed by the Town Manager and serve as volunteers. The Board conducts biweekly public hearings for all applications made by a property owner for a variance, special permit, or appeal of the building official’s decision. We also serve as the permit granting authority for all Comprehensive Permits under Massachusetts General Law, Chapter 40B.

For the 2019 calendar year, the ZBA supported the following activities:

- Applications Filed: 11
- Variances and Special Permits: 4 Granted, 1 Denied, 1 Withdrawn, 2 Ongoing
- Appeals of the Building Inspector’s Decision: 0 Upheld, 0 Withdrawn, 0 Ongoing
- Comprehensive Permit (Chapter 40B) Applications: 1 Approved
- Comprehensive Permit (Chapter 40B) Insubstantial Modification: 2 Approved

In 2019, Chair Anthony Aveni and member Michael Mainvielle stepped down due to increased work commitments. They will be missed for their thoughtful insights and dedication to Bridgewater.

Also in 2019, the Board’s longtime support staff Jane Brown moved on to a new position within the Town of Bridgewater. The Board would like to acknowledge the dedication and professionalism Ms. Brown demonstrated for many years. The Board would like to welcome its new support staff member Jasmin Farinacci.

The Board would also like to thank members of the public for their participation and input at our many meetings. The input is very valuable to Board members during deliberations and in reaching our decisions, and it improves the process.

Respectfully submitted,
Brian Heath, Chair

Elected Town Official Reports

Public Library Trustees, Board of

2019 Board of Library Trustees members: Ellen Chiocca Carey, Janet Dye, Constance Franciosi, Vice-Chair; Matthew Gerritsen*, Secretary; Pamela Hayes-Bohanan, Chair; Jeff Rhind, Marc McDonald, resigned June 2019; Danielle Oliari, Leslie Reed, resigned 2019; Nancy Sarno

The Library had a challenging year with leadership changes. Pamela Hayes-Bohanan and Constance Franciosi worked with Town Manager Michael Dutton and Assistant Town Manager Kimberly Williams to interview candidates to fill the director's position and are pleased to have Jed Philips as our new director.

The Board has discussed issues concerning fines, privacy, and maintaining our State Accreditation. We will continue to work with the director to ensure that the Library meets accreditation standards and is a safe and accessible place for all.

An ad hoc committee on Bridgewater Public Library Trustees' functions and responsibilities was formed to review the role of the Trustees and to explore revision of the bylaws.

We had two Board resignations (Marc McDonald and Leslie Reed). Mr. McDonald's position was filled by Matthew Gerritsen. Beryl Domingo will be filling Ms. Reed's position pending Town Council approval.

We are especially thankful to Ann Gerald and Rose Mamakos for their work during the leadership transition.

Respectfully submitted,
Pamela Hayes-Bohanan, Chair

*When a vacancy occurred on the Board, Mr. Gerritsen was appointed per Article 2, Section 3D of the Town Charter, which requires the Library Trustees to consider the defeated candidate who had received the highest number of votes at the most recent Town election.

<https://www.bridgewaterma.org/DocumentCenter/View/1128/Town-of-Bridgewater-Administrative-Code-as-of-12-17-2019?bidId=>

Town Clerk

During calendar year 2019, the Town Clerk's Office generated fees for the Town's general fund. Most came from dog licensing and the sale of birth, death, and marriage certificates. For the second year in a row, the fact that U.S. residents are required to have a federally approved "Real ID" by October 2020 increased demand for birth and marriage certificates.

Elected Town Official Reports (continued)

Town Clerk *continued*

During the year, the following were recorded:

Births: 242	Marriages: 94
Deaths: 200	New business licenses: 82
Dogs licensed: 1,999	Renewed business licenses: 93

Two elections were conducted in 2019: on Saturday April 27, 2019 the Annual Town Election (5% turnout) and, on October 19, 2019 a Special Election to determine a debt exclusion for a new school on South Street (21.38% turnout). Both elections were held at the George Mitchell Elementary School at 166 Mt. Prospect Street and are fully described in *Election Results* beginning on page 20.

In the Annual Town Election, Frederick C. Chase (District. 4), Francis Sousa (District 6) and Matthew Thomas Rushton (At-Large) won seats on the Town Council. Richard K Florence (Bridgewater) and Susan P. Prewandowski (Raynham) won seats on the Bridgewater-Raynham Regional School Committee. Danielle Marie Oliari, Nancy L. Sarno, and Janet B. Dye defeated Matthew A. Gerritsen for Library Trustee, and a ballot question to amend the Town Charter failed with 335 “yes” votes to 481 “no” votes.

During the October special election, the school debt exclusion passed.

Of the 9,779 census forms mailed to households, 5,304 were returned and 4,475 were not. The 2010 Federal Census numbered Bridgewater’s population, including the Correctional Institute facilities and Bridgewater State University students living in Bridgewater, at 26,563. Because of the limited number of returned local censuses, the Town count is lower than the Federal count.

The Town Clerk’s office, at the urging of the Secretary of the Commonwealth, conducted a community meeting of approximately 60 attendees to form a Census Complete Count Committee for the upcoming 2020 Federal Census. The meeting took place in the Academy Building Council chamber and successfully brought together educators, faith leaders, community social club leaders, business leaders, youth group leaders, etc., to hear presentations from the Secretary of the Commonwealth’s office. It was deemed highly successful by attendees.

The Town Clerk’s Office continued to hold the entertainment license for Music Alley in 2019. Friends of Music Alley—a private, non-profit 501(c)(3)—scheduled free, live, public performances on Thursday evenings (5-8 PM) from the first week in June through early September. Other interested parties scheduled occasional concerts, church services, exercise classes, product demonstrations, or other entertainment throughout the spring, summer, and fall. Dooley Disposal Services, LLC, and the Town Highway Department provided trash removal. A Clean Portable Restroom (CPR) facility located behind the Fire Station was donated by a citizen. Friends of Music Alley volunteers cleaned the area before and after Thursday performances.

Elected Town Official Reports (continued)

Town Clerk *continued*

Many citizens and residents of other towns and states visited or contacted the Town Clerk's office for genealogical research assistance.

During the summer of 2019, a "6-hour" vault door was installed on the Town's vault. It is a great relief to know Bridgewater's precious documents from 1656 through the present are now protected by a door which can withstand fire for up to 6 hours.

Thirty-eight marriages were performed onsite by the Town Clerk as a Justice of the Peace.

All individuals in Bridgewater turning 18 in 2019 (listed in the Town census) received birthday greetings from the Town Clerk staff. A voter registration form was enclosed with each card encouraging voter registration.

The Town Clerk sent notification to and maintained files on employees, volunteers, and consultants required to submit conflict of interest summary receipts, disclosures, ethics certifications, and statements of financial interest. A Master Tracking List of all volunteers and paid employees was maintained. Ninety-seven persons were sworn in to volunteer or employment positions in Bridgewater.

This 2019 Annual Town Report was compiled by Rebecca Fleisch Cordeiro, who volunteers professional-level, organizational, and formatting skills. The Town Clerk's office is deeply indebted to her.

Full-time employees Jolie Sprague Martin and Christine Nemes continue to provide consistently efficient, cheerful, and high-quality services to those in Bridgewater and beyond.

I am deeply appreciative of and dependent upon the excellent work of the dedicated Town Clerk staff and volunteers. We all take pride in offering Bridgewater citizens the best service possible.

Respectfully submitted,
Marilee Kenney Hunt, elected Town Clerk

Elected Town Official Reports (continued)

Town Council



Town Council Members 2019

Back Row Left to Right: Francis Sousa, Frederick C. Chase Jr., William Wood, Matthew Rushton, Peter Colombotos, Aisha Losche, Timothy Fitzgibbons

Front Row Left to Right: Shawn George (Vice-President), Dennis Gallagher (President)

The Bridgewater Town Council is pleased to submit the following Report to the citizens of the Town of Bridgewater for the Year 2019.

Results of the Annual Town Election welcome new Councilor At-Large Matthew Rushton and welcome back re-elected District 4 Councilor Frederick Chase and District 7 Councilor Francis Sousa to three-year terms. On May 7, 2019, the Council voted to elect Councilor At-Large Dennis Gallagher to Town Council President and District 3 Councilor Shawn George to Vice President.

On May 14, 2019, the Town Council unanimously approved a balanced, fiscally conservative, and responsible budget for the Fiscal Year 2020. On June 4, 2019, the Town Council approved a supplemental appropriation for fiscal year 2020, which provided additional funds towards the school district assessment and the DPW (Department of Public Works).

During the summer months of 2019, the Budget and Finance Committee and the Finance Committee, along with the Finance Director, met in partnership, with members of the Bridgewater-Raynham School Committee and School District for a series of budget

Elected Town Official Reports (continued)

Town Council *continued*

workshops. As in years past, the Council’s Budget and Finance Committee continued their work with the Finance team to strengthen and refine the Budget Resolution for FY2021. 2019 also saw the resignation of Councilor William Wood, leaving a Councilor vacancy in District 6.

Notable among legislative matters adopted in 2019: ratification of the Town Manager’s contract, ratification of collective bargaining agreements for the Bridgewater Firefighters Association, United Steel Workers and Bridgewater Administrative Association. Early in 2019, the Town Council voted to approve the inclusion of a ballot question for the annual Town election to adopt changes to the Home Rule Charter. During the year, the Town Council approved several orders relative to the Elm Street project. In September, the Town Council voted to schedule a Special Election so citizens may vote for a debt exclusion to move forward in rebuilding the Mitchell Elementary School. A summary of legislation adopted in 2019 is below.

Legislation Type:	Measures Passed
Ordinances (Total)	5
• <i>Zoning</i>	2
Orders	76
Resolutions	5
Appointments/Reappointments Ratified	26

Respectfully submitted,
Dennis C. Gallagher, Town Council President, Councilor At-Large

Town Department Reports

Community & Economic Development

Director's Report including Economic Development and Planning

The Community and Economic Development Department (CEDD) consists of Community and Economic Development (including Affordable Housing), Planning, Zoning and Conservation. The Department is responsible for much of the permitting, regulation, and oversight of land development projects serving both internal and external customers.

The CEDD promotes quality of life and fosters economic opportunity by facilitating a livable Bridgewater that is at once vibrant yet resilient. In so doing, the CEDD partners with enterprise, citizens, and local institutions in achieving economic vitality, housing opportunities, safe and efficient transportation networks, and resource protection.

2019 continued to be a year of transition and progress. Azu Etoniru, the Town Engineer/Conservation Agent, transitioned into all Town Engineering. In October 2019, we hired Steven Solbo as the Town's first Environmental Planner. In this role, Steve will function as the Conservation Agent, and will oversee both Open Space and Stormwater Management. We also said goodbye to long-time staff member Jane Brown, who took a new position in the Water Department. We welcomed Jasmin Farinacci to the staff and anticipate she will be a tremendous asset to our Department.

We launched Camino, our front-facing permit guide for Residential projects, and expect to have Commercial projects available by the end of 2020. We continue to work on bringing the newest technology options to Bridgewater. In the coming year we hope to update and make available our Geographic Information System (GIS) data through a user-friendly platform.

The Town continued the process of a complete zoning recodification and Comprehensive Master Plan Update. Working with Mark Bobrowski (zoning) and Barrett Planning Group (master plan) the CEDD facilitated this work. Some delays in the schedule pushed the completion of these projects out to mid-2020.

The reconstruction of Elm Street began in earnest. The contract made great strides in 2019 and kept on schedule. The utility companies offered some minor delays, but we believe the project will be completed on schedule in August of 2020.

In 2019, with the help of Green International Affiliates, the Town of Bridgewater completed its Municipal Vulnerability Plan (MVP). The MVP identifies areas where the Town is vulnerable to the effects of climate change and natural disasters. Items identified in the completed and accepted plan are now eligible for state funding.

Due to our designation as a Housing Choice Community, in 2019 the Town of Bridgewater was awarded \$225,000 to complete some infrastructure work on Curve Street. The Town also received a grant from the Massachusetts Cultural Council to complete a feasibility study for the "Old Town Hall".

Town Department Reports (continued)

Community & Economic Development Director’s Report *continued*

Also in 2019, the Town continued to be a frontrunner in the Commonwealth’s Green Communities program, securing funding to convert our streetlights to LED lights. This project will be underway in the first half of 2020.

As always, the CEDD would like to thank the residents of the Town of Bridgewater, the Town Council, our fellow Town Departments, and everyone we have worked with this past year for your support. We look forward to continuing to make Bridgewater a vibrant, happy place to live and work!

Respectfully submitted,
Jennifer Burke, Community & Economic Development Director

Com & Eco Dev: Building

Building Department employees: Robert Cabral, Plumbing & Gas Inspector; Ruth Card, Office Administrator; Debra Cronin, Administrative Assistant; Mark Dangoia, On-call Plumbing & Gas Inspector; William McCarthy, On-call Plumbing & Gas Inspector; David Moore, Sealer of Weights & Measures; Greg Paul, Electrical Inspector; Walter Murray, Assistant Electrical Inspector; Steven Solari, Building Commissioner/Zoning Enforcement Officer; Paul Turner, Local Inspector

Building Permits	# of Permits	Res. Permits	Construction Value	Fees
Certificates of Inspection	134			\$6,405.00
Commercial Permits	54		\$42,104,132.00	\$496,919.00
Mechanical and Sheet Metal	55			\$17,052.00
Single Family Dwellings		47		
Duplex Dwellings Units		1		
Over-55 Manufactured Homes		24		
Residential Additions, Alterations, Decks, Sheds, Pools, Stoves, etc.		788		
Total Residential Permits	860		\$24,265,957.00	\$320,450.00
Wiring Permits	642			\$288,047.00
Plumbing Permits	445			\$135,760.00

Town Department Reports (continued)

Com & Eco Dev: Building *continued*

Building Permits	# of Permits	Res. Permits	Construction Value	Fees
Gas Permits	356			\$24,255.00
Weights & Measures				\$9,273.00
Occupancy Permits	81			\$2,680.00
Vacant and Abandoned Buildings	10			\$2,000.00
Total	2, 637			\$1,302,841.00

Respectfully submitted,
Steven R. Solari, Building Commissioner/Zoning Enforcement Officer

Com & Eco Dev: Building: Inspectional Services

As the Sealer of Weights and Measures for the Town of Bridgewater, I offer the following report for 2019. According to the records, there are over 214 measuring devices in the Town. Among them are gasoline and diesel pumps, store scales, postal scales, pharmacy scales, loading dock scales, and truck scales. It has been a very interesting job going about the Town and learning about the variety of interesting businesses in Town. These will all be examined again during 2020, along with any additional devices brought online.

If shoppers in retail stores feel they were charged more than the posted price, they should bring this to the attention of the clerk or store manager. The state law concerning labeling errors is posted at each register. A consumer shall receive immediate relief as required by the posted law if the store had made an error. If there continues to be a concern with a posted store price or with any measuring device, please give me a call. I can be reached through the Building Inspector's office—508-697-0904— or call the number on the device's inspection label.

I look forward to serving the Town of Bridgewater for the coming year.

Respectfully submitted,
David R. Moore, Sealer of Weights and Measures

Town Department Reports (continued)

Com & Eco Dev: Conservation

Please refer to the Community & Economic Development Director's Report, paragraph 3, on page 58.

Com & Eco Dev: Economic Development

Please refer to the Community & Economic Development Director's Report on page 58.

Com & Eco Dev: Health

The Health Department staff includes Health Agent Eric Badger and Office Administrator Laurie Keane. April Panos, RN, is our private health care nurse who works at the Senior Center. April's hours are Monday and Tuesday from 9–2.

In 2019, the Health Department issued 131 disposal works construction permits. 50 permits were for new construction, 54 systems were upgraded to comply with Title 5 requirements, and 27 permits were for repairs. Disposal works construction permits are a three-step process: a percolation test inspection, a bottom hole inspection, and a final inspection. The Health Department issued food licenses to 120 food service and retail establishments. The Health Agent conducted 76 retail food inspections as well as 12 mobile truck inspections and 3 residential kitchen inspections.

Our office processed 5 WPAT (septic betterment loans) to residents totaling \$141,802.10. The loan program is available to any resident who owns a home with a failed septic system. Loans are not available for homes that are for sale.

We have seen a tremendous increase in our syringe takeback program. Our office has collected 167 containers of syringes from 104 residents. Please remember we can only accept syringes in Sharp containers or liquid laundry detergent bottles.

The Health Department hosted our annual Rabies Clinic at the Highway Barn on Saturday, May 11th. Many thanks to Dr. Botelho from Bridgewater Veterinary Clinic and Animal Control Officer Lisa McKay. 36 cats and dogs received rabies vaccines.

There are two vacancies on the Board of Health, so we are unable to schedule meetings. The Health Agent has continually met with the Town Manager's office for feedback related to aspects of public health.

Respectfully submitted,
Laurie Keane, Office Administrator

Town Department Reports (continued)

Com & Eco Dev: Planning

Please refer to the Community & Economic Development Director's Report on page 58.

Elder Affairs

As the newly appointed Director of Elder Affairs for the Town of Bridgewater, I offer the following report for 2019.

The mission of the Bridgewater Senior Center is to promote the emotional, physical, and economic wellbeing of older adults and to encourage their participation in all aspects of community life.

The Department of Elder Affairs consists of a Council on Aging and a twenty-eight-year-old senior center building located at the top of the hill at 10 Wally Krueger Way. The Department is responsible for supporting almost 6,000 (24% of the population) adults, age 60 and over, to live independently by accessing a myriad of services that range from health and wellness to transportation, caregiver support, and connecting older citizens of Bridgewater to the greater community and each other. The Department is the hub of all things senior.

In August of 2019, the Department witnessed a leadership transition when Director Lorraine Carrozza retired after twenty-four years of service. In September of 2019, the Town Council appointed me as the incoming Director. Lorraine left a well-respected and vibrant senior center and for that, I thank her.

When asked about her successes during her legacy, she writes, "Some of the physical changes that were accomplished were the renovation of the kitchen and restrooms, updating the administrative area with new furnishings, and the purchase of new computers and equipment for future technology classes. Moving Veterans' Services and the Community Health Nurse to the senior center to combine resources was beneficial. During my tenure, our Department went through some very difficult and challenging fiscal years. The senior center at one point was staffed just part-time by outreach coordinator Kathy Hayes and me. Therefore, I hope my greatest legacy was knowing that I left behind a fiscally sound Department, staffing levels at their highest, and a very active and engaged volunteer and community base. I hope that our seniors and the community felt that during my time as Director, the senior center was a welcoming place and a source of caring." Thank you, Lorraine, for your passion and dedication for serving seniors. You have touched so many lives over the years and I thank you for leaving the Department in good standing.

It is my vision to assess our strengths and areas of improvement in 2020 and to expand on our delivery of services. Several trends will be increasingly important on the senior services landscape in 2020. Progress is being made on several fronts, such as home and community-based care, facilitating knowledge sharing with intergenerational programming, innovative

Town Department Reports (continued)

Elder Affairs *continued*

treatments and care for people living with Alzheimer's, and tackling other hard issues, such as ensuring we have a trained staff and volunteer base to care for the growing number of seniors who need our help. Aging is a Town issue. And as Bridgewater gets older, we need to look at future programming and designations, such as AARP's Age-Friendly Communities, to better serve our residents, public space, and businesses.

Thank you to our Public Safety Departments for the ongoing commitment to keeping Bridgewater citizens healthy and safe. A special thank you to Roderick K. Walsh, Director of Veterans' Services, for collaborating on numerous community services and a successful first annual veterans' luncheon in November.

Thank you also to the Elder Affairs Commission and all the staff and volunteers from the past and present for their hard work and dedication in making the Cole-Yeaton Senior Center and Department of Elder Affairs what it is today.

Respectfully submitted,
Emily E.J. Williams

Financial Services

Report of the Finance Director/Town Accountant

The core mission of Financial Services includes the preparation of financial statements and schedules, establishing financial policies and best practices, collecting revenue, tracking accounts payable, issuing payroll, budgeting, capital planning, maintaining contract and payment records, and the oversight of all financial operations relating to the Town.

This Finance Team has accomplished many goals. We continue to move forward to further capitalize on the many components and elements of our financial software. Transparency and communication continue to be our focus to internal and external users of our financial information. We hope the implementation of new and improved technology has increased our effective communication with staff, Town officials, residents, and the public at large.

We collectively continue to assist all Departments and participants with daily, weekly, monthly, and annual reporting, as well as ongoing and new capital projects.

I wish to extend a special thanks to our dedicated Finance Team, Laurie Guerrini, Michelle Rota, Laurie Mahoney, Melissa Sullivan, Shelley McCauley, Michelle Burgess, Theresa Penny, Scott Bois, Teresa Gillis, Pamela Sproule, Nancy Wolfson, and Ann Larracey for

Town Department Reports (continued)

Financial Services Finance Director's Report *continued*

their continued support throughout this year and their commitment to the goals and mission of the Finance Department. A special thanks to Michael Dutton and Kimberly Williams for their guidance and continuous support.

Respectfully submitted,
Anthony V. Sulmonte, Finance Director

Financial Services: Accounting

Please see pages 126-135 of the 2019 Financials: Budget Reports.

Financial Services: Assessing

Fiscal year 2019 was the state-mandated triennial certification year, commonly referred to as revaluation. Bridgewater property values were analyzed and evaluated, and adjustments made if necessary, to ensure property values reflect full and fair cash value as of January 1, 2018.

For the fiscal year 2019 (July 1, 2018–June 30, 2019) the total taxable valuation of the Town of Bridgewater is composed of:

- Residential \$2,649,643,687
- Commercial \$213,100,253
- Industrial \$95,495,870
- Personal Property \$84,540,520

Total Taxable Value \$3,042,780,330

The number of taxable parcels assessed in FY 2019 was 8,480. There were 568 exempt parcels valued at \$456,237,200. The grand total value of the Town of Bridgewater for FY 2019 was \$3,499,017,530.

The total amount to be raised for fiscal year 2019 was \$77,914,295.81. The total estimated receipts and other revenue sources was \$32,789,863.52. The total raised through taxation (tax levy) was \$45,124,432.29, establishing a tax rate of \$14.83/1000. The Bureau of Accounts certified the tax rate on December 5, 2018, allowing the Assessors to commit the tax roll to the Collector on December 13, 2018.

Town Department Reports (continued)

Financial Services: Assessing *continued*

As of May 21, 2020, the total motor vehicle excise taxes committed for levy year 2019 was \$3,948,928.85.

The Assessor's staff wishes to thank the Board of Assessors for their commitment to the office and for their great wealth of knowledge.

Respectfully submitted,
Shelley McCauley, Chief Assessor

Financial Services: Procurement and Treasury

It is with pleasure that I submit the annual report as the Treasurer/Collector of the Town of Bridgewater. I wish to thank our team members: Teresa Gillis, Pamela Sproule, Ann Larracey, and Nancy Wolfson for their professionalism and support.

We remain dedicated to providing exceptional customer service and will continue to strive for resident convenience and Department efficiency. We look forward to serving the community of Bridgewater in fiscal year 2020.

Respectfully submitted,
Scott M. Bois, Treasurer/Collector

Fire: Emergency Management

Bridgewater Emergency Management Agency (BEMA) is responsible for the safety of the citizens of Bridgewater in the event of any natural or manmade disaster. BEMA is responsible for coordinating the necessary resources related to public safety within our community during an incident or a largescale event to effectively resolve or control and mitigate any situation

Bridgewater has regionalized emergency planning with the Massachusetts Emergency Management Agency (MEMA) and several local communities to provide a coordinated emergency effort with all resources to protect lives and property that may impact our area.

Bridgewater has a Community Emergency Response Team (CERT) with regional partners comprised of over 200 volunteers able to respond and assist first responders at any emergency or planned event. Our local team is led by Director Dennise Caratazzola, who is a very hard charging and dependable volunteer with many years of service to the Town. I would like to thank Dennise and her team for an outstanding job year in and year out. The work of these members and their dedication to the team is often underestimated and behind-

Town Department Reports (continued)

Fire: Emergency Management *continued*

the-scenes, but not unnoticed. Bridgewater Fire Captain Thomas Luckman Jr. has been a leader and trainer for the team for many years. Captain Luckman's expertise is a credit to the overall success of the entire team. I would like to thank Bridgewater State University (BSU) President Frederick Clark and his staff for assisting in our operational needs as a community and allowing us to partner with the BSU team.

We would like to thank Bridgewater-Raynham Regional School District (BRRSD) Superintendent Derek Swenson and his staff for allowing us to have an emergency operation center inside the George Mitchell Elementary School; this space has continued to be an asset to our operational mission. The Town is ready to perform under the worst of conditions, and it is without question due to the strong work of the employees and volunteers who stand ready to assist when needed.

The Town of Bridgewater receives a grant each year for \$115,000 for its support of the Pilgrim Nuclear Power Plant as a host community for the purpose of evacuation plans. BEMA has conducted many required drills and safety training events, which are mandatory requirements during the year. As of the spring of 2020, the Federal Government has declared that the plant be decommissioned, and it is expected the responsibility as a host community will be dissolved.

Respectfully submitted,
Thomas D. Levy, Director of Emergency Management

Fire: Fire Services

It is my honor to report the following with regard to the Bridgewater Fire Department for the year 2019. I would like to thank Melissa Sullivan for her support and dedication to the Department. Melissa's outstanding work within the Town, and her work ethic and loyalty will be missed and very hard to replace. We wish her well in her new position. We welcomed Renee Rushton to our team in August, and she has been a great addition and an outstanding contribution to the community. I would like to express my sincere gratitude to every member of the Department for their outstanding work and dedication to the community.

The Bridgewater Fire Department currently operates with 51 members of professionally trained Firefighter EMT-Paramedics and an office staff of 2 dedicated employees. The Department consists of a Chief, Deputy Chief, EMS/Training Captain and four duty groups of 12 members. The duty groups are divided between 2 stations who operate 4 advanced life support ambulances, 2 engine companies and a tower unit. The Department responded to more than 7,000 calls for service in 2019, which is an increase of 8% over the 2018 run volume. All 911 emergency calls are received at the Police Headquarters and transferred for the required response and personnel needed to complete the emergency. I would like to

Town Department Reports (continued)

Fire: Fire Services *continued*

thank Christopher Delmonte, Chief of Police, and his entire staff for the outstanding work that each officer performs regarding the mission at hand for the safety of the community. The first ever combined Active Shooter Training was conducted with all members of both Departments and members of the Bridgewater State University Police Department relating to the ever changing life events to which first responders must be prepared to respond, render aid, and protect our community. This training must continue, and additional lifesaving equipment must be provided to all Department members to complete the task and perform under such dangerous conditions to protect the citizens we serve.

The Fire Department works very closely with the Office of Inspectional Services and the Inspectors concerning all permits, inspections, and investigation of code enforcement. We work together to ensure compliance of all residents, business locations, and all state-owned property within the Town, to include Bridgewater State University and Bridgewater Correctional Complex.

We would like to wish Chief Wiring Inspector Walter Murray a very happy and long retirement. Thank you to Wally for your years of service and friendship.

The Division of Fire Prevention, led by Deputy Chief Michael MacDermott, conducted over 2,500 inspections, code enforcement investigations, permits, fire prevention activities, and construction preplanned training requirements. The ongoing demand and impact of the residential and commercial development in all areas of Town will require the Department to add additional resources to this division.

For the first time in over 20 years, a Fire Station Building Committee has been appointed to address the growth and needs of the Fire Department relating to the outdated and undersized Fire Station Headquarters located on School Street. The committee will also review the added commercial and residential growth on the west side of Town as it pertains to the safety of our members and the citizens of the community.

A new F550 ambulance was placed into service as A-5 within the office of Emergency Medical Services and was part of a 5-year capital replacement plan. This was made possible with the support of Finance Director Anthony Sulmonte and his staff, and I appreciate their continued support. The Department transported more than 3,000 patients to various local hospitals for emergency medical treatment. A new Fire Pumper Engine was also approved and ordered and is due to arrive in the summer of 2020.

The Department responded to an increased number of calls for service at a growth of over 8% from 2018. It is important to note that due to the increase of fire and medical-related calls, the Department has a duty to adopt and maintain a clear vision for future growth and level of service to protect the citizens and Firefighters' safety.

The Department would like to wish Lorraine Carrozza, Director of Elder Affairs, a happy and long retirement. Lorraine, along with her staff and the combined efforts of the Fire

Town Department Reports (continued)

Fire: Fire Services *continued*

Department's Senior Safe program, have formed a great partnership promoting the safety, well-being, and continued education of our senior population to ensure safe homes for the elderly community. The Department also has a fire prevention safety and education program, which provides outreach programs in the Bridgewater-Raynham Regional School District and throughout the community all year long. These programs are a great success in reducing the number of large fires and combined injury and property loss reduction within our community year after year and the overall safety of the citizens, which is our number one goal.

We would like to thank all Departments and employees for their support, teamwork, and dedication to the community. Our combined efforts make an impact on the quality of life for the entire Town. We would also like to thank the citizens for your support, enabling us to perform our duty to protect and serve each and every one of our residents.

In closing, we are very appreciative as a Department for the support and efforts of Michael Dutton, Town Manager, and his staff, members of the Town Council, and members of the Finance Committee for your continued commitment to our Department and the accomplishments we have made together for this community. Thank you!

Respectfully submitted,
Thomas D. Levy, Fire Chief

Parks & Recreation

The Parks and Recreation Department's offerings included a variety of programs.

The Spring Track Program was directed by Joseph Gillis with the support of many volunteers. The program presented the children with the opportunity to participate in different track and field events. It met twice a week and benefitted 120 children.

The Summer Recreation Program was an eight-week half-day summer program for children 5 to 12 years of age under the direction of Nancy Wood. In addition to Nancy, an average of four seasonal counselors oversee an average of 25 children per day. The program offered sports, arts and crafts, games, and guest speakers.

The Fall Cross Country program continued under the direction of Samuel Baumgarten, Joe Gillis, and many volunteers. This gave Bridgewater youth a chance to develop running skills that will last a lifetime. The program met Saturday mornings; 75 young people participated. This program was held at Bridgewater State University (BSU); the Parks and Recreation Department would like to thank BSU for its support.

Town Department Reports (continued)

Parks & Recreation *continued*

The largest of the Parks and Recreation program offerings is the Biddy Basketball Program. This program was run by a host of volunteers who worked as coaches, timekeepers, and referees. The program served well over 500 children and ran six days a week, Monday through Saturday. Games and practices were held in the school gyms; the Parks and Recreation Department would like to thank the Bridgewater-Raynham Regional School District for its support.

In addition to its own programs, the Parks and Recreation Department also supported the Girls Softball League and the Crescent Street Fields, Youth Football at Legion Field, Little League at the Legion Field Complex, and miscellaneous adult leagues that play on our sought after well-maintained fields.

After a three-year hiatus, the one-mile Bridgewater Kids Road Race, open to Bridgewater children in grades K-8, was staged in the fall on the campus of Bridgewater State University. The race was a fixture in Town from 1980 through 2015, a 36 consecutive year run. The 37th edition is being conducted under the aegis of Bridgewater State Athletics (track and cross-country teams), with support from Northeast Race Management, Colonial Road Runners, and the Bridgewater Police Foundation. The Department is grateful to all these groups and to Mr. Sam Baumgarten for his efforts in reestablishing the race.

Programs supported by the Parks and Recreation Department are run by dedicated volunteers who give up their time and lend their expertise to support the youth of our Town. None of these programs would exist without them. These volunteers act as directors, coaches, referees, and generally pitch in as needed. Both the Department and all the residents of the Town of Bridgewater are in their debt.

The Department would like to thank all the organizations that use the fields for their donations of materials and financial support, which provide essential budgetary assistance that allows Bridgewater Parks and Recreation to continue.

With funds from the insurance recovery account, four new dugouts were constructed on the Hayes and Lazaro Fields. The existing dugouts were severely damaged in a storm and had to be replaced. New dugout fencing and backstops for both the Hayes and Lazaro fields are in the process of being installed and should be completed for the spring season. Funds were provided by the Community Preservation Committee for this project; the Parks and Recreation Department is extremely appreciative.

Items needing to be considered for the Parks and Recreation Five-Year Capital Development plan include repair of the Cottage Street playground area, repair of existing buildings at Legion Field, a Toro Groundskeeper mower, a field paint machine, a new dump truck, and a pickup truck. The Parks and Recreation Department will be working with the Finance Department to find various funding sources on these projects.

Respectfully submitted,
Charles Simonds, Superintendent of Recreation

Town Department Reports (continued)

Committee Reporting to Parks & Recreation

Golf Advisory Committee

Police: Animal Control and Animal Inspections

A 2019 Annual Report was not submitted by Animal Control and Animal Inspections.

Police: Parking

Please refer to the “Parking Tickets” section in the Town Manager’s report on page 78.

Police: Police Services

The 2019 Annual Town Report for the Police Department can be found at:
www.bridgewaterpolice.org

Public Library

2019 was a year of many challenges for the Bridgewater Public Library. Despite complications arising from minimal staffing, ongoing issues of an aging roof, and the resignation of Director Sean Daley in May, the hardworking and dedicated library staff have not only managed to maintain a high level of service during a busy year, but also to drive an increase in overall library use. 62,900 visitors came to the library in 2019; while serving as a trusted resource for balanced and accurate information, we assisted folks in answering nearly 6,000 research inquiries. The library offered 298 programs in 2019, bringing guest speakers, performers, movie showings, art exhibits and more for both adults and children, an increase of 15% over 2018. Overall program attendance likewise increased nearly 10%, to 5,142 for the year. Our three meeting rooms available to the public for nonprofit meeting use continue to fill a need, providing space for 557 meetings over the course of the year, a 17% increase in use from 2018.

We continue to collaborate with Bridgewater State University (BSU), regularly hosting the College of Continuing Education and the Office of University & Community Partnership. The university’s new Senior Learning program, held on Monday mornings and Wednesday afternoons, offered classes to seniors at a reasonable rate. These sessions have been so successful that BSU will be adding a third session on Thursday afternoons starting Spring 2020. Our continued partnership with Triumph, Inc. Coordinated Family & Community

Town Department Reports (continued)

Public Library *continued*

Engagement filled a vital need, providing caregiver and child literacy and STEM programming throughout the year and a Family Yoga Series during the summer months.

The Flora T. Little Art Gallery saw continued heavy use, displaying revolving collections of local artists and items of local interest, open to the public throughout the year. The Hometown Heroes banners were on display in the library twice in 2019. This is an incredible program and the library feels honored to be able to house this display for public viewing.

The need for public computers and internet access has continued to grow, seeing constant use of the library's eight public computers and public WIFI. We have also seen an increased upward trend in the circulation of downloadable electronic resources, including ebooks, audio, and video.

Bridgewater Public Library operated with a small team of nine full-time and part-time employees in 2019, with a budget of \$591,506. We house a total collection of 80,645 physical items available for checkout, in addition to a large quantity of digital content. Circulation numbers increased 10% from the previous year, with checkouts totaling 125,301 items in 2019. Our continued membership in the SAILS network of libraries expands the resources available to Bridgewater residents to include the collections of over 70 area libraries and increased digital content. Our museum pass program continues to provide value to our patrons, which has enabled 1000 free or discounted trips to local museums, parks, and areas of interest in 2019.

I would like to recognize the hardworking staff of the library. Without their daily commitment to serving this community, all our many achievements would be impossible. We would also like to thank the Board of Library Trustees for their work and dedication to the library. They are a true resource for the organization.

Bridgewater Public Library is a dynamic and vibrant community center for the people of Bridgewater and owes its success in no small part to the contributions of many in this community. We thank all who have supported the library in 2019. We look forward to serving our community in the coming year.

Respectfully submitted,
Jed T. Phillips, Library Director

Public Works: Roadways

In 2019, the Highway Department continued to strive to provide adequate services to the residents of Bridgewater. Although we are far from the staffing levels of 2007, we were fortunate enough to add a new employee in November. I would like to welcome Robert DeVoe, full-time Light Equipment Operator, to the Highway Department.

Town Department Reports (continued)

Public Roadways *continued*

This year's winter season was fairly normal, with average snow amounts. The Town had trouble recruiting private snowplow contractors despite raising rates to one of the highest in the surrounding area. In the last 2 years, we have lost more than 25 pieces of equipment.

The roadways were treated with salt a total of 21 times. Additionally, there were 3 plow events with hired plows, and 2 plow events with only in-house staff.

The spring and summer seasons once again stretched the Department to its limits with a high volume of resident requests for a multitude of services. The Highway Department fielded in excess of 500+ resident phone requests, creating approximately 420 work orders. They also received many emails with requests and complaints. Work orders are prioritized and distributed to staff for repairs, etc.

With State funded Chapter 90 monies, the Department completed the projects listed below.

- Spruce Street – binder and top: \$181,302.78
- Stetson Street – new sidewalk and curbing, mill and pave: \$158,511.83
- Fiske Drive – level and overlay: \$36,221.21
- 13 streets – crackseal: \$42,013.59
- Aldrich Rd – full depth reclaim and pave: \$203,855.83
- Hayward Street (High Street to Whitman Street) – new drainage, new water main and hydrants, full depth reclaim, and road binder and pave: \$216,000+ (to be completed in Spring of 2020)
- Hayward Street (Whitman Street to Plymouth Street) – new water main, mill and pave: \$64,250
- Cook Street – level and overlay: \$43,842.99

In 2019, the Highway Department spent \$21,875 to trim and/or remove hazardous trees. The Town no longer has an actual Forestry Department and does not have the manpower or equipment for tree work. Thus, they rely solely on an outside contractor for most tree services. This year, they had a new contractor grind more than two dozen tree stumps at a cost of \$6,187. The office continues to receive calls on a weekly basis to inspect and address potentially hazardous trees.

In closing, there is a desperate need to fully staff the Highway/Forestry Department and upgrade equipment. The Forestry Department has remained unstaffed for more than one year. There are laborers positions still vacant. We do what we can with what we have. It is a daily struggle to provide even the most basic level of services to the taxpayers of Bridgewater.

Respectfully submitted,
Ronald Ladue

Town Department Reports (continued)

Public Works: Sewer

To the Town Council and the people of Bridgewater:

The Sewer Department, an enterprise-funded account operating solely on sewer user fees, handles the day-to-day operations of the Wastewater Treatment Facility located at 100 Morris Avenue, eight (8) Sewer Pumping Stations throughout the Town, and approximately 42 miles of sewer collection system.

For 2019, the sewer plant treated a total of 392 million gallons. The average flow to the facility was 1.077 million gallons per day (mgd). This number represents 75% of the 1.44 million gallons per day (mgd) design capacity. Septage received at the facility totaled 5.2 million gallons. Once again, no odor complaints were logged for 2019.

The Maintenance Department

- 46 repairs/replacements made of sewer equipment.

Collection System Summary

- Sewer connection applications taken out = 42.
- Sewer collection system plug ups = 3.
- Grinder pump problems = 23.
- Sewer line cleanings and inspections = 16.

Sewer Planning/Studies Ongoing:

- National Pollutant Discharge Elimination System (NPDES) permit was issued in 2016. We have received more stringent limits for phosphorus and nitrogen. The treatment facility upgrade has begun at a cost of approximately \$31 million dollars to meet the new limits set by the Environmental Protection Agency (EPA) and Department of Environmental Planning (DEP). This planning and pilot testing continues.
- The comprehensive wastewater management plan completed in 2019. Plan is under review with DEP.
- Updating sewer regulation to be completed in 2020.

For more information about the facility please visit the website at:

<https://www.bridgewaterma.org/181/Secondary-Wastewater-Treatment-Facility>

I would like to thank the Commissioners, office staff and the men at the treatment facility for their support, dedication, and professionalism.

Respectfully submitted,

Jonas V. Kazlauskas, Superintendent, Bridgewater Water Supply/Water Pollution Control

Town Department Reports (continued)

Public Works: Solid Waste

The Transfer Station is run by one of the most helpful individuals you will ever meet, Transfer Station Superintendent Rick Conroy.

During 2019, 1,993 Transfer Station stickers were issued to residents. These numbers do not reflect the constant flow of people utilizing one-day passes. Since private rubbish disposal does not allow for the disposal of mattresses, sofas, and other miscellaneous items, one-day passes have experienced tremendous growth

The trash recycling industry continues to experience extreme volatility. There will be small price adjustments over time to manage the rising costs of rubbish disposal.

Respectfully submitted,
Laurie Keane, Office Administrator

Public Works: Structures & Grounds (not established in 2019)

Public Works: Water

To the Town Council and the people of Bridgewater:

The Water Department, an enterprise-funded account operating solely on water user fees, handles the day-to-day operations of the Carver Pond Treatment Plant located at Well Field Drive and the Nitrate Plant located on High Street. There are 10 gravel-packed wells located throughout the Town with approximately 140 miles of water distribution pipes.

For 2019, the water plant produced a total of 576 million gallons for 2019. The daily average flow was 1.579 million gallons per day (mgd).

Water System Summary

- Number of water accounts = 7,353.
- New connections = 42.
- Water main and service breaks repaired =
 - main = 8.
 - services = 6.
- Backflow preventers checked = 420.
- Hydrant replacement/repairs = 2.
- Annual flushing program conducted.

Town Department Reports (continued)

Public Works: Water *continued*

Water Planning/Studies Ongoing

- Worked on the comprehensive wastewater management plan, which includes a water component for planning completed in 2019. This plan will aid in mapping the future of the Water Department.
- Automated meter reading system installations continued through 2019.
- Future High Street Treatment Plant planning continued.
 - construction to begin spring 2020 with completion date December 2021.

New or Ongoing Water Construction Projects

- Bridgewater Preserves subdivision.
- Prattown subdivision.
- Oldfield Estates.
- Duxburrow Estates.

I would like to thank the Commissioners, office staff, and the men of the Water Department for their support, dedication, and professionalism.

Respectfully submitted,

Jonas V. Kazlauskas, Superintendent, Bridgewater Water Supply/Water Pollution Control

Editors' Note: To read the 2019 Bridgewater Water Department Annual Water Quality Report (January 2019-December 2019) PWS ID Number: 4042000, go to the following link:

<http://www.bridgewaterma.org/documentcenter/view/1467>

Public Works: Water Pollution Control

(not established in 2019– see Water and/or Sewer)

Public Works: Water Supply

(not established in 2019– See Water and/or Sewer)

Town Department Reports (continued)

Town Manager: Annual Report

Introduction:

The Town Manager is appointed by the Town Council as the Town of Bridgewater's Chief Executive Officer per the Home-Rule Charter (Article IV, Sections 4-1, et seq).

In 2019, the Town Manager fully dispensed with the charges given to him by the Council and various directives provided throughout the year. The following is a summary of various matters which the Town Manager and his office were tasked with in that time.

General Office Operations:

The Town Manager coordinated all executive matters and operations with the various Department leaders and staff members. Of the many activities during 2019, the Town Manager continued to work with his Finance Team to oversee the FY 2020 Budget Process.

In 2019, the Town began a multi-million-dollar improvement of the entire length of Elm Street. With the help of \$3 million secured through the state's MassWorks program, the Town was able to finance the entire project without adversely impacting the taxpayers. With the finalization of the District Infrastructure Financing (DIF) program, the Town Manager has ensured that the improvements will be paid by the increases in real estate taxes due to the new growth within the DIF district.

In 2019, the Town Manager appointed or reappointed fifty-nine (59) resident volunteers to boards, committees, or commissions. Some of the groups that saw appointments or reappointments include, but were not limited to, Board of Health, Conservation Commission, Elder Affairs Commission, and Open Space Committee. At the end of 2019, the Open Space Committee finally had enough members to begin its work.

Annual business licensing was coordinated out of the Town Manager's office and submitted for approval by the Town Council in December 2019. Varied yearly and one-day licenses were issued in 2019 including, but not limited to, Alcohol, Entertainment, Second-Hand Dealers, Class II and III Auto Dealers, Taxis, and Common Victualler licenses.

2019 saw the implementation of a paid parking program, which targets three parking areas: School Street, the "Town Lot" on the easterly side of Central Square, and the Spring Street Lot at the corner of Broad and Spring Streets. The revenue generated in the inaugural year of the program was almost \$60,000. The revenue will be used to finance sidewalk, road, and engineering projects that improve pedestrian and bicycle access.

The Town Manager continued to work collaboratively with the Bridgewater-Raynham School District to address its needs, particularly the plan to replace the closed Mitchell Elementary School. The Mitchell School Building Committee's work on the next module of the Massachusetts School Building Authority process towards a resolution to the failed Mitchell School roof culminated with a ballot vote to expend up to \$80,600,000 to tear down and rebuild the 24-year-old Mitchell School. The Committee felt that expending

Town Department Reports (continued)

Town Manager: Annual Report *continued*

additional monies to repair the existing school would not provide a sufficient educational experience for Pre-K to 2nd grade students. Rather, for just slightly more money a modern, energy efficient, and educationally appropriate structure should be constructed on the same site. In October, the voters of the Town agreed and approved the debt exclusion to allow the process to move forward. With an expected groundbreaking in the late fall of 2020, the new school should be completed before September 2022.

The Town Manager worked closely with the architectural firm Tappe to refine the plans for a renovation of the Memorial Building. The next step will be to secure approval from the local Historic District Commission and the Massachusetts Historical Commission for the proposed work. Once completed, the building will look much the same, but will include accessible bathrooms, an accessible front entry, and refurbished lower level. The building will house the administrative offices for the Department of Public Works divisions, such as Water Pollution Control, Water Supply, and Engineering. It will also serve as the repository and processing center for Town records which require retention.

In 2019, the Roadways Department worked with the Town Manager to begin the multi-year process to assess the condition of local roadways and sidewalks. With this detailed information, the Town Manager and the Finance Department will finally be able to develop a comprehensive road and sidewalk capital replacement and maintenance program, the cost of which will be included in the five-year capital plan.

In the early Spring of 2019, we welcomed Katherine Desrosiers to the position of Executive Assistant to the Town Manager. Katie's broad experience throughout both local and state government made her a perfect candidate to assist the Town Manager's office in becoming a more efficient and welcoming environment, and helps the office get ready to negotiate many upcoming projects requiring state aid or participation.

In 2019, the Town secured a \$30,000 grant from the Massachusetts Cultural Council to help offset the cost of conducting a feasibility study for the re-use of the old Town Hall. The Council matched the grant, and at year's end the Town Manager was awaiting responses to the request for proposals for consulting services.

In 2019, the Town received a Housing Choice grant to install new water mains along Curve Street, an area most impacted by Duxburrow Estates, a 148-house development being developed under a Massachusetts General Law (M.G.L.), Chapter 40B Comprehensive Permit. The \$250,000 grant will help ensure that all current residents in the area have Town water, and that sidewalks and a newly paved road will help residents most impacted by the development.

In 2019, the Town Manager began broadcasting on Facebook live on most Fridays at noon. The sessions were originally designed to ensure that accurate information is disseminated directly to residents, and that misinformation and rumors are not left unchecked. It now

Town Department Reports (continued)

Town Manager: Annual Report *continued*

serves as a forum for the Town Manager to explain future initiatives and more complex issues.

At the end of 2019, we welcomed two new Department directors. Emily Williams joined us as Elder Affairs Director, and Jed Phillips joined us as Library Director. Both bring to their new positions an infectious enthusiasm for the mission of the respective organizations.

Parking Tickets:

Parking ticket appeals are reviewed by the hearings officer. Parking ticket hearings were heard once a month: the first Wednesday of each month at 2:00 p.m. Over 1,933 tickets were issued throughout the year with 7% being appealed.

Dangerous Dog Hearings:

Dangerous dog hearings are on an infrequent basis and arise from an appeal by either an aggrieved party or the owner of a dog(s) that has been deemed dangerous by the Animal Control Officer. For calendar year 2019, there were two hearings requested, both of which resulted in restraining orders as specified under Massachusetts General Law, Chapter 140, Section 157.

Information Technology:

The Town's Information Technology Department (IT) is in charge of all data networks, firewalls, computer hardware, and network software. Work on IT infrastructure included, but was not limited to, PC upgrades to Windows 10 and server and network upgrades to improve efficiency. The IT Department also welcomed Justin Viera, who fills a role in executing the Department's mission. The IT Director, Brad Dzierzak, continues to oversee the Town Website (www.bridgewaterma.org) along with social media access for Facebook and Twitter.

Human Resources:

The Town Manager is responsible for all matters related to human resources, including talent retention, hiring, disciplinary action, employee onboarding, Family Medical and Leave Act (FMLA) requests, and contract negotiations. Over the course of the year, the Assistant Town Manager, Kimberly Williams, facilitated processes to fill vacancies with a strong team of experienced professionals. Positions filled in 2019 included: Elder Affairs Director, Library Director, Administrative Support Staff, Water Handler, On-Call Senior Center Van Driver, as well as seasonal employees for the Golf Course, Recreation Department, and Roadways Department.

The Assistant Town Manager continued efforts to improve and streamline parts of the Human Resources processes, including recruitment, onboarding, administering employee data, performance management, and employee engagement programming. It is the enduring goal to employ systems that will provide greater effectiveness and efficiency going forward.

Town Department Reports (continued)

Town Manager: Annual Report *continued*

In addition, the Town Manager's Office hosted multiple trainings throughout the year for staff on a wide range of work-environment and wellness initiatives. Some of the trainings included injury prevention and active bystander training. The wellness initiatives included the annual benefits fair in April, a spring Zumba program, and a fall yoga program.

Conclusion:

The Town Manager's Office continues to work on multiple items and projects going into 2020 that will address the financial, economic, and long-term planning for the Town of Bridgewater. The Town Manager and his team remain committed to making the Town a place where business can thrive, and one that residents can be proud to call their home.

Other Town Manager Office-Related Items

Affordable Housing Trust

The Affordable Housing Trust did not meet during 2019.

Housing Partnership

The Housing Partnership Committee continued to remain dormant in 2019 due to the dearth of projects needing review. When active, the group is comprised of one member each from the Affordable Housing Trust, Water & Sewer Commission, and Planning Board, and two residents.

Respectfully submitted,
Michael Dutton, Town Manager

Veterans' Services

The Director of the Town of Bridgewater's Department of Veterans' Services is appointed by the Town Manager, pursuant to Massachusetts General Law, Chapter 115, and is responsible for the disbursement of funds and assistance to all qualified Veterans and/or their dependents as defined in 108 CMR 3.00: Eligibility for Veterans' Benefits. This includes spouse and dependent children.

Due to recent change in legislation, the Veterans' Agent now provides direct support to the United States Department of Veterans' Affairs by submitting requests for compensation, medical appointments, and military records and documentation. This has directly impacted the number of Veterans requesting assistance and will continue to directly impact the program. The number of Veterans receiving those benefits is greater than the total number of individuals receiving direct aid from Chapter 115, enabling me to help more Bridgewater Veterans in areas directly affecting them.

Town Department Reports (continued)

Veterans' Services *continued*

I have assisted over 124 Veterans with non-Chapter 115 Assistance and between 22 to 35 individuals who receive direct monthly financial aid; the total fluctuates monthly. Many individuals receiving benefits are over the age of 65; therefore, there is no correlation with employment figures.

During this time period a total of \$85,908.68 was disbursed and a total of \$64,431.51 (75% of \$85,908.68), was reimbursed under Chapter 115. The monthly average for total benefits amounted to \$7,159.06, with \$5,369.29 reimbursed. The total cost for Veterans' Assistance under Chapter 115 was \$21,477.17 for the twelve-month period.

The following figures were provided for Calendar Year 2019 (through November 19, 2019) by the United States Department of Veterans' Affairs, as it pertains to disbursements of VA Funds to residents of the Town of Bridgewater on a Monthly Basis. This does not reflect the amount dispersed under Chapter 115.

Veterans Compensation	359 Individuals per Month	\$395,149.84
Veterans Pension	14 Individuals per Month	\$ 11,875.00
Dependent Compensation	28 Individuals per Month	\$ 37,670.00
Death Pension	5 Individuals per Month	\$ 5,495.00
Subtotal	406 Individuals per Month	\$450,190.00
Total 11 Month	----	\$4,952,090.00

Individuals receive financial assistance for rent/mortgage and heating fuel assistance; the amount is based on their calculated income in compliance with current Chapter 115 and Commonwealth regulations. Reimbursements are provided for medications and health insurance.

The Town of Bridgewater has a Veteran population of over 1,200. These programs and many others are available through this office.

In excess of 2,200 United States flags were placed at Veteran gravesites in Town this past May with assistance of volunteers and members of the Post 203, American Legion and Post 2125, Veterans of Foreign Wars.

I wish to express my sincerest appreciation to the Veterans of Bridgewater and the Town staff for their support of this Department and our mission.

Respectfully submitted,
Roderick K. Walsh, Director of Veterans' Services

Regional School District Reports

Bridgewater-Raynham Regional School District

The Bridgewater-Raynham Regional School District is the second largest regional district in the Commonwealth and is dedicated to continuous improvement in all aspects of teaching and learning as we prepare students to succeed in a global economy.

Bridgewater-Raynham Regional School District is comprised of the Towns of Bridgewater and Raynham and, as of October 1, 2019, reported a student population of 5,470. The District employs 586 teachers, administrators, nurses and support staff who remain committed to providing a quality educational program.

The District operates seven schools:

	Grades	Number of Students
Lillie B. Merrill Elementary School	K-1	330
Dr. E. Joseph LaLiberte Elementary School	2-4	525
Raynham Middle School	5-8	670
George H. Mitchell Elementary School	PK-3	1,169
Williams Intermediate School	4-6	711
Bridgewater Middle School	7-8	552
Bridgewater-Raynham Regional High School	9-12	1398

Additionally, we have 26 students enrolled in the Alternative High School Excel Program, 14 students in the Therapeutic Day School, 44 Out of District students in special education programs, and 31 students receiving special education services, on an itinerant basis, for a total of 5,470.

Our Student Success Plan is a roadmap for the Districts' mission and vision to provide outstanding educational opportunities and resources for all students to achieve academic excellence and to succeed as responsible citizens in a global society.

Students begin a rich learning experience at the elementary level with Literacy and Numeracy programs as well as hands-on Science, Social Studies and student-centered learning. Students also participate in Unified Arts including Physical Education, Music, Technology, Library, and Art instruction.

At the intermediate and middle school levels, students experience the teaming approach to education which allows for interdisciplinary instruction. Enrichment programs and extracurricular opportunities such as band, chorus and athletics are introduced at this level.

With a 98% graduation rate, the Bridgewater-Raynham Regional High School is recognized for its academically rigorous offerings including thirteen (13) Advanced Placement courses such as Advanced Placement Physics, Calculus, Biology, U.S. History, etc.

The District also provides an *Alternative High School, Excel* to ensure that students who haven't met with success in the day program have the opportunity to obtain a High School diploma by attending evening classes.

The District's comprehensive range of programs and services affords our students opportunities to excel academically, socially, emotionally and culturally. Our award winning Music Programs, Robotics and DECA Clubs allow students to pursue their interests at a high level of competition.

Regional School Department Reports (continued)

Bridgewater-Raynham Regional School District *continued*

The Raynwater Players Musical Theatre club has been enriching the lives of both students and the community with Broadway quality musicals for over 30 years. A sampling of the many clubs which encourage social, environmental and cultural awareness, along with a sense of community spirit are the B-R Cultural Awareness, Future Educators and YESS Environmental clubs.

The High School offers a Division One Athletic program in which over 700 student-athletes participate. There are over 24 different athletic offerings including Lacrosse, Golf, Tennis, Swim, Cross Country, Football, Baseball, Basketball, Ice Hockey, Soccer, and Cheerleading.

The Bridgewater-Raynham Regional School District is transitioning to digital learning in order to create more personalized experiences for students. This will enable teachers to differentiate instruction in meaningful ways based upon individual student needs.

We are using a variety of web-based educational programs that support the curriculum; such programs include ST Math, Lexia, Read 180, Systems 44, Ebooks, and textbooks with digital pathways. The District has focused on increasing technology over the course of the last five (5) years. We have a multitude of computer, mobile iPad and Chromebook carts.

The District has worked vigorously to advance its technology infrastructure by upgrading its fiber optics wide area network, increasing bandwidth and improving its wireless environment to support greater traffic and improve operability and connectivity.

Additionally, we have administrative technologies that have improved the efficiency of operations including Financial, Human Resources, Employee Attendance and Recruiting, and Student Information Systems.

We continue to utilize a variety of *Cost Saving Efficiencies* through the use of technology solutions such as the online posting of documents. Our centralized, on-line registration system for new student and incoming Kindergarteners streamlines the admissions process. We are also continuing to use online access to the student information system to help reduce printed paperwork and keep our parents “connected” as well as reducing printed paper in school offices.

A safe and secure learning environment for our students is our number one priority. Therefore, our Safety and Security Team, comprised of administrators and local safety officials, meets quarterly to review, revise and implement procedures and practices to keep our staff and students safe. A.L.I.C.E. training is being employed throughout the district.

Parent involvement is a key component to student success. At B-R we update our parents on student life through our weekly newsletter the B-R Buzz, provide district and school information via our website and social media. The Superintendent’s monthly “Coffee and Conversation” series allows families to bring questions and concerns directly to the Superintendent and the Assistant Superintendent in an informal setting.

Other cost saving measures included in-house snowplowing/removal, outsourcing of various maintenance needs for equipment and purchasing through various cooperative groups including the State program, *COMMBUYS*.

Regional School Department Reports (continued)

Bridgewater-Raynham Regional School District *continued*

These accomplishments speak to the continued support that our District receives from the member towns, the communities at large, and the Bridgewater-Raynham Regional School Committee. We thank you for your commitment to quality public education.

Bridgewater-Raynham Regional School District School Committee

Dr. Susan Prewadowski, Chair	Term: 2022
Mr. Michael Dolan, Vice Chair	Term: 2021
Mr. Richard Florence	Term: 2022
Mr. L. Anthony Ghelfi, Secretary-Clerk	Term: 2021
Ms. Rachel King	Term: 2021
Mr. Jason Hammond	Term: 2021
Mrs. Lillian Holbrook	Term: 2020
Mr. Kevin Moreira	Term: 2020

Respectfully submitted,
Derek J. Swenson, Superintendent of Schools

Bristol-Plymouth Regional Technical School

A constant for Bristol-Plymouth Regional Technical School is continual growth. An effective learning organization dedicates time to monitor progress, learn from it, and evolve as necessary. We foster a growth mindset in our community. We not only use our performance data to inform our instructional practices and curriculum development, but also to assist us in expanding on our facility, academic, and technical program opportunities. This annual report provides our B-P community with a comprehensive overview of our growth and performance for the 2019 school year, as well as highlights of the unique learning opportunities we provide our students. Our annual report gives you greater insight about who we are as a learning community and how we continually grow from year to year.

As you read through the pages of this document, you will see there are varied indicators of success – ranging from our achievement scores to our students’ community involvement in our city and towns, both vocationally and voluntarily, as well as extracurricular competitions at the regional, state, and national levels. Beyond the statistical data, we measure success by the daily accomplishments and goals achieved in our classrooms. We are proud of both our academic and technical rigor, yet also know the importance of educating the whole child and his/her individual needs. We work to foster students’ intellectual and personal development by supporting their physical, social, and emotional well-being. We want our students to be leaders who are independent, creative, and critical in their thinking.

Regional School Department Reports (continued)

Bristol-Plymouth Regional Technical School *continued*

I encourage you to take time to read through this informative document, which highlights our accomplishments and growth for 2019. I appreciate the collective efficacy of our incredible educators who serve our diverse population of learners. Your continued support of Bristol-Plymouth is appreciated as we continue to plan for future growth of our educational programs and our facility

NEASC Accreditation

Bristol-Plymouth renewed accreditation from the New England Association of Schools and Colleges (NEASC). The NEASC Accreditation process serves to assess the systems in place for ongoing institutional self-reflection and a school's commitment to and capacity for continuous growth and/or transformation. A NEASC visiting team spent four days at the school, reviewed self-study documents which had been prepared for their examination, met with administrators, teachers, other school and system personnel, shadowed students, visited classes, and interviewed teachers to determine the degree to which the school aligns with the committee's standards for accreditation. The team noted in its report: "Clearly, the school has prioritized student learning. The use of assessment data to adjust instruction, scheduling to support such instruction, behavioral expectations which support a positive learning environment, before and after-school programs, summer programs, a commitment to the effective use of digital tools in the classroom, and technical programs with positive climates are all evidence how the school focuses on student learning."

Academic Achievement

Thanks to our community, our students, and our outstanding educators, Bristol-Plymouth continues to provide educational opportunities that are transformative by challenging students to solve complex problems that bridge the gap between theory and practice. A walking tour of Bristol-Plymouth reveals teachers and students working collaboratively, incorporating new models of learning, and focusing on strategies that foster a sense of our Core Values: *Belonging, Persistence, Teamwork, Excellence, Creativity, and Honor*. These are the qualities that create successful futures for our graduates, and they are the qualities that Bristol-Plymouth will continue to embrace in our effort to provide the best education for all of our students.

On June 7, the Massachusetts Department of Elementary and Secondary Education's Commissioner Jeffrey Riley honored Bristol-Plymouth Regional Technical School for achieving the prestigious 2018 National ESEA Distinguished Schools award at the State House.

Advanced Placement

Bristol-Plymouth continues to set high standards within academics, adapting to new Massachusetts Curriculum Frameworks, new MCAS Examinations in ELA, Math, and Science, and continuing our commitment to providing challenging coursework. Bristol-Plymouth now has eight Advanced Placement courses, including AP courses in Biology, Calculus, Literature and Composition, Language and Composition, US History, Statistics,

Regional School Department Reports (continued)

Bristol-Plymouth Regional Technical School *continued*

Computer Science Principals, and Psychology. In total, 93 Bristol-Plymouth students took 121 Advanced Placement Exams.

We also realize that while high academic standards are necessary, in order to be successful, students must move beyond theory. We are continuing to adapt our programs to incorporate learning models that encourage the integration of career- technical learning and academic pursuits. These efforts aim at requiring our students to apply what they have learned in social studies, mathematics, sciences, and language arts to real-life problems and concerns. The goal is to develop students who can work together to come up with creative solutions to workplace and world problems. The integration committee's STE(A)M (Science, Technology, Engineering, Arts, Math) initiative is just one part of this effort, where teachers and students develop an understanding of the many connections between academics and career technical areas. Students are also participating in the new State Civics Project, which requires them to develop civic knowledge and civic skills, and which encourages them to develop civic values.

In addition to challenging coursework, teachers and students at Bristol-Plymouth incorporate a wide variety of technologies in creative ways in order to dream big and attain success. A journey through Bristol-Plymouth will reveal students and teachers hard at work, utilizing Smartboards, Elmo Document cameras, a variety of Google resources, and various educational technologies such as Edmodo, Quizlet, Zip Grade, Show Me, and Edulastic, to name just a few. Students are able to research using the school library, but they may now also access JSTOR, a digital library of academic journals, books, and primary sources. JSTOR is utilized at numerous colleges and universities, making it a valuable resource for students looking ahead to college readiness. Many of these resources can be accessed from home by both students, teachers, and parents, allowing for learning, and even instruction, to take place outside of the school walls.

Teachers regularly post assignments, instructional materials, practice exercises, videos, and tutorial materials via Google Classroom. For students who need extra support, or who experience an extended absence from school, tutoring is offered. In addition to this tutoring, the Edgenuity online program now provides additional, computer-based support that is aligned with the curriculum. Edgenuity can be accessed anywhere that has Internet connectivity. When it comes to the educational needs of our students, Bristol-Plymouth continues to be at the forefront of rapid advancements in technology, and we are excited to continue trying new approaches that meet their needs.

Editors' Note: We have reformatted the original report so that it is consistent with our Annual Town Report. To view the full report with MCAS charts and other graphics, please contact Bristol-Plymouth Technical High School at 508-823-5151.

Regional School Department Reports (continued)

Bristol-Plymouth Regional Technical School *continued*

MCAS

Students and teachers worked towards meeting the changing demands of the new MCAS examinations in both ELA and Math this year, with additional changes coming to the science MCAS in Spring 2020. Bristol-Plymouth's graduating class of 2020 has 99% of students meeting the minimum MCAS requirements in all content areas to qualify for graduation. Instructors with students taking the MCAS exam continue to meet regularly in order to review student scores, analyze data, identify strengths and weaknesses, and develop timely, targeted curriculum changes designed to improve student learning and outcomes.

Statewide, there has been a significant shift in ELA and Mathematics MCAS score averages, with a larger percentage of students scoring in the "Meeting Expectations" and "Partially Meeting Expectations" categories, which are the equivalent of "Proficient" or "Needs Improvement" on the Legacy Exam.

Bristol-Plymouth's scores on the Next Generation ELA and Math MCAS examinations closely resemble the average change that can be seen Statewide.

Seventy-Eight students in the class of 2020 have received the John and Abigail Adams Scholarship. This distinction is only awarded to students who have scored in the Advanced category on one of the three high school State assessment tests in ELA, Math, or Science, and in Proficient or Advanced in the remaining two high school State assessment tests. In addition, students must have a combined MCAS score on these assessments that is within the top 25% of all test takers in the district.

Bristol-Plymouth teachers continue to adapt instructional strategies and curricula to meet the changing requirements of the MCAS examinations. We continue to pioneer new approaches and new curriculum materials in order to meet the high expectations that have been set by the State's new curriculum frameworks, the variability of the new MCAS tests, and the new scoring guidelines. The familiar categories of "Advanced, Proficient, Needs Improvement, and Failing" have been replaced with "Exceeding Expectations, Meeting Expectations, Partially Meeting Expectations, and Not Meeting Expectations."

The MCAS examinations have been completely redesigned with a strong emphasis not only on content material but on the ability to synthesize multiple sources of information in an effort to develop solutions to problems. In ELA, this might mean reading three short articles on a critical issue then writing a letter to a congressperson urging him/her to address the issue. In math, students are expected not just to be able to solve a problem, but to solve problems that require multiple steps, which all steps must be correct in order to attain credit. In science, students might read two articles about the evolution of a particular species of bird, analyze a graph or chart on population growth, and then write an open response about the causes contributing to the decline of the number of birds having certain traits.

Regional School Department Reports (continued)

Bristol-Plymouth Regional Technical School *continued*

As we look to the future, we continue to believe that the work we do has to focus on striving for excellence by providing students with a strong sense of community, the ability to persevere, the ability to work together, and the ability to work creatively to solve problems.

Technical Achievement

In each of our 19 technical programs, students continue to develop strong technical, academic, and employability skills. These strong skill sets are evident in their project-based learning experiences, which includes work for the school and member communities. Our students are earning state licenses and national certifications. Through a variety of career & technical student organizations, our students compete and win at the local, state, and national level.

Students are earning multiple certifications that are aligned with their technical program and are recognized by the industry as job ready credentials. This year, Bristol-Plymouth students earned 831 technical certifications. Certifications earned include safety credentials such as the OSHA-10 hour safety certification for general industry or construction, Dental Assisting National Infection Control & Radiation Health & Safety (DANB ICE & DANB RHS), Basic Life Saving First Aid & CPR, ServSafe Manager; industry specific credentials such as Microsoft Office Specialist, Microsoft Technical Associate, CompTIA, Lean Six Sigma, ServSafe TIPS, EPA 608 & 410a, Manufacturing Advancement Center Workforce Innovative Collaborative (MACWIC), National Institute Metalworking (NIMS). In addition, state licenses such as Certified Nursing Assistant (CNA), Cosmetology Type-1, MA EEC Preschool Teacher were achieved, and students in licensed trades earned hours towards their state licenses.

Students participated in a variety of unique educational opportunities. In September, 18 seniors participated in pre-apprentice training provided by the MA Department of Transportation and the New England Laborers Union. In this training, students were introduced to careers in the highway industry through the Pre-Apprenticeship Program which includes both the industry specific skills and soft skills employers desire. Modules include Work Zone Safety, Line & Grade, CPR/First Aid/AED Certification, Hands On Concrete, Construction Math, and Applying to a Massachusetts Apprenticeship Program.

Design and Visual Communication (DVC) students participated in a number of contests throughout the year. Student Victoria Rodriguez was selected as a finalist in the 2019 Safe Jobs Poster contest out of 216 entries. Representative Norman Orrall stopped by B-P to recognize her for her talent!

Six DVC students were recognized for their efforts in the Taunton Ecology Awareness Movement banner contest, taking 1st, 2nd, 3rd places and honorable mention. Congratulations to Jenna Arguin on her winning entry!

Regional School Department Reports (continued)

Bristol-Plymouth Regional Technical School *continued*

Post-Secondary

Our dental program graduated 7 students in June and have 8 currently enrolled. Students are also affiliating in local dental offices for internships.

The practical nurse program graduated 43 students in June. All have taken and passed the national licensing exam for a 100% pass rate. There are 59 currently seated in the full-time and part-time programs.

Special Education

The Special Education Department continues to work closely with local agencies to support our students as they transition to adult living and work. We referred 40 students to Pride, Inc. and Southeast Center for Independent Living to participate in PreEmployment Training Services (Pre-ETS) in the areas of self-advocacy, job exploration counseling, work-based learning experiences, post-secondary education and training, and workplace readiness training. These experiences led to several paid internships for our students.

The Special Education Parent Advisory Council (SEPAC) met four times this year to share ideas and concerns that pertain to Bristol-Plymouth's special education programming, as well as to support other parents with students with disabilities. This year the SEPAC will host meetings to present on parent's rights and host presentations on the topics of transition and dyslexia resources.

Community Involvement

Services are provided to the community as part of our vocational technical programs in order to provide authentic learning opportunities for our students. We are pleased to share some examples of students' work for our member towns.

The Carpentry department built picnic tables for the Berkley VFW.

In the Fall, our Carpentry students began work on a storage facility for the Town of Bridgewater.

In Dighton, our Electrical students repaired the scoreboard and lights at the Little League baseball field.

In the Town of Middleborough, our Carpentry & Electrical students built the new storage/maintenance building behind the police department. Another outstanding show of craftsmanship by our Carpentry students includes two cello racks for the music program at John T. Nichols, Jr. Middle School.

Raynham had multiple projects completed by students in our Graphics Design Program. Pinehill Estates had their monthly newsletters printed, brochures printed, and signs made, the Raynham Public Library had envelopes printed, and the Raynham Youth Football and Lacrosse teams had flyers printed.

Regional School Department Reports (continued)

Bristol-Plymouth Regional Technical School *continued*

DECA students provided financial literacy instruction to the students at Beckwith School in Rehoboth.

In the City of Taunton, Carpentry students created custom corn hole boards for the Taunton Council on Aging and Little Free Library that will be going into the Taunton community. Our Metal Fabrication students created and installed shelves and racks in the Taunton Police surveillance van. Our Electrical students wired the sound system for The Soupman's bus and installed the wiring for the new addition to the Taunton Lodge of the Elks. Our Design & Visual Communications students created a new logo for Taunton Girls Lacrosse.

Our Graphic Arts program printed a variety of documents for numerous organizations throughout the city and sending towns including newsletters, municipal documents, posters, banners and signs. Our Graphic Arts program also created custom t-shirts and provided embroidery services to many town agencies.

Our Early Childhood Education students interned in multiple day-care centers in our community as well as at Berkley Community School, St. Mary's, Leddy School, and Head Start in Taunton. The senior students all attained MA pre-school teacher licenses.

Internships for the junior and senior students include the B-P Childcare Center, Leddy School, Our Lady of Lourdes School, Berkley Community School, as well as several coop positions within the communities.

Our Community Health students continue to work at area health care facilities including: Life Care Center in Raynham, All American Assisted Living in Raynham, Crystal Springs School in Assonet, and Marion Manor and the Arbors in Taunton, providing direct and indirect care activities.

Senior students are on internships in local dental offices and 7 have co-op positions. The grade 10 and 11 students worked alongside dental hygienists in the Polished Dental program in January and assisted the hygienists in providing students with preventative dental care in the dental clinic.

Cooperative Education Program

Bristol-Plymouth Regional Technical School's Cooperative Education Program's mission is to enable students to become skilled productive members of a global workforce. Our goal is to engage students in a process of learning that links work experience with classroom knowledge. Many of the businesses in our communities recognize the outstanding work that our students are able to do. Each year, the Cooperative Education Program (Co-op) has more students employed than the previous year (*published as received*).

Regional School Department Reports (continued)

Bristol-Plymouth Regional Technical School *continued*

Year	Seniors	Juniors	Companies
2019	135	52	125
2018	121	66	123
2017	125	49	130

The Class of 2019 worked 18,641.5 hours and earned \$471,424 while on Co-op. During term 1 of 2019-2020, Bristol-Plymouth senior students have worked a total of 8,556 hours for a total of \$111,877.52 earned wages. Students on Co-op are earning wages of \$12-20 per hour.

Other Initiatives

Massachusetts Department of Transportation

Two Automotive students completed paid summer internships with the Massachusetts Department of Transportation. The students worked at a garage in Bridgewater for 32 hours a week, Monday-Thursday. The program ran from July 8 until August 22. The interns worked on non-revenue vehicles and equipment; this included repairs, troubleshooting, and new vehicle preparation. They also attended professional development sessions and worked on a variety of leadership projects. One student will be continuing with the MA DOT as a Co-op student starting in February 2020.

State and National Achievement

The National Association of ESEA State Program Administrators (NAESPA) announced that Bristol-Plymouth Regional Technical School was named a National ESEA Distinguished School by the Massachusetts Department of Elementary and Secondary Education (DESE). Bristol-Plymouth is one of 100 schools throughout the country that was nationally recognized for exceptional student achievement in 2018, and only one of two in Massachusetts. The Elementary and Secondary Education Act (ESEA) provides additional resources for vulnerable students and federal grants to state educational agencies to improve the quality of public elementary and secondary education.

A project of the NAESPA, the National ESEA Distinguished Schools Program publicly recognizes qualifying federally funded schools for the outstanding academic achievements of their students. It highlights the efforts of schools across the country that are making significant improvements for their students.

NAESPA implements the National ESEA Distinguished Schools Program to highlight selected schools that have successfully used their ESEA funds to improve the education for all students and especially students that are economically disadvantaged and special populations. Bristol-Plymouth Regional Technical School has met all of the criteria for category 2, "Closing the achievement gap between student groups" and the success of the educational programs and progress made by its students. Bristol-Plymouth was recognized at the 2019 National ESEA Conference that took place from January 30 – February 2, 2019,

Regional School Department Reports (continued)

Bristol-Plymouth Regional Technical School *continued*

in Kansas City, MO. Principal Karen Guenette, on behalf of Bristol-Plymouth, received this award and was recognized and honored at the national conference.

On June 7, the Massachusetts Department of Elementary and Secondary Education's Commissioner Jeffrey Riley honored Bristol-Plymouth Regional Technical School for achieving the prestigious 2018 National ESEA Distinguished Schools award at the State House.

Bristol-Plymouth Regional Technical School is proud of our career & technical student organizations that provide unique opportunities for students to showcase their technical talents and develop strong leadership skills. In addition to sponsoring a variety of local events and fundraisers, students in these groups participate in competitions at the local, state, and national level demonstrating their technical expertise. These organizations include SkillsUSA, Business Professionals of America (BPA), HOSA - Future Health Professionals, and DECA.

The Mission of SkillsUSA empowers its members to become world-class workers, leaders, and responsible American citizens. SkillsUSA improves the quality of our nation's future skilled workforce. Competitions for SkillsUSA begin at the school level and qualifying students advance to district and state level competitions. Gold medal winners at the state competition go on to compete at the national level. This year Bristol-Plymouth sent 79 students to the state competition.

In June, five Bristol-Plymouth students, earning gold medals at the state competition, attended the SkillsUSA National Convention held in Louisville, Kentucky.

Students that join Business Professionals of America have the opportunity to further their knowledge and prepare for a career in today's fast paced business environments. Dozens of students attended the Business Professionals of America State Leadership Conference and earned 49 awards. In addition, Caleigh Martin's, (junior in Design & Visual Communication) 1st place pin design was traded at the national conference and Julia Cullinane (junior in Design & Visual Communication) was elected to state office as BPA State Secretary. The National Conference was held at Disneyland in California in May.

DECA prepares emerging leaders and entrepreneurs in marketing, finance, hospitality, and management. DECA had forty-five members. Twenty-seven students competed at the district level, twenty-two at the state level, and five students participated in the International DECA conference in Orlando, FL in April.

The mission of HOSA-Future Health Professionals is to empower students to become leaders in the global health community through education, collaboration, and experience. There were forty members; thirty students attended the State Leadership Conference, twenty students placed in various competitions, and fourteen students went on to compete at the International Leadership Conference at Disney World in Florida in June.

Regional School Department Reports (continued)

Bristol-Plymouth Regional Technical School *continued*

Student Services and Guidance

The Guidance Department continued to assist all students in the areas of academic achievement and career and social/emotional development, to ensure our students become the productive and contributing adults of tomorrow. With the use of our Naviance program in its fourth year, we were able to reach and notify students of college, career, and scholarship opportunities on a regular basis. The Naviance program is available for all student and family use. Our Career Center, connected to the Student Services Department, continued to operate with numerous guest speakers from colleges and local businesses. Activities included job seeking skills, visits from admission representatives of many local schools and colleges, and scholarship workshops.

The Credit for Life Fair, an interactive financial literacy program, took place in June. All members from the Class of 2020 participated in this nationally recognized program which is designed to help high school students develop personal financial management skills that they will use throughout their lives. This event was a success with the help of over 40 local business professionals from our community.

Opportunities for students to connect with college admission professionals abound. In the Fall, we continued to operate our Annual College Mini-Fair, with approximately 80 colleges and universities visiting our school. In addition, approximately 11 students participated in dual enrollment activities, whereby students took courses on local college campuses to gain college credit while still enrolled in high school. Courses that our students have taken include: Engineering, Cybersecurity, and Health courses, as well as general education courses that fulfill requirements towards a degree/certificate program.

Student Life

We believe that the achievement of our goals can also be measured by interest in our school and the success of our graduates. Within the seven member communities of our District, the number of students interested in attending B-P continued to be high. The number of students accepted to the Class of 2023 was 444. Our online admissions process, utilizing go2cte.org, continued to be a positive asset to the admissions process. It has been found to be essential in tracking applications and supporting paperwork for review. It has also provided additional pathways to communicating information, upcoming events, and periodic notices to potential students and their parents/guardians. The Admissions Event in January provided additional application and interview opportunities for potential students.

This year, each class retained a high percentage of its students bringing the October 1 population of the school to 1288. At Bristol-Plymouth's 46th commencement in June, 286 members of the class graduated with 64% continuing on to post-secondary education or training, 23% to the work force, and 3% to the military. Eighty-five graduates (*published as received*) went on to four-year colleges; 59 graduates went on to two-year colleges, 9 graduates entered the military, and 33 graduates went to apprenticeship programs.

Regional School Department Reports (continued)

Bristol-Plymouth Regional Technical School *continued*

School Atmosphere and Climate Program

Bristol-Plymouth continued to partner with Roots and Wings Consulting to build our student leaders in the areas of:

- Team building and communication
- Facilitating activities and dialogue
- Organizing school events and mentoring others to cultural humility and diversity engagement

We hosted two full-day “Teen Speak Outs” where the student leaders interacted with their peers in small groups. The students listened to the life experiences of each other, identified challenges in our school community, and brainstormed ideas to improve the school climate and culture. These events were attended by 200 students and were so successful that our school was able to pilot a third full-day session called “Teen Speak Out 2.0”. In this session, our students deepened their skills necessary to enhance social cohesion and collaborative problem-solving. Our students were challenged to push further out of their comfort zones, challenge their assumptions, and think critically about how to utilize these skills in their everyday environments.

Because of the success of these programs, Bristol-Plymouth has begun a formal Student Leadership Club led by a teacher-advisor. Our student leaders are putting their newly honed leadership skills into practice by participating in many community events this year, such as organizing and participating in the freshman orientation experience, guiding tours for Open House in October that included other recruiting events through the fall, and most recently, participating in the Taunton Holiday Parade in December.

The Community Service Club continues to be a very active and involved organization within our district communities. Some of the work highlighted for 2019 included our students making cards and collecting coloring books and crayons for children in hospitals; making cards and visiting residents in nursing homes; holding a coat, hat, and sock drive; cleaning outdoors on Earth Day; collecting Pennies for Patients; organizing the B-P Crafty Fair; and participating in Taunton’s Trunk-or-Treat to name a few. Whether collecting, donating, or volunteering, our advisors and students in this club continue to be rewarded with the many meaningful ways that they are supporting our communities.

Fiscal Outlook

The District is very fortunate to have supportive member communities and an engaged School Committee. Bristol-Plymouth will continue to offer a high-quality education to all students. With an improving economy, the District will be fortunate enough to continue to offer diverse, high-level educational programs. The District will continue to be fiscally responsible by investigating methods to reduce costs while exploring additional revenue sources to prepare for the future. The District will continue to apply for federal, state, and competitive grants, as they become available, to supplement our ability to provide state-of-the-art technology, equipment, supplies, and materials for our high school students.

Regional School Department Reports (continued)

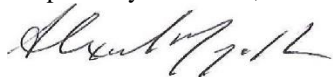
Bristol-Plymouth Regional Technical School *continued*

During 2019, the District successfully completed all of the requirements of the Massachusetts School Building Authority's (MSBA) Eligibility Period, which allowed the District to move forward with the MSBA's invitation to partner with them in conducting a Feasibility Study. In November, the Owner's Project Manager (OPM) Review Panel from the MSBA approved the District's OPM selection, which subsequently led to the District entering into a contract with PMA Consultants. At the conclusion of 2019, the District was working with the MSBA and PMA Consultants in the Designer Selection phase. The Superintendent will continue to keep all member communities informed of the progress throughout this extensive MSBA process.

School Committee:

Timothy J. Holick, Chair	Raynham
George L. Randall, III, Vice-Chair	Middleborough
Richard C. Leon	Berkley
Mark A. Dangoia	Bridgewater
Michael P. Ramos	Dighton
James W. Clark	Rehoboth
Louis Borges, Jr.	Taunton
Tyler M. Dube	Taunton

Respectfully submitted,



Dr. Alexander Magalhaes
Superintendent-Director

Outside Services Reports

Old Colony Planning Council

To the Honorable Board of Selectmen and the Citizens of the Town of Bridgewater

As your representatives to the Old Colony Planning Council (OCPC), we are pleased to present this report on behalf of the Council for 2019.

The Old Colony Planning Council was established in 1967 by state statute and is authorized to prepare plans for the physical, social and economic development of the seventeen-member district. OCPC is designated as; an Economic Development District by the U.S. Department of Commerce for the coordination of regional economic development activities, and the Area Agency on Aging (AAA) by the Executive Office of Elder Affairs to plan, manage and coordinate elder services in a twenty-three community service area. OCPC is the designated staff of the Old Colony Metropolitan Planning Organization (OCMPO) to plan and program transportation and transit improvements for the region.

In addition to the above-designated responsibilities, the Council also assists its member municipalities with technical planning, grant application preparation and current local and regional socioeconomic information.

During the past year, the Council completed the 2019 Comprehensive Economic Development Strategy (CEDS) Updated Plan; the FFY 2020-2024 Transportation Improvement Program (TIP); the FFY 2020 Unified Planning Work Program (UPWP); 2020-2040 Long Range Transportation Plan (LRTP); the Brockton Area Transit – 2019 Fare Analysis Study, and the 2019 Ridership Report. Additionally, the Council conducted numerous Road Safety Audits, Intersection Analyses, and Transportation Technical Studies to the member communities.

The Council provided technical assistance to our member communities under the District Local Technical Assistance (DLTA) Program. Established by Chapter 205 of the Acts of 2006, the DLTA Program enables the Commonwealth's 13 Regional Planning Agencies to provide technical assistance to their member communities. Each year, OCPC receives an allocation of funds to provide this assistance. This assistance must focus on advancing municipal partnerships, planning for housing and planning for growth and is intended to encourage and enable municipalities to work together to achieve and/or enhance cost effective service delivery, or to create and sustain ongoing collaboration and consultation on issues affecting the municipalities, such as land use and planning for new economic and housing growth. Projects and activities should result in a measurable change in the municipalities, whether in law, regulation, program management, or practice.

Thirteen of the seventeen member communities have been designated Green Communities. These communities have been the recipients of \$8,862,261 from DOER since 2010. The Division of Energy Resources offers technical assistance funding to the Council to meet the annual reporting requirements of the Green Communities Program. The Council received \$44,265 in Municipal Energy Technical Assistance funding for designation grant,

Outside Services Reports (continued)

Old Colony Planning Council *continued*

competitive grant and annual reporting requirements. The Council received \$43,000 in Regional Energy Planning Assistance Grant funding to assist the Towns of Avon and East Bridgewater seek designation and to provide annual reporting and competitive grant technical assistance to the Towns of Abington, Brockton, Halifax, Hanson, Kingston, Pembroke, Plympton, Stoughton, and Whitman.

The Old Colony Area Agency on Aging (AAA) during the past year, with assistance and guidance from member community advisory committee members, has continued the ongoing administration of over \$1.5 million dollars of Federal and State funding for elder services. The OCPC-AAA administers and oversees funding for services like transportation, homecare, legal services, nutrition, and others to the more than 100,000 people age 60 and over in the region. The OCPC-AAA continues to advocate on behalf of older persons from throughout the region. The OCPC-AAA Long-Term Care Ombudsman Program continues its efforts, with 1079 visits to nursing and rest homes, investigating over 189 issues of concern from residents or families. In addition, OCPC continues to administer the Septic Loan Program for the Towns of Avon, Cohasset, Hanson, Kingston and Stoughton.

During the calendar year 2019, the Council processed approximately \$389,255.50 in loans for both septic systems and sewer connection for the communities under the Septic Loan Program.

One delegate and one alternate member represent each member community of the Council. The Council members establish policy, develop the work program, and employ and oversee the activities of the professional staff. The Council meets on the last Wednesday of each month at 7:00 PM in the OCPC offices located at 70 School Street, Brockton, MA. In 2019, the Council elected Christine Joy of Plympton as Council President; David Klein, of Abington as Council Treasurer; and, Sandra Wright of Bridgewater as Council Secretary. Pasquale Ciaramella served as Executive Director of the Council until December 2nd when Mary Waldron succeeded Pat as the Executive Director.

The Council gratefully acknowledges the generous support and cooperation of its member communities and the participation and involvement of the many individuals who participate as members of committees. Special thanks are extended to the Joint Transportation Committee (JTC) Chair Noreen O'Toole; Comprehensive Economic Development Strategy Committee (CEDS) Chair Maryellen Brett; and, the Area Agency on Aging Advisory Committee Chair Josephine Schofield for their commitment, dedication and leadership during the past year. The Council also recognizes the work of local boards and commissions and the government agencies, public and private institutions and individuals who assisted the Council in its efforts.

Respectfully submitted,
Sandra M. Wright, Delegate
Alternate seat, Vacant
Troy E. Garron, Delegate At-Large

Plymouth County Cooperative Extension

The Plymouth County Extension office is located at 44 Obery Street, Plymouth, MA 02360
774-404-7020

A 2019 Annual Report was not submitted by Plymouth County Cooperative Extension.

Plymouth County Mosquito Control Project

The Commissioners of the Plymouth County Mosquito Control Project are pleased to submit the following report of our activities during 2019.

The Project is a special district created by the State Legislature in 1957, and is now composed of all Plymouth County towns, the City of Brockton, and the town of Cohasset. The Project is a regional response to a regional problem, and provides a way of organizing specialized equipment, specially trained employees, and mosquito control professionals into a single agency with a broad geographical area of responsibility.

The 2019 efforts were directed at larval mosquitoes starting with the spring brood. The Project treated over 15,000 acres for larval mosquitoes (larviciding). The pesticide used was B.t.i. (an environmentally selective bacterial agent). Upon emergence of the spring brood of mosquitoes, ultra-low volume adulticiding began on June 3rd, 2019 and ended on September 17th, 2019. The Project responded to 17,584 requests for spraying and larval checks from residents covering all of the towns within the district.

Massachusetts Department of Public Health (DPH) has developed an “Arbovirus Surveillance and Response Plan” for the state. The Plan creates a system which estimates the human risk for contracting Eastern Equine Encephalitis and West Nile using several factors including the number of infected mosquitoes. Based on guidelines defined by the Plan, all towns in Plymouth County Mosquito Project were initially at “Low Level Risk” for mammalian infection of West Nile (WNV) and Eastern Equine Encephalitis (EEE). At the end of the season 6 towns (Bridgewater, Halifax, Plympton, Kingston, Middleboro and Carver) were at moderate risk for West Nile, all other towns remained at low risk. At the end of the season the towns of Carver, Lakeville, Middleboro, Marion, Rochester and Wareham were at critical risk for EEE. At high risk for EEE were Bridgewater, East Bridgewater, Halifax, Mattapoisett, Plympton, West Bridgewater and Whitman. The District’s remaining towns were at moderate risk for EEE.

West Nile Virus activity in 2019 was significantly less than 2018. However, the district had two human cases of WNV. Mosquito surveillance is a coordinated effort between PC MCP and DPH. The District submitted 696 samples containing 23,300 mosquitoes to DPH for testing and 4 samples were positive for WNV. The positive samples were in Middleboro, Pembroke and Whitman. The Department of Public Health (DPH) also

Outside Services Reports (continued)

Plymouth County Mosquito Control Project *continued*

detected WNV in their mosquito samples. They had a total of 16 WNV isolations from the towns of Carver, Halifax, Lakeville and Kingston. As part of our West Nile Virus control strategy a total of 53,248 catch basins were treated with larvicide in all of our towns.

The United States saw historic activity of Eastern Equine Encephalitis Virus (EEEV). Nationwide there were 38 human cases of EEE in 10 states. Massachusetts had 12 human infections of EEEV, the most of any state. There was extensive EEEV activity within the district. One human case of EEE occurred within the district. PCMCP submitted 23,300 mosquitoes grouped into 696 mosquito samples for testing and 72 were positive for EEEV. The isolations were from Bridgewater, Cohasset, Duxbury, Hanson, Lakeville, Marion, Mattapoisett, Middleboro, Norwell, Pembroke, Rochester and Scituate. DPH also detected EEEV in 92 of their 551 samples tested. Those detections were in the towns of Carver, Duxbury, East Bridgewater, Halifax, Kingston, Lakeville, Marion, Mattapoisett, Rochester, Wareham, West Bridgewater and Whitman.

The Commonwealth of Massachusetts responded to the EEEV activity by conducting wide scale aerial adulticiding. In all, 6 applications occurred. Three of these applications were in the district. Applications of this kind are complex and involve a large number of state agencies including DPH, The Department of Agriculture and The State Reclamation and Mosquito Control Board. The Project assisted with these applications in a number of ways, including supplying equipment and helping to document efficacy of the application.

PCMCP followed the “Arbovirus Surveillance and Response Plan” and responded to the EEEV by increasing our adulticiding and mosquito surveillance. The Project conducted wide area applications by truck in locations where EEE was detected. We also submitted for testing more than 247 extra mosquito samples.

The Health threat of EEEV and WNV continues to ensure cooperation between the Plymouth County Mosquito Control Project, local Boards of Health and the Massachusetts Department of Public Health. In an effort to keep the public informed, EEE and WNV activity updates are regularly posted on Massachusetts Department of Public Health website.

In conjunction with the MDPH we have been monitoring *Aedes albopictus* expansion in the state. *Ae. albopictus* is an introduced mosquito that has the potential to become a serious pest and a vector of disease. The mosquito has been present in Massachusetts since 2009. The larvae live in containers and are closely linked with human activity. They are especially associated with used tires. We conducted surveillance at 8 sites in Plymouth, Wareham, Brockton, Pembroke, Middleboro, Rockland and Whitman. This year we did not detect the mosquito. The Project began a tire recycling program in October 2017. During the 2019 season we recycled 2,494 tires bringing us to a total of 9,290 tires for the program.

Outside Services Reports (continued)

Plymouth County Mosquito Control Project *continued*

The figures specific to the town of Bridgewater are given below. While mosquitoes do not respect town lines the information given below does provide a tally of the activities which have had the greatest impact on the health and comfort of Bridgewater residents.

Insecticide Applications: Our greatest effort has been targeted at mosquitoes in the larval stage, which can be found in woodland pools, swamps, marshes and other standing water areas. Inspectors continually gather data on these sites and treat with highly specific larvicides when immature mosquitoes are present. In Bridgewater 165 larval sites were checked.

During the summer 2771 catch basins were treated in Bridgewater to prevent the emergence of *Culex pipiens*, a known mosquito vector in West Nile Virus transmission.

Our staff treated 5507 acres using truck mounted sprayers for control of adult mosquitoes. More than one application was made to the same site if mosquitoes reinvaded the area. The first treatments were made in June and the last in September.

Water Management: During 2019 crews removed blockages, brush and other obstructions from 965 linear feet of ditches and streams to prevent overflows or stagnation that can result in mosquito production. This work, together with machine reclamation, is most often carried out in the fall and winter.

Mosquito Survey: Our surveillance showed that the dominant mosquitoes throughout the district were generally *Coquillettidia peturbans* and *Cs. melanura*. In the Town of Bridgewater the three most common mosquitoes were *Cq. peturbans*, *Cs. melanura* and *Oc. Canadensis*.

Education and Outreach: We continue to reach out to residents in a variety of ways. Our website has been recently updated and includes web pages for meetings and the annual budget. It also includes educational handouts to provide more information and better describe all the Project's services.

We encourage citizens or municipal officials to visit our website at www.plymouthmosquito.org or call our office for information about mosquitoes, mosquito-borne diseases, control practices, or any other matters of concern.

Respectfully submitted,

Stephen Gillett, Superintendent

Commissioners: Cathleen Drinan, Chair; John Sharland, Vice-Chair/Secretary; John Kenney, Michael F. Valenti

Southeastern Regional Services Group

The Town of Bridgewater receives procurement and other services from the Southeastern Regional Services Group (SERSG) and has since the organization's inception in 1993. SERSG members include twenty-one towns and two cities, which are served by one Regional Administrator. Annual dues of \$4,100 support these services. Bridgewater recovers this amount directly from savings in using these contracts and indirectly by devoting less administrative and management time to procurement. Other services include contract administration and annual trainings.

This report covers calendar year 2019. During that time Bridgewater used SERSG contracts for many purchases, utilized subsidized trainings, and had SERSG administer 5 bids on Town's behalf. Those contracts are for DPW Supplies, Water and Sewer Treatment Chemicals, Office Supplies, Paper, and DPW Services.

- SERSG administered bids for and created 6 DPW Supply contracts for 17 products, and 4 Water Treatment Chemical contracts for 5 products. The estimated value of all products covered by these contracts is \$425,123.
- In the first half of 2019, Bridgewater benefited from a 71.4% discount off non-excluded office supplies using a standard wholesaler's catalog. Under that same contract, ink and toner cartridges were discounted at a rate of 46.4%. The Town spent \$11,147, while saving \$19,544 off list price for those purchases. In the spring of 2019, a new two-year Office Supply contract was secured and beginning July 1 provides a 61.6% discount off non-excluded items using a standard wholesaler's catalog. Under that same contract, ink and toner cartridges are discounted at a rate of 36.6%. Spending values under these new contracts are not available as this report goes to print.
- The Town and schools also pay competitive fixed prices for Paper using a SERSG contract. Bridgewater spent \$2,183 in the first half of 2019.
- New DPW Services were bid in November 2019 and contracts will take effect on 2/1/20. In planning road work and other public works services, the Bridgewater public works department requested contracts for 5 services. These were based on \$1,021,275 in estimated value.
- Finally, monthly meetings support municipal administration, public works, and provide stormwater specialists with occasional support.

Favorable pricing is the primary membership benefit. Additionally, every SERSG bid saves many hours of skilled staff time and hundreds of dollars in bid-advertising and other costs. SERSG contract pricing is equal to or lower than state contract prices and requires less time and effort for departments to use.

Respectfully submitted,
Moira Rouse, Regional Administrator

Legislation Voted 2019—Town of Bridgewater

Ordinances Directory 2019

Town of Bridgewater—Town Council—2019 Ordinances Voted

Directory of Documents

<https://www.bridgewaterma.org/DocumentCenter/View/3232/2019-Adopted-Ordinances-for-Annual-Report>

Online Readers: After arriving at the above web page with the directory, you may:

- Click on an Ordinance number or name to view it
- Scroll the page to browse for a particular Ordinance

Ordinance #	Ordinance Description	Date Adopted
D-FY20-001	General Ordinance - Stormwater Ordinance	September 3, 2019
D-FY19-003	Zoning Ordinance - Amend Table of Uses - Cultivation, Manufacturing and Testing - Recreational Marijuana	July 9, 2019
D-FY19-004	General Ordinance - Acceptance of Massachusetts General Law (MGL) Chapter 40, Section 22A, 22B, 22C Concerning Parking Meters	January 22, 2019
D-FY19-005	Zoning Ordinance - Establish Special Permit Criteria - Cultivation, Manufacturing and Testing - Adult Use Marijuana	May 21, 2019
D-FY19-006	General Ordinance - Acceptance of MGL Chapter 44, Section 53 3/4 Concerning PEG Access & Cable Related Fund	May 21, 2019

Legislation Voted 2019 (continued)

Orders Directory 2019

Town of Bridgewater—Town Council—2019 Orders Voted

Directory of Documents:

<https://www.bridgewaterma.org/DocumentCenter/View/3247/2019-Adopted-Orders-for-Annual-Report>

Online Readers: After arriving at the above web page with the directory, you may:

- Click on an Order number or name to view it
- Scroll the page to browse for a particular Order

Order #	Order Description	Date Adopted
O-FY19-013	Highway Garage - Spring Street	January 8, 2019
O-FY19-035	Acceptance of a Gift	January 8, 2019
O-FY19-036	Transfer Order - Capital Transfer - Lease Payments	January 8, 2019
O-FY19-037	Acceptance of Other Revenue from American Tower	January 8, 2019
O-FY19-038	Adoption of Massachusetts General Law (MGL) Chapter 147 x. 21A - Authorizing the Appointment of Police Cadets	January 22, 2019
O-FY19-039	Home Rule Petition - Authorizing the Town of Bridgewater to Appoint Police Cadets	January 22, 2019
O-FY19-044	Ballot Question - Town of Bridgewater Home Rule Charter Changes	February 5, 2019
O-FY19-045	Contract Ratification - Town Manager	February 5, 2019
O-FY19-040	Affix Town Clerk Salary	February 26, 2019
O-FY19-041	Loan Order - Elm Street Project	February 26, 2019
O-FY19-042	Loan Order - First Street Project	February 26, 2019
O-FY19-043	Acceptance of Non-Recurring Revenue to Capital	February 26, 2019
O-FY19-046	Adoption of 5-Year Capital Plan	February 26, 2019
O-FY19-047	2019 Capital Plan Funding	February 26, 2019
O-FY19-048	Acceptance of MassWorks Grant	February 26, 2019
O-FY19-049	Transfer Order - Other One-Time Unforeseen Expenses	March 26, 2019
O-FY19-050	Transfer Order - Capital Appropriations	March 26, 2019

Legislation Voted 2019 (continued)

Orders Directory 2019 *continued*

Town of Bridgewater—Town Council—2019 Orders Voted

Order #	Order Description	Date Adopted
O-FY19-051	Acceptance of a Gift - Bridgewater Police Department	March 26, 2019
O-FY19-052	Loan Order - For Upgrade of The Wastewater Treatment Facility	May 7, 2019
O-FY19-053	Loan Order - Water Main Replacement	May 7, 2019
O-FY19-055	Acceptance of a Gift - Howard Foundation	May 7, 2019
O-FY20-001	Budget Order - FY20 Annual Town Budget	May 14, 2019
O-FY20-002	Budget Order - FY20 Water Enterprise Fund Budget	May 14, 2019
O-FY20-003	Budget Order - FY20 Sewer Enterprise Fund Budget	May 14, 2019
O-FY20-004	Budget Order - FY20 Transfer Station Enterprise Fund Budget	May 14, 2019
O-FY20-005	Budget Order - FY20 OSLGC Enterprise Fund Budget	May 14, 2019
O-FY20-006	Authorization of Revolving Funds	May 14, 2019
O-FY19-054	Transfer Order - Sewer Reserve Special Purpose	May 21, 2019
O-FY20-010	Supplemental Appropriation - FY2020 General Fund Budget	June 4, 2019
O-FY19-059	Loan Order - Amend Order O-FY19-041: Loan Order - Elm Street Project	June 25, 2019
O-FY19-060	Order of Taking - Property on Elm Street	June 25, 2019
O-FY19-061	Transfer Order - Notice of Intent Municipal Separate Storm Sewer System (MS4)	June 25, 2019
O-FY19-062	Transfer Order - Funding for Clearing Out Town Hall and Highway Barn	June 25, 2019
O-FY19-063	Transfer Order - FY19 End of Year Transfers	June 25, 2019
O-FY19-064	Accept Permanent Easement - Elm Street	June 25, 2019
O-FY19-065	Accept Permanent Easement - Elm Street	June 25, 2019
O-FY19-066	Accept Permanent Easement - Elm Street	June 25, 2019
O-FY19-067	Accept Permanent Easement - Elm Street	June 25, 2019
O-FY19-068	Accept Permanent Easement - Elm Street	June 25, 2019

Legislation Voted 2019 (continued)

Orders Directory 2019 *continued*

Town of Bridgewater—Town Council—2019 Orders Voted

Order #	Order Description	Date Adopted
O-FY19-069	Accept Permanent Easement - Elm Street	June 25, 2019
O-FY19-070	Accept Permanent Easement - Elm Street	June 25, 2019
O-FY19-071	Accept Permanent Easement - Elm Street	June 25, 2019
O-FY19-072	Transfer Order - Elm Street Land Taking	June 25, 2019
O-FY19-056	Chapter 61B - Intent not to Exercise Right to Purchase Land	July 9, 2019
O-FY19-058	Transfer Order - Other One-Time Unforeseen Expenses	July 9, 2019
O-FY19-073	Transfer Order - Drain Replacement - Hayward Street	July 9, 2019
O-FY19-074	Transfer Order - Employment Contractual Obligation	July 9, 2019
O-FY19-075	Transfer Order - Cultural Council Grant Match	July 9, 2019
O-FY20-007	CPA Reserve Accounts - FY20	July 9, 2019
O-FY20-008	Transfer Order - Capital Water Special Purpose Transfer	July 9, 2019
O-FY20-009	Transfer Order - Capital Sewer Special Purpose Transfer	July 9, 2019
O-FY19-076	Laying Out and Accepting a Private Way - Rolling Pines Drive	September 3, 2019
O-FY20-011	Contract Ratification - United Steel Workers	September 3, 2019
O-FY20-012	Contract Ratification - Firefighters Association	September 3, 2019
O-FY20-013	Contract Ratification - Bridgewater Administrative Association	September 3, 2019
O-FY20-015	Acceptance of a Gift - Bridgewater State University	September 3, 2019
O-FY20-016	Acceptance of a Gift - Massachusetts State Historical Records Advisory Board	September 3, 2019
O-FY20-017	Loan Order - Mitchell Elementary School Project	September 3, 2019
O-FY20-018	2019 Special Election Warrant - October 19, 2019	September 3, 2019
O-FY20-020	Transfer Order - Water Enterprise Transfers - Capital Special Purpose	September 17, 2019

Legislation Voted 2019 (continued)

Orders Directory 2019 *continued*

Town of Bridgewater—Town Council—2019 Orders Voted

Order #	Order Description	Date Adopted
O-FY20-021	Rescind and Revote - Order O-FY18-022: Massachusetts Clean Water Trust for High Street Water Treatment Facility	October 1, 2019
O-FY20-022	Loan Order - High Street Water Treatment Facility	October 1, 2019
O-FY20-014	Transfer Order - High Street Dam & Bridge Preliminary Work	November 5, 2019
O-FY20-023	Loan Order - Community Septic Management Program (CSMP) Loans	November 5, 2019
O-FY20-024	Transfer Order - Capital Sewer Special Purpose Transfer	November 5, 2019
O-FY20-026	Free Cash Allocation to Trust Funds	November 5, 2019
O-FY20-027	Transfer Order - Capital Transfer Roadway Drainage - Flagg Street	November 5, 2019
O-FY20-028	Transfer Order - Capital Transfer - FY20 Lease Payments	November 5, 2019
O-FY20-032	Declaring the Highway Barn Surplus Property	November 5, 2019
O-FY20-030	FY2020 Classification Tax Allocation-Adoption of Residential Factor	November 19, 2019
O-FY20-019	Laying Out and Accepting a Private Way - Colonial Drive	December 3, 2019
O-FY20-029	Transfer Order - CPC Funding for Broad Street Property Purchase	December 3, 2019
O-FY20-033	Acceptance of a Gift - Bridgewater Savings Bank	December 3, 2019
O-FY20-034	Transfer Order - Collective Bargaining Agreement Obligation - United Steelworkers	December 3, 2019
O-FY20-035	Transfer Order - Collective Bargaining Agreement Obligation -Bridgewater Firefighters Association	December 3, 2019
O-FY20-036	Transfer Order - Collective Bargaining Agreement Obligation - Bridgewater Administrators Association	December 3, 2019

Resolutions Directory 2019

Town of Bridgewater—Town Council—2019 Resolutions Voted

Directory of Documents:

<https://www.bridgewaterma.org/DocumentCenter/View/3248/2019-Adopted-Resolutions-for-Annual-Report>

Online Readers: After arriving at the web page with the directory, you may:

- Click on a Resolution number or name to view it
- Scroll the page to browse for a particular Resolution

Resolution #	Resolution Description	Date Adopted
R-FY19-004	Urging the State Legislature to Adopt a Deposit on "nip" Liquor Bottles	April 9, 2019
R-FY20-002	Declaring the Town of Bridgewater a Pollinator-Friendly Community	September 17, 2019
R-FY20-003	Handicap Accessibility - Academy Building	September 17, 2019
R-FY20-004	2020 Town Council Meeting Dates	October 15, 2019
R-FY20-006	Supporting the Reduction of Underage Vaping in Bridgewater Schools	November 19, 2019

Financials

Accounts Receivable Deferred Revenue Reconciliation 6/30/2019

Town of Bridge water						
AR / Deferred Revenue Reconciliation as of 6/30/19						
Property Tax						
RE Tax						
Levy Year	Receivable Account	Receivable Description	Collector	General Ledger	Variance	
2014	0100-122014	2014 REAL ESTATE TAX TAX	52,824.19	52,824.19	0.00	
2015	0100-122015	2015 REAL ESTATE TAX TAX	81,238.61	81,238.61	0.00	
2016	0100-122016	2016 REAL ESTATE TAX TAX	3,930.74	3,930.74	0.00	
2017	0100-122017	2017 REAL ESTATE TAX TAX	768.00	768.00	0.00	
2018	0100-122018	2018 REAL ESTATE TAX TAX	1,645.69	1,645.69	0.00	
2019	0100-122019	2019 REAL ESTATE TAX TAX	437,242.59	437,242.59	0.00	
Total			577,649.82	577,649.82	0.00	
PP Tax						
Levy Year	Receivable Account	Receivable Description	Collector	General Ledger	Variance	
2005	0100-121005	2005 PERSONAL PROPERTY TAXES	80.52	80.52	0.00	
2006	0100-121006	2006 PERSONAL PROPERTY TAXES	373.33	373.33	0.00	
2007	0100-121007	2007 PERSONAL PROPERTY TAXES	408.41	408.41	0.00	
2008	0100-121008	2008 PERSONAL PROPERTY TAXES	902.89	902.89	0.00	
2009	0100-121009	2009 PERSONAL PROPERTY TAXES	1,989.48	1,989.48	0.00	
2010	0100-121010	2010 PERSONAL PROPERTY TAXES	4,349.72	4,349.72	0.00	
2011	0100-121011	2011 PERSONAL PROPERTY TAXES	3,868.48	3,868.48	0.00	
2012	0100-121012	2012 PERSONAL PROPERTY TAXES	5,021.15	5,021.15	0.00	
2013	0100-121013	2013 PERSONAL PROPERTY TAXES	6,150.24	6,150.24	0.00	
2014	0100-121014	2014 PERSONAL PROPERTY TAXES	5,264.89	5,264.89	0.00	
2015	0100-121015	2015 PERSONAL PROPERTY TAXES	4,084.08	4,084.08	0.00	
2016	0100-121016	2016 PERSONAL PROPERTY TAXES	2,753.86	2,753.86	0.00	
2017	0100-121017	2017 PERSONAL PROPERTY TAXES	2,790.91	2,790.91	0.00	
2018	0100-121018	2018 PERSONAL PROPERTY TAXES	2,100.14	2,100.14	0.00	
2019	0100-121019	2019 PERSONAL PROPERTY TAXES	17,247.39	17,247.39	0.00	
Total			57,385.49	57,385.49	0.00	
Total RE & PP Tax			635,035.31	635,035.31	0.00	

Financials (continued)

Accounts Receivable: Reconciliation—6/30/2019 *continued*

Other Property Tax Related						
Levy Year	Receivable Account	Receivable Description	Collector/Assessor	General Ledger	Variance	
	0100-188000	TAX FORECLOSURES-POSSESSIONS	620,520.49	620,520.49	0.00	
	0100-124000	TAX LIENS RECEIVABLE (Tax Title)	1,378,460.07	1,378,460.07	0.00	
	0100-125500	CL 41A TAXES-DEF TAX	306,537.35	306,537.35	0.00	
	Total		2,305,517.91	2,305,517.91	0.00	
MVE Tax						
Levy Year	Receivable Account	Receivable Description	Collector	General Ledger	Variance	
2011	0100-126011	2011 MOTOR VEHICLE TAX	68.50	68.50	0.00	
2012	0100-126012	2012 MOTOR VEHICLE TAX	0.00	0.00	0.00	
2013	0100-126013	2013 MOTOR VEHICLE TAX	0.00	0.00	0.00	
2014	0100-126014	2014 MOTOR VEHICLE TAX	27.15	27.15	0.00	
2015	0100-126015	2015 MOTOR VEHICLE TAX	52.79	52.79	0.00	
2016	0100-126016	2016 MOTOR VEHICLE TAX	30,755.88	30,755.88	0.00	
2017	0100-126017	2017 MOTOR VEHICLE TAX	48,144.79	48,144.79	0.00	
2018	0100-126018	2018 MOTOR VEHICLE TAX	114,259.97	114,259.97	0.00	
2019	0100-126019	2019 MOTOR VEHICLE TAX	271,169.85	271,169.85	0.00	
	Total		464,478.93	464,478.93	0.00	
Boat Excise						
Levy Year	Receivable Account	Receivable Description	Collector	General Ledger	Variance	
2015	0100-127015	2015 BOAT EXCISE	236.00	236.00	0.00	
2016	0100-127016	2016 BOAT EXCISE	215.00	215.00	0.00	
2017	0100-127017	2017 BOAT EXCISE	451.00	451.00	0.00	
2018	0100-127018	2018 BOAT EXCISE	488.00	488.00	0.00	
2019	0100-127019	2019 BOAT EXCISE	704.00	704.00	0.00	
	Total		2,094.00	2,094.00	0.00	

Financials (continued)

Accounts Receivable: Reconciliation—6/30/2019 *continued*

Sewer					
Levy Year	Receivable Account	Receivable Description	Collector	General Ledger	Variance
	6100-124000	TAX LIENS RECEIVABLE	5,826.22	5,826.22	0.00
	6100-131000	SEWER-USER CHARGES	174,499.93	174,499.93	0.00
	6100-131100	SEWER SERVICES	1,251.83	1,251.83	0.00
2014	6100-133014	USER CHARGES ADDED TO 2014 TAXES	0.00		0.00
2015	6100-133015	USER CHARGES ADDED TO 2015 TAXES	0.00		0.00
2016	6100-133016	USER CHARGES ADDED TO 2016 TAXES	0.00		0.00
2017	6100-133017	USER CHARGES ADDED TO 2017 TAXES	0.00		0.00
2018	6100-133018	USER CHARGES ADDED TO 2018 TAXES	0.00		0.00
2019	6100-133019	USER CHARGES ADDED TO 2019 TAXES	7,469.90	7,469.90	0.00
	6101-141000	UNAPPORTIONED BETTERMENT	384,151.74	384,151.74	0.00
	6101-124000	TAX LIENS RECEIVABLE	1,821.06	1,821.06	0.00
2014	6101-142014	2014 APPORTIONED BETTERMENT	0.00		0.00
2015	6101-142015	2015 APPORTIONED BETTERMENT	0.00		0.00
2016	6101-142016	2016 APPORTIONED BETTERMENT	0.00		0.00
2017	6101-142017	2017 APPORTIONED BETTERMENT	0.00		0.00
2018	6101-142018	2018 APPORTIONED BETTERMENT	0.00		0.00
2019	6101-142019	2019 APPORTIONED BETTERMENT	2,089.30	2,089.30	0.00
2014	6101-143014	2014 COMMITTED INTEREST	0.00		0.00
2015	6101-143015	2015 COMMITTED INTEREST	0.00		0.00
2016	6101-143016	2016 COMMITTED INTEREST	0.00		0.00
2017	6101-143017	2017 COMMITTED INTEREST	0.00		0.00
2018	6101-143018	2018 COMMITTED INTEREST	0.00		0.00
2019	6101-143019	2019 COMMITTED INTEREST	652.48	652.48	0.00
Total			577,762.46	577,762.46	0.00

Financials (continued)

Accounts Receivable: Reconciliation—6/30/2019 *continued*

Water					
Levy Year	Receivable Account	Receivable Description	Collector	General Ledger	Variance
	6200-124000	TAX LIENS RECEIVABLE	27,968.55	27,968.55	0.00
	6200-131000	WATER USER CHARGES	384,667.90	384,667.90	0.00
	6200-131100	Water Services	9,871.99	9,871.99	0.00
	6200-131101	Water Converted Interest	13,658.42	13,658.42	0.00
	6200-131102	Water Converted Penalties	40.00	40.00	0.00
2014	6200-133014	USER CHARGES ADDED TO 2014 TAXES	0.00	0.00	0.00
2015	6200-133015	USER CHARGES ADDED TO 2015 TAXES	0.00	0.00	0.00
2016	6200-133016	USER CHARGES ADDED TO 2016 TAXES	116.34	116.34	0.00
2017	6200-133017	USER CHARGES ADDED TO 2017 TAXES	0.00	0.00	0.00
2018	6200-133018	USER CHARGES ADDED TO 2018 TAXES	1,446.72	1,446.72	0.00
2019	6200-133019	USER CHARGES ADDED TO 2019 TAXES	19,932.75	19,932.75	0.00
Total			457,702.67	457,702.67	0.00
CPA					
Levy Year	Receivable Account	Receivable Description	Collector	General Ledger	Variance
	2100-124000	TAX LIENS RECEIVABLE CPA	10,472.09	10,472.09	0.00
2006	2100-122006	2006 REAL ESTATE TAX CPA	0.00	0.00	0.00
2007	2100-122007	2007 REAL ESTATE TAX CPA	0.00	0.00	0.00
2008	2100-122008	2008 REAL ESTATE TAX CPA	0.00	0.00	0.00
2009	2100-122009	2009 REAL ESTATE TAX CPA	0.00	0.00	0.00
2010	2100-122010	2010 REAL ESTATE TAX CPA	0.00	0.00	0.00
2011	2100-122011	2011 REAL ESTATE TAX CPA	0.00	0.00	0.00
2012	2100-122012	2012 REAL ESTATE TAX CPA	0.00	0.00	0.00
2013	2100-122013	2013 REAL ESTATE TAX CPA	0.00	0.00	0.00
2014	2100-122014	2014 REAL ESTATE TAX CPA	925.53	925.53	0.00
2015	2100-122015	2015 REAL ESTATE TAX CPA	0.00	0.00	0.00
2016	2100-122016	2016 REAL ESTATE TAX CPA	0.00	0.00	0.00
2017	2100-122017	2017 REAL ESTATE TAX CPA	0.00	0.00	0.00
2018	2100-122018	2018 REAL ESTATE TAX CPA	8.68	8.68	0.00
2019	2100-122019	2019 REAL ESTATE TAX CPA	5,891.34	5,891.34	0.00
Total			6,825.55	6,825.55	0.00

Financials (continued)

Accounts Receivable: Reconciliation—6/30/2019 *continued*

Title V					
Levy Year	Receivable Account	Receivable Description	Collector	General Ledger	Variance
	2300-124000	TAX LIENS RECEIVABLE	2,750.99	2,750.99	0.00
	2300-141000	UNAPPORTIONED BETTERMENTS	609,736.97	609,736.97	0.00
2014	2300-142014	2014 APPORTIONED BETTERMENTS	0.00		0.00
2015	2300-142015	2015 APPORTIONED BETTERMENTS	0.00		0.00
2016	2300-142016	2016 APPORTIONED BETTERMENTS	0.00		0.00
2017	2300-142017	2017 APPORTIONED BETTERMENTS	0.00		0.00
2018	2300-142018	2018 APPORTIONED BETTERMENTS	0.00		0.00
2019	2300-142019	2019 APPORTIONED BETTERMENTS	2,916.92	2,916.92	0.00
2012	2300-143012	2012 COMMITTED INTEREST	0.00		0.00
2014	2300-143014	2014 COMMITTED INTEREST	0.00		0.00
2015	2300-143015	2015 COMMITTED INTEREST	0.00		0.00
2016	2300-143016	2016 COMMITTED INTEREST	0.00		0.00
2017	2300-143017	2017 COMMITTED INTEREST	0.00		0.00
2018	2300-143018	2018 COMMITTED INTEREST	0.00		0.00
2019	2300-143019	2019 COMMITTED INTEREST	354.23	354.23	0.00
Total			615,759.11	615,759.11	0.00
Ambulance					
Levy Year	Receivable Account	Receivable Description	Collector	General Ledger	Variance
	2501-132000	AMBULANCE RECEIVABLE	554,999.09	554,999.09	0.00
	2501-132001	AMBULANCE RECEIVABLE-BAD DEBTS	533,888.44	533,888.44	0.00
Total			1,088,887.53	1,088,887.53	0.00

Financials (continued)

Statement of Indebtedness—Fiscal Year 2019

Massachusetts Department of Revenue, Division of Local Services
Bureau of Accounts ~ Automated Statement of Indebtedness

City/Town/District of: Town of Bridgewater

FY2019

Long Term Debt Inside the Debt Limit	Outstanding July 1, 2018	+ New Debt Issued	- Retirements	= Outstanding June 30, 2019	Interest Paid in FY2019
Buildings	8,212,000.00	0.00	772,000.00	7,440,000.00	279,816.00
Departmental Equipment	504,000.00		81,000.00	423,000.00	9,920.00
School Buildings	0.00			0.00	
School - All Other	0.00			0.00	
Sewer	3,266,358.00	0.00	335,451.00	2,930,907.00	69,227.00
Solid Waste	0.00			0.00	
Other Inside	554,000.00		156,000.00	398,000.00	12,188.00
SUB - TOTAL Inside	\$12,536,358.00	\$0.00	\$1,344,451.00	\$11,191,907.00	\$371,151.00

Long Term Debt Outside the Debt Limit	Outstanding July 1, 2018	+ New Debt Issued	- Retirements	= Outstanding June 30, 2019	Interest Paid in FY2019
Airport	0.00			0.00	
Gas/Electric Utility	0.00			0.00	
Hospital	0.00			0.00	
School Buildings	0.00			0.00	
Sewer	0.00			0.00	
Solid Waste	0.00			0.00	
Water	3,092,759.00		511,393.00	2,581,366.00	92,831.00
Other Outside	1,724,888.00		182,351.00	1,542,537.00	21,904.00
SUB - TOTAL Outside	\$4,817,647.00	\$0.00	\$693,744.00	\$4,123,903.00	\$114,735.00

TOTAL Long Term Debt	\$17,354,005.00	\$0.00	\$2,038,195.00	\$15,315,810.00	\$485,886.00
-----------------------------	------------------------	---------------	-----------------------	------------------------	---------------------

Short Term Debt	Outstanding July 1, 2018	+ Issued	- Retired	= Outstanding June 30, 2019	Interest Paid in FY2019
RANs - Revenue Anticipation				0.00	
BANs - Bond Anticipation:					
Buildings	0.00			0.00	
School Buildings	0.00			0.00	
Sewer	0.00			0.00	
Water	3,625,000.00	5,125,000.00	3,625,000.00	5,125,000.00	56,187.50
Other BANs	0.00	4,250,000.00		4,250,000.00	
SANs - State Grant Anticipation				0.00	
FANs - Federal Gr. Anticipation				0.00	
Other Short Term Debt				0.00	
TOTAL Short Term Debt	\$3,625,000.00	\$9,375,000.00	\$3,625,000.00	\$9,375,000.00	\$56,187.50
GRAND TOTAL All Debt	\$20,979,005.00	\$9,375,000.00	\$5,663,195.00	\$24,690,810.00	\$542,073.50

Financials (continued)

Statement of Indebtedness—Fiscal Year 2019 *continued*

Authorized and Unissued Debt					
Purpose	Date of Vote	Article Number	Amount Authorized	- Issued - Retired - Rescinded	= Unissued 6/30/2019
Septic Repair	11/13/00	A 17	200,000.00	191,818.00	8,182.00
Golf Course Clubhouse	04/16/02	A 3	2,950,000.00	1,549,000.00	1,401,000.00
Water Main Replacement	05/05/08	A 14	1,245,850.00	1,237,844.00	8,006.00
Water Resources Mgmt Plan	05/03/10	A 16	250,000.00	250,000.00	0.00
Mass Clean Water Trust	06/27/17	0-2017-022	6,760,000.00	6,760,000.00	0.00
Water Meter Replacement	11/17/2017	O-FY18-006	3,625,000.00	-	3,625,000.00
Mass Clean Water Trust	03/27/18	O-FY18-022	10,400,000.00	-	10,400,000.00
Water Mains	4/10/2018	O-FY18-028	1,200,000.00	-	1,200,000.00
Elm Street Reconstruction	02/26/19	FY19-041	6,500,000.00	-	6,500,000.00
First Street Reconstruction	02/26/19	FY19-042	1,200,000.00	-	1,200,000.00
Water Mains	04/23/19	FY19-053	500,000.00	-	500,000.00
TOTAL Authorized and Unissued Debt					\$24,842,188.00

BUREAU OF ACCOUNTS, STATEMENT OF INDEBTEDNESS DETAIL

Long Term Debt Inside the Debt Limit Report by Issuance	Outstanding July 1, 2018	+ New Debt Issued	- Retirements	= Outstanding June 30, 2019	Interest Paid in FY2019
SWR PRJ 12/11- AREA 1,2,5	146,000.00		76,000.00	70,000.00	2,700.00
HOGG LND 12/11-2011 LAND 00001	190,000.00		96,000.00	94,000.00	4,748.00
WTR LND 12/11-2011 LND 00002	44,000.00		22,000.00	22,000.00	1,100.00
FIRE/DPW 12/11-2011 FIRE 00002	317,000.00		162,000.00	155,000.00	7,916.00
KEITH HOMESTEAD-2012 CPC 00001	320,000.00		38,000.00	282,000.00	6,340.00
EQ 8/12-2012 AMBULANCE 00001	116,000.00		30,000.00	86,000.00	2,020.00
EQ FIRE 8/12-2012 FIRE 00001	344,000.00		42,000.00	302,000.00	6,782.00
SWR MN RLN 4/14-2014 SWR.00002	165,000.00		33,000.00	132,000.00	4,208.00
EQ DEPT 4/14-2014 DEPT 00002	19,000.00		4,000.00	15,000.00	480.00
EQ HWY 4/14-2014 HWY 00001	25,000.00		5,000.00	20,000.00	638.00
SWR MN EXT 4/14 - AREA 3, 6 10	600,000.00		125,000.00	475,000.00	15,212.00
BLDG POL/14-2014 POL 00001	365,000.00		185,000.00	180,000.00	7,750.00
FIRE STATION ROOF REHAB	85,000.00		5,000.00	80,000.00	3,000.00
MEMORIAL BUILDING REHAB	400,000.00		25,000.00	375,000.00	14,250.00
ACADEMY BUILDING RENOVATIONS	2,745,000.00		155,000.00	2,590,000.00	96,300.00
ACADEMY BUILDING RENOVATIONS	4,300,000.00		240,000.00	4,060,000.00	150,600.00
SEWER CW-14-17 4/13/17	2,355,358.00		101,451.00	2,253,907.00	47,107.00
TOTAL	12,536,358.00	0.00	1,344,451.00	11,191,907.00	371,151.00

Financials (continued)

Statement of Indebtedness—Fiscal Year 2019 *continued*

Long Term Debt Outside the Debt Limit Report by Issuance	Outstanding July 1, 2018	+ New Debt Issued	- Retirements	= Outstanding June 30, 2019	Interest Paid in FY2019
TTL V 10/00-WPAT T5 97 1044	10,868.00		10,868.00	0.00	272.00
TTL V 07/04-WPAT T5 97 1024-1	48,269.00		9,565.00	38,704.00	2,174.00
TTL V 6/05-WPAT T5 97 1024-3C	200,000.00		20,000.00	180,000.00	0.00
TTL V 11/03-WPAT T5 97 1024-2	160,000.00		20,000.00	140,000.00	0.00
TTL V 08/12-WPAT T5 97 1024-D	252,629.00		21,053.00	231,576.00	0.00
TTL V 08/12-WPAT-T5 97 1024-E	301,122.00		19,865.00	281,257.00	0.00
TTL V 01/15-WPAT-T5 97 1024-F	340,000.00		20,000.00	320,000.00	0.00
WTR 6/03 & 6/05-2006 WTR 00001	1,400,000.00		175,000.00	1,225,000.00	56,219.00
WTR RPL PCE-WPAT DW 08 14 MSTR	786,759.00		49,393.00	737,366.00	15,241.00
WTR PRJ 12/11-2011 WTR 00001	244,000.00		124,000.00	120,000.00	4,550.00
WTR LND 12/11-2011 LND 00002	99,000.00		50,000.00	49,000.00	2,474.00
WTR EQ 4/14-2014 WTR 00002 A	483,000.00		97,000.00	386,000.00	12,308.00
WTR EQ 4/14-2014 WTR 00002 B	80,000.00		16,000.00	64,000.00	2,040.00
GLF CLB HOUSE-2008 GLF 00001	234,000.00		26,000.00	208,000.00	15,210.00
GLF COURSE 8/12-2012 GC 00001	40,000.00		5,000.00	35,000.00	782.00
GLF COURSE 4/14 2014 GC 00001	138,000.00		30,000.00	108,000.00	3,465.00
TOTAL	4,817,647.00	0.00	693,744.00	4,123,903.00	114,735.00

Financials (continued)

Audited Financial Statement—Fiscal Year 2019

TOWN OF BRIDGEWATER, MASSACHUSETTS

STATEMENT OF NET POSITION
JUNE 30, 2019

	Governmental Activities	Business-Type Activities	Total
Assets			
Cash and cash equivalents	\$ 22,771,680	\$ 8,411,539	\$ 31,183,219
Investments	2,128,871	-	2,128,871
Receivables (net):			
Property taxes	948,399	-	948,399
Excise taxes	466,573	-	466,573
User fees	-	2,140,633	2,140,633
Unapportioned assessments	-	388,715	388,715
Departmental and other	2,393,191	62,760	2,455,951
Intergovernmental	780,445	-	780,445
Tax foreclosures	620,520	-	620,520
Inventory	-	21,057	21,057
Prepaid items	126,230	-	126,230
Capital assets, not being depreciated	11,086,818	611,231	11,698,049
Capital assets, net of accumulated depreciation	31,027,937	21,596,831	52,624,768
Total Assets	<u>72,350,664</u>	<u>33,232,766</u>	<u>105,583,430</u>
Deferred Outflows of Resources			
Related to net other postemployment benefits liability	1,105,825	158,981	1,264,806
Related to net pension liability	7,093,682	980,436	8,074,118
Total Deferred Outflows of Resources	<u>8,199,507</u>	<u>1,139,417</u>	<u>9,338,924</u>
Liabilities			
Warrants and accounts payable	429,208	102,276	531,484
Accrued payroll and withholdings	496,416	54,136	550,552
Accrued interest expense	-	111,782	111,782
Unearned revenue	-	80,843	80,843
Other liabilities	26,183	5,923	32,106
Bond anticipation notes payable	4,250,000	5,125,000	9,375,000
Long-term liabilities:			
Due within one year	1,588,315	942,829	2,531,144
Due in more than one year	72,745,011	13,839,809	86,584,820
Total Liabilities	<u>79,535,133</u>	<u>20,262,598</u>	<u>99,797,731</u>
Deferred Inflows of Resources			
Related to net other postemployment benefits liability	2,108,989	303,203	2,412,192
Related to net pension liability	631,849	87,329	719,178
Total Deferred Inflows of Resources	<u>2,740,838</u>	<u>390,532</u>	<u>3,131,370</u>
Net Position			
Net investment in capital assets	33,130,343	11,930,128	45,060,471
Restricted:			
Nonexpendable permanent funds	113,385	-	113,385
Expendable permanent funds	594,018	-	594,018
Community preservation	3,661,629	-	3,661,629
Title V	495,068	-	495,068
Other purposes	3,438,661	-	3,438,661
Unrestricted	(43,158,904)	1,788,925	(41,369,979)
Total Net Position	<u>\$ (1,725,800)</u>	<u>\$ 13,719,053</u>	<u>\$ 11,993,253</u>

See accompanying notes to basic financial statements.

Financials (continued)

Audited Financial Statement—Fiscal Year 2019 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2019

Functions/Programs	Expenses	Program Revenues			Net (Expenses) Revenues and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Primary Government:							
<i>Governmental Activities:</i>							
General government	\$ 5,012,225	\$ 772,881	\$ 131,619	\$ 21,600	\$ (4,086,125)	\$ (4,086,125)	
Public safety	18,769,523	3,260,789	-	-	(15,121,208)	(15,121,208)	
Education	31,193,359	101,791	76,038	-	(31,015,530)	(31,015,530)	
Public works	3,590,582	4,250	-	1,326,435	(2,259,897)	(2,259,897)	
Health and human services	996,531	266,875	198,313	-	(531,343)	(531,343)	
Culture and recreation	1,292,151	167,177	37,113	117,192	(970,669)	(970,669)	
Debt service	249,682	-	-	-	(249,682)	(249,682)	
Total Governmental Activities	61,104,053	4,573,763	830,609	1,465,227	(54,234,454)	(54,234,454)	
<i>Business-Type Activities:</i>							
Water	2,824,637	3,543,562	-	-	718,925	718,925	
Sewer	1,908,865	2,135,914	-	22,991	250,040	250,040	
Transfer Station	311,803	265,045	-	-	(46,758)	(46,758)	
Golf	1,360,399	1,376,501	-	-	16,102	16,102	
Total Business-Type Activities	6,405,704	7,321,022	-	22,991	938,309	938,309	
Total Primary Government	\$ 67,509,757	\$ 11,894,785	\$ 830,609	\$ 1,488,218	(54,234,454)	(53,296,145)	
General Revenues:							
Real and personal property taxes					45,615,379	45,615,379	
Motor vehicle and other excise					4,367,020	4,367,020	
Penalties and interest on taxes					413,521	413,521	
Grants and contributions not restricted to specific programs					4,316,110	4,316,110	
Unrestricted investment income					229,239	229,239	
Other					655,550	655,550	
Transfers (net)					343,167	(343,167)	
Total General Revenues and Transfers					55,939,986	(343,167)	55,596,819
Change in Net Position					1,705,532	595,142	2,300,674
Net Position:							
Beginning of year, as restated (see Note IV)					(3,431,332)	13,123,911	9,692,579
End of year					(1,725,800)	\$ 13,719,053	\$ 11,993,253

See accompanying notes to basic financial statements.

Financials (continued)

Audited Financial Statement—Fiscal Year 2019 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

GOVERNMENTAL FUNDS
BALANCE SHEET
JUNE 30, 2019

	General Fund	Community Preservation Act Fund	Title V Program	Capital Project Fund	Nonmajor Governmental Funds	Total Governmental Funds
Assets:						
Cash and cash equivalents	\$ 9,832,798	\$ 3,644,991	\$ 1,070,846	\$ 4,499,075	\$ 3,723,970	\$ 22,771,680
Investments	2,031,431	-	-	-	97,440	2,128,871
Receivables, net of allowance for uncollectibles:						
Property taxes	941,573	6,826	-	-	-	948,399
Excise taxes	466,573	-	-	-	-	466,573
Departmental and other	1,378,460	10,472	615,759	-	388,500	2,393,191
Intergovernmental	404,607	-	-	375,838	-	780,445
Tax foreclosures	620,520	-	-	-	-	620,520
Other assets	-	-	-	-	126,230	126,230
Total Assets	15,675,962	3,662,289	1,686,605	4,874,913	4,336,140	30,235,909
Deferred Outflows of Resources	-	-	-	-	-	-
Total Assets and Deferred Outflows of Resources	\$ 15,675,962	\$ 3,662,289	\$ 1,686,605	\$ 4,874,913	\$ 4,336,140	\$ 30,235,909
Liabilities:						
Warrants and accounts payable	\$ 194,644	\$ 64	\$ -	\$ 177,770	\$ 56,730	\$ 429,208
Accrued payroll and withholdings	489,202	98	-	-	7,116	496,416
Other liabilities	25,685	498	-	-	-	26,183
Bond anticipation notes payable	-	-	-	4,250,000	-	4,250,000
Total Liabilities	709,531	660	-	4,427,770	63,846	5,201,807
Deferred Inflows of Resources:						
Unavailable revenues - property taxes	723,977	6,826	-	-	-	730,803
Unavailable revenues - excise taxes	466,573	-	-	-	-	466,573
Unavailable revenues - other	1,998,980	10,472	615,759	-	388,500	3,013,711
Total Deferred Inflows of Resources	3,189,530	17,298	615,759	-	388,500	4,211,087
Fund Balances:						
Nonspendable	-	-	-	-	239,615	239,615
Restricted	58,289	3,644,331	1,070,846	723,845	3,644,179	9,141,490
Committed	1,730,924	-	-	-	-	1,730,924
Assigned	578,481	-	-	-	-	578,481
Unassigned	9,409,207	-	-	(276,702)	-	9,132,505
Total Fund Balances	11,776,901	3,644,331	1,070,846	447,143	3,883,794	20,823,015
Total Liabilities, Deferred Inflows of Resources and Fund Balance	\$ 15,675,962	\$ 3,662,289	\$ 1,686,605	\$ 4,874,913	\$ 4,336,140	\$ 30,235,909

See accompanying notes to basic financial statements.

Financials (continued)

Audited Financial Statement—Fiscal Year 2019 *continued*

Audited Financial Statement—Fiscal Year 2019 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TOTAL FUND BALANCES TO THE STATEMENT OF NET POSITION
JUNE 30, 2019

Total Governmental Fund Balances	\$ 20,823,015
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	42,114,755
Other long-term assets are not available to pay for current-period expenditures and, therefore, are reported as unavailable revenue in the governmental funds.	4,211,087
Deferred outflows and inflows of resources to be recognized in future fiscal years are not available resources and, therefore, are not reported in the funds:	
Deferred outflows related to other postemployment benefits	1,105,825
Deferred outflows related to pensions	7,093,682
Deferred inflows related to other postemployment benefits	(2,108,989)
Deferred inflows related to pensions	(631,849)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the government funds:	
Bonds and notes payable	(9,430,537)
Less: Unamortized bond premiums	(383,053)
Capital leases	(693,724)
Compensated absences	(2,162,831)
Net pension liability	(31,554,785)
Net other postemployment benefits liability	(30,108,396)
Net Position of Governmental Activities	<u>\$ (1,725,800)</u>

See accompanying notes to basic financial statements.

Financials (continued)

Audited Financial Statement—Fiscal Year 2019 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

**GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2019**

	General Fund	Community Preservation Act Fund	Title V Program	Capital Project Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues:						
Real estate and personal property taxes, net	\$ 45,154,402	\$ 656,781	\$ -	\$ -	\$ -	\$ 45,811,183
Intragovernmental	4,528,180	117,192	-	1,260,981	524,162	6,430,515
Motor vehicle and other excises	4,616,126	-	-	-	-	4,616,126
Departmental and other revenue	1,318,268	2,768	124,211	39,554	2,607,376	4,092,177
Licenses and permits	1,031,507	-	-	-	-	1,031,507
Penalties and interest on taxes	413,521	-	-	-	-	413,521
Fines and forfeitures	39,599	-	-	-	91,904	131,503
Investment income	191,525	26,551	-	2,146	9,017	229,239
Contributions and donations	-	-	-	-	141,877	141,877
Total Revenues	57,293,128	803,292	124,211	1,302,681	3,374,336	62,897,648
Expenditures:						
Current:						
General government	3,668,028	13,667	-	43,293	146,474	3,871,462
Public safety	11,989,024	-	-	311,175	557,945	12,858,144
Education	31,085,227	-	-	-	-	31,085,227
Public works	2,537,421	-	-	1,935,108	40,486	4,513,015
Health and human services	439,133	-	148,053	-	75,427	662,613
Culture and recreation	635,616	-	-	-	221,100	856,716
Pensions and other fringes	6,412,461	-	-	-	-	6,412,461
State and county tax assessments	405,755	-	-	-	-	405,755
Debt service:						
Principal	830,351	278,000	-	-	-	1,108,351
Interest	143,884	156,940	-	-	-	300,824
Total Expenditures	58,146,900	448,607	148,053	2,289,576	1,041,432	62,074,568
Excess (Deficiency) of Revenues Over (Under) Expenditures	(853,772)	354,685	(23,842)	(986,895)	2,332,904	823,080
Other Financing Sources (Uses):						
Premiums from issuance of bonds and notes	-	-	-	18,550	-	18,550
Issuance of capital leases	-	-	-	682,001	-	682,001
Transfers in	3,027,197	-	-	-	227,217	3,254,414
Transfers out	(341,922)	-	(121,351)	(160,046)	(2,287,928)	(2,911,247)
Total Other Financing Sources (Uses)	2,685,275	-	(121,351)	540,505	(2,060,711)	1,043,718
Net Change in Fund Balances	1,831,503	354,685	(145,193)	(446,390)	272,193	1,866,798
Fund Balances - Beginning	9,045,398	3,289,646	1,216,039	893,533	3,611,601	18,956,217
Fund Balances - Ending	\$ 11,776,901	\$ 3,644,331	\$ 1,070,846	\$ 447,143	\$ 3,883,794	\$ 20,823,015

See accompanying notes to basic financial statements.

Financials (continued)

Audited Financial Statement—Fiscal Year 2019 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2019

Net Change in Fund Balances - Total Governmental Fund Balances \$ 1,866,798

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. The net amounts are reflected here as reconciling items:

Capital outlays	3,234,895	
Depreciation expense	(1,835,026)	
Net effect of reporting capital assets		1,399,869

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither has any effect on net position. Also governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are amortized in the Statement of Activities. The net amounts are reflected here as reconciling items:

Repayments of debt	1,108,351	
Repayments of capital lease obligations	297,981	
Issuance of capital lease obligations	(682,001)	
Amortization of premiums from issuance of bonds and notes	51,142	
Net effect of reporting long-term debt		775,473

Revenues in the Statement of Activities that do not provide current financial resources are unavailable in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenues for various types of accounts receivable differ between the two statements. The amount presented represents the following differences derived from unavailable revenue. (449,780)

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds:

Compensated absences	(148,049)	
Pension benefits	(957,276)	
Other postemployment benefits	(781,503)	
Net effect of reporting long-term liabilities		(1,886,828)

Change in Net Position of Governmental Activities \$ 1,705,532

See accompanying notes to basic financial statements.

Financials (continued)

Audited Financial Statement—Fiscal Year 2019 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

**PROPRIETARY FUNDS
STATEMENT OF NET POSITION
JUNE 30, 2019**

	Business-type Activities - Enterprise Funds				Totals
	Water	Sewer	Transfer Station	Golf Course	
Assets:					
Current Assets:					
Cash and cash equivalents	\$ 3,842,753	\$ 4,458,590	\$ 44,581	\$ 65,615	\$ 8,411,539
Receivables, net of allowance for uncollectibles:					
User charges	1,430,190	710,443	-	-	2,140,633
Other	49,464	13,296	-	-	62,760
Inventory	-	-	-	21,057	21,057
Total Current Assets	5,322,407	5,182,329	44,581	86,672	10,635,989
Noncurrent assets:					
Receivables - unapportioned assessments	-	388,715	-	-	388,715
Capital assets, not being depreciated	611,231	-	-	-	611,231
Capital assets, net of accumulated depreciation	11,162,087	7,373,141	42,783	3,018,820	21,596,831
Total Noncurrent Assets	11,773,318	7,761,856	42,783	3,018,820	22,596,777
Total Assets	17,095,725	12,944,185	87,364	3,105,492	33,232,766
Deferred Outflows of Resources:					
Related to net other postemployment benefits liability	79,815	51,481	4,883	22,802	158,981
Related to net pension liability	382,652	377,176	47,173	173,435	980,436
Total Deferred Outflows of Resources	462,467	428,657	52,056	196,237	1,139,417
Liabilities:					
Current Liabilities:					
Warrants and accounts payable	71,775	11,756	18,036	709	102,276
Accrued payroll and withholdings	17,680	14,657	1,627	20,172	54,136
Accrued interest	83,050	22,141	-	6,591	111,782
Unearned revenue	-	-	-	80,843	80,843
Other liabilities	-	-	-	5,923	5,923
Bond anticipation notes payable	5,125,000	-	-	-	5,125,000
Bonds and notes payable	529,422	331,656	-	61,000	922,078
Compensated absences	4,886	4,997	-	10,868	20,751
Total Current Liabilities	5,831,813	385,207	19,663	186,106	6,422,789
Noncurrent Liabilities:					
Bonds and notes payable	2,073,945	2,599,251	-	290,000	4,963,196
Compensated absences	43,969	44,977	-	97,808	186,754
Net other postemployment benefits liability	2,173,145	1,401,673	132,945	620,828	4,328,591
Net pension liability	1,702,150	1,677,791	209,840	771,487	4,361,268
Total Noncurrent Liabilities	5,993,209	5,723,692	342,785	1,780,123	13,839,809
Total Liabilities	11,825,022	6,108,899	362,448	1,966,229	20,262,598
Deferred Inflows of Resources:					
Related to net other postemployment benefits liability	152,222	98,182	9,312	43,487	303,203
Related to net pension liability	34,083	33,596	4,202	15,448	87,329
Total Deferred Inflows of Resources	186,305	131,778	13,514	58,935	390,532
Net Position:					
Net investment in capital assets	4,777,291	4,442,234	42,783	2,667,820	11,930,128
Unrestricted	769,574	2,689,931	(279,325)	(1,391,255)	1,788,925
Total Net Position	\$ 5,546,866	\$ 7,132,165	\$ (236,542)	\$ 1,276,565	\$ 13,719,053

Financials (continued)

Audited Financial Statement—Fiscal Year 2019 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

PROPRIETARY FUNDS
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
YEAR ENDED JUNE 30, 2019

	Business-type Activities - Enterprise Funds				Totals
	Water	Sewer	Transfer Station	Golf Course	
Operating Revenues:					
Charges for services	\$ 3,433,538	\$ 2,080,026	\$ 265,045	\$ 1,376,501	\$ 7,155,110
Other operating income	110,024	55,888	-	-	165,912
Total Operating Revenues	3,543,562	2,135,914	265,045	1,376,501	7,321,022
Operating Expenses:					
Operating costs	2,124,523	1,358,682	310,158	1,169,486	4,962,849
Depreciation	495,440	482,815	1,645	172,292	1,152,192
Total Operating Expenses	2,619,963	1,841,497	311,803	1,341,778	6,115,041
Operating Income (Loss)	923,599	294,417	(46,758)	34,723	1,205,981
Nonoperating Revenues (Expenses):					
Betterments	-	22,991	-	-	22,991
Interest expense	(204,674)	(67,368)	-	(18,621)	(290,663)
Total Nonoperating Revenues (Expenses), net	(204,674)	(44,377)	-	(18,621)	(267,672)
Income (Loss) Before Transfers	718,925	250,040	(46,758)	16,102	938,309
Transfers in	-	-	114,705	-	114,705
Transfers out	(136,464)	(105,339)	(40,252)	(175,817)	(457,872)
Change in Net Position	582,461	144,701	27,695	(159,715)	595,142
Net Position - Beginning, as restated (see Note IV)	4,964,404	6,987,464	(264,237)	1,436,280	13,123,911
Net Position - Ending	\$ 5,546,865	\$ 7,132,165	\$ (236,542)	\$ 1,276,565	\$ 13,719,053

See accompanying notes to basic financial statements.

Financials (continued)

Audited Financial Statement—Fiscal Year 2019 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

PROPRIETARY FUNDS
STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30, 2019

	Business-type Activities - Enterprise Funds				Totals
	Water	Sewer	Transfer Station	Golf Course	
Cash Flows from Operating Activities:					
Receipts from users	\$ 3,442,394	\$ 2,076,281	\$ 265,045	\$ 1,380,219	\$ 7,163,939
Other receipts	110,024	55,888	-	-	165,912
Payments to employees	(688,061)	(504,233)	(60,219)	(547,031)	(1,799,544)
Payments to vendors	(1,334,166)	(1,060,670)	(249,863)	(575,329)	(3,220,028)
Net Cash Provided by (Used For) Operating Activities	1,530,191	567,266	(45,037)	257,859	2,310,279
Cash Flows from Noncapital Related Financing Activities:					
Transfers in	-	-	114,705	-	114,705
Transfers out	(136,464)	(105,339)	(40,252)	(175,817)	(457,872)
Net Cash Provided by (Used For) Noncapital Related Financing Activities	(136,464)	(105,339)	74,453	(175,817)	(343,167)
Cash Flows from Capital and Related Financing Activities:					
Proceeds from betterment principal	-	102,102	-	-	102,102
Proceeds from issuance of bond and note debt	5,125,000	3,421	-	-	5,128,421
Acquisition and construction of capital assets	(3,764,577)	(460,926)	-	-	(4,225,503)
Principal payments on bonds and notes	(4,231,970)	(372,240)	-	(61,000)	(4,665,210)
Interest expense	(150,265)	(69,301)	-	(19,458)	(239,024)
Net Cash (Used For) Capital and Related Financing Activities	(3,021,812)	(796,944)	-	(80,458)	(3,899,214)
Net Change in Cash and Cash Equivalents	(1,628,085)	(335,017)	29,416	1,584	(1,932,102)
Cash and Cash Equivalents:					
Beginning of year	5,470,838	4,793,607	15,165	64,031	10,343,641
End of year	<u>\$ 3,842,753</u>	<u>\$ 4,458,590</u>	<u>\$ 44,581</u>	<u>\$ 65,615</u>	<u>\$ 8,411,539</u>
Reconciliation of Operating Income to Net Cash Provided By (Used For) for Operating Activities:					
Operating income (loss)	\$ 923,599	\$ 294,417	\$ (46,758)	\$ 34,723	\$ 1,205,981
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:					
Depreciation expense	495,440	482,815	1,645	172,292	1,152,192
Changes in assets and liabilities:					
Receivables	8,856	(3,745)	-	-	5,111
Inventory	-	-	-	(1,024)	(1,024)
Deferred outflows	(425,432)	(394,539)	(47,902)	(180,554)	(1,048,427)
Accounts payable and accrued expenses	24,190	(289,427)	(9,740)	(8,978)	(283,955)
Unearned income	-	-	-	3,718	3,718
Compensated absences	(29,944)	(4,076)	-	13,745	(20,275)
Net other postemployment benefits liability	(22,889)	(14,727)	(1,417)	(6,590)	(45,623)
Net pension liability	471,140	464,398	58,082	213,540	1,207,160
Deferred inflows	85,231	32,150	1,053	13,124	131,558
Other liabilities	-	-	-	3,863	3,863
Net Cash Provided By (Used For) Operating Activities	\$ 1,530,191	\$ 567,266	\$ (45,037)	\$ 257,859	\$ 2,310,279

See accompanying notes to basic financial statements.

Financials (continued)

Audited Financial Statement—Fiscal Year 2019 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

**FIDUCIARY FUNDS
STATEMENT OF NET POSITION
JUNE 30, 2019**

	Other Postemployment Benefits Trust Fund	Private Purpose Trust Funds	Agency Fund
Assets:			
Cash and cash equivalents	\$ 1,807	\$ 96,592	\$ 1,935,656
Investments:			
Common stock	-	50,112	-
Equity mutual funds	308,211	-	-
Bond mutual funds	156,360	-	-
Other	-	-	84,884
Total Assets	466,378	146,704	2,020,540
Liabilities:			
Warrants and accounts payable	-	-	5,549
Accrued payroll and withholdings	-	-	25,039
Planning and performance bonds	-	-	1,812,613
Other liabilities	-	-	177,339
Total Liabilities	-	-	\$ 2,020,540
Net Position:			
Restricted for other postemployment benefits	466,378	-	
Held in trust for other purposes	-	146,704	
Total Net Position	\$ 466,378	\$ 146,704	

See accompanying notes to basic financial statements.

Financials (continued)

Audited Financial Statement—Fiscal Year 2019 *continued*

TOWN OF BRIDGEWATER, MASSACHUSETTS

FIDUCIARY FUNDS
STATEMENT OF CHANGES IN NET POSITION
YEAR ENDED JUNE 30, 2019

	Other Postemployment Benefits Trust Fund	Private Purpose Trust Funds
Additions:		
Investment income	\$ 23,616	\$ 2,949
Employer contributions	1,346,077	-
Total Additions	1,369,693	2,949
Deductions:		
Retiree benefits	1,231,077	-
Scholarships	-	1,700
Total Deductions	1,231,077	1,700
Change in Net Position	138,616	1,249
Net Position - Beginning	327,762	145,455
Net Position - Ending	\$ 466,378	\$ 146,704

See accompanying notes to basic financial statements.

Financials (continued)

General Fund Expense Budget to Actual—Fiscal Year 2019

Town of Bridgewater
 FY 2019 General Fund Expense - Budget to Actual - Executive Summary
 as of June 30, 2019

Function Description	Dept. No.	Dept. Description	Budget Group No.	Budget Group Description	2019 Original Projected Budget	2019 Revised Budget	2019 Actual	2019 Remaining Balance
GENERAL GOVERNMENT	111	TOWN COUNCIL	1	Wages & Benefits	30,476	30,576	30,479	97
			2	Expenses	7,090	7,090	6,839	251
	123	TOWN MANAGER	1	Wages & Benefits	313,482	378,482	374,938	3,544
			2	Expenses	41,628	174,753	109,250	65,503
	131	FINANCE COMMITTEE	1	Wages & Benefits	2,000	2,368	2,086	282
			2	Expenses	900	900	0	900
	132	RESERVE FUND	2	Expenses	60,000	0	0	0
	135	ACCOUNTANT	1	Wages & Benefits	317,042	327,213	326,721	492
			2	Expenses	49,100	52,100	41,563	10,537
	141	ASSESSORS	1	Wages & Benefits	137,517	146,517	146,462	55
			2	Expenses	95,030	177,788	148,737	29,052
	145	TREASURER	1	Wages & Benefits	379,489	319,239	319,052	187
			2	Expenses	45,872	196,894	147,497	49,397
	151	LAW	1	Wages & Benefits	63,999	64,034	64,034	0
			2	Expenses	10,000	15,000	14,391	609
	155	INFORMATION TECHNOLOGY	1	Wages & Benefits	103,925	130,195	130,193	2
			2	Expenses	293,375	304,375	281,595	22,780
	161	TOWN CLERK	1	Wages & Benefits	180,564	184,976	181,875	3,101
			2	Expenses	51,523	52,376	51,164	1,212
	166	PARKING	1	Wages & Benefits	15,375	15,375	15,375	0
			2	Expenses	750	750	0	750
	171	CONSERVATION	1	Wages & Benefits	59,264	60,266	60,265	1
			2	Expenses	2,102	2,102	2,024	78
	175	PLANNING	1	Wages & Benefits	190,003	193,685	193,685	1
			2	Expenses	4,585	95,335	29,712	65,623
	176	ZONING	1	Wages & Benefits	25,284	4,373	4,373	0
			2	Expenses	500	500	100	400
	192	TOWN BUILDINGS	1	Wages & Benefits	52,062	12,062	12,000	62
			2	Expenses	281,000	321,000	312,950	8,050
GENERAL GOVERNMENT Total					2,813,936	3,270,323	3,007,358	262,965
PUBLIC SAFETY	210	POLICE	1	Wages & Benefits	5,237,438	5,032,992	4,964,444	68,547
			2	Expenses	228,326	228,326	228,270	56
	220	FIRE	1	Wages & Benefits	5,447,089	5,628,395	5,345,820	282,575
			2	Expenses	330,738	335,738	326,551	9,186
	240	INSPECTIONAL SERVICES	1	Wages & Benefits	404,531	412,531	408,005	4,526
			2	Expenses	30,400	22,700	18,577	4,123
	292	ANIMAL CONTROL	1	Wages & Benefits	43,371	44,421	44,150	270
			2	Expenses	1,000	2,000	1,357	643
PUBLIC SAFETY Total					11,722,892	11,707,102	11,337,174	369,928
EDUCATION	300	B/R REGIONAL DISTRICT TUITION			29,591,531	29,591,531	29,591,531	0
	301	BRISTOL AGRICULTURAL TUITION			96,893	60,531	60,531	0
	302	BRISTOL PLYMOUTH TUITION			1,299,078	1,299,078	1,299,078	0
	303	NORFOLK COUNTY AGRICULTURAL			54,652	54,652	54,416	236
EDUCATION Total					31,042,154	31,005,792	31,005,556	236
PUBLIC WORKS	410	TOWN ENGINEER	1	Wages & Benefits	63,105	141,055	83,986	57,069
	420	HIGHWAY DEPARTMENT	1	Wages & Benefits	802,190	811,241	755,338	55,902
			2	Expenses	349,375	379,375	375,248	4,127
	421	SNOW AND ICE	1	Wages & Benefits	41,000	41,000	73,626	(32,626)
			2	Expenses	41,100	41,100	391,415	(350,315)
	424	STREET LIGHTING	2	Expenses	175,818	225,818	213,781	12,037
PUBLIC WORKS Total					1,472,587	1,639,588	1,893,393	(253,805)
HEALTH & HUMAN SERVIC	510	HEALTH	1	Wages & Benefits	134,927	135,227	135,137	90
			2	Expenses	18,434	18,434	13,343	5,091
	541	COUNCIL ON AGING	1	Wages & Benefits	176,264	176,264	174,224	2,040
			2	Expenses	3,150	3,587	1,128	2,459
	543	VETERANS SERVICES	1	Wages & Benefits	28,864	28,864	28,864	0
			2	Expenses	123,589	93,589	86,437	7,152
HEALTH & HUMAN SERVICES Total					485,228	455,965	439,133	16,832

Financials (continued)

General Fund Expense Budget to Actual—Fiscal Year 2019 *continued*

Town of Bridgewater
 FY 2019 General Fund Expense - Budget to Actual - Executive Summary
 as of June 30, 2019

Function Description	Dept. No.	Dept. Description	Budget Group No.	Budget Group Description	2019 Original Projected Budget	2019 Revised Budget	2019 Actual	2019 Remaining Balance		
CULTURE & RECREATION	610	LIBRARY	1	Wages & Benefits	436,953	436,953	434,266	2,687		
			2	Expenses	125,600	127,100	126,917	183		
	630	RECREATION	1	Wages & Benefits	68,307	85,307	68,156	17,151		
CULTURE & RECREATION Total					630,860	649,360	629,339	20,020		
DEBT SERVICE	710	DEBT PRINCIPAL	4	Principal on LTD	830,351	830,351	830,351	0		
	751	INTEREST ON LT DEBT	5	Interest on LTD	143,884	143,884	143,884	0		
DEBT SERVICE Total					974,235	974,235	974,235	0		
INTERGOVERNMENTAL	820	STATE/COUNTY ASSESMENTS	2	Expenses	348,672	348,672	348,310	362		
	830	COUNTY ASSESSMENTS	2	Expenses	57,682	57,682	57,445	237		
INTERGOVERNMENTAL Total					406,354	406,354	405,755	599		
UNCLASSIFIED BENEFITS	911	RETIREMENT	1	Wages & Benefits	3,120,497	3,120,497	3,120,497	0		
	912	WORKERS COMP	1	Wages & Benefits	159,658	124,658	121,742	2,916		
	913	UNEMPLOYMENT	1	Wages & Benefits	5,000	0	0	0		
	914	MDCR/HEALTH/LIFE INSURANCE	1	Wages & Benefits	3,052,810	3,095,448	3,065,915	29,533		
	919	OTHER BENEFITS - HR	1	Wages & Benefits	5,760	5,760	4,058	1,703		
					2	Expenses	0	0	249	(249)
UNCLASSIFIED BENEFITS Total					6,343,725	6,346,363	6,312,461	33,902		
UNCLASSIFIED EXPENSES	945	LIABILITY INSURANCE	2	Expenses	170,500	170,500	164,456	6,044		
	950	GAS & OIL	2	Expenses	120,000	147,000	134,703	12,297		
UNCLASSIFIED EXPENSES Total					290,500	317,500	299,159	18,341		
TRANSFERS OUT	990	TRANSFERS	6	Other Financial Uses	0	4,186,878	4,186,878	0		
TRANSFERS OUT Total					0	4,186,878	4,186,878	0		
					56,182,470	60,959,459	60,490,442	469,018		

Financials (continued)

General Fund Revenue Budget to Actual—Fiscal Year 2019

Town of Bridgewater
General Fund Revenue Budget
as of 6.30.19

Revenue Surplus Calculation	
Surplus Property Tax:	81,008.63
Surplus State:	21,430.00
Surplus Local Receipts:	1,911,849.23
Total:	2,014,287.86

Seq.	Budget Category	Group Number	Group Description	Values				Pct Coll
				FY 2019 Original Projected Budget	FY 2019 Revised Recap Budget	FY19 Actual	FY19 Remaining Balance	
1	Property Tax	Property	Personal Property Tax	(1,250,000.00)	(1,253,735.91)	(1,240,365.24)	(13,370.67)	
			Real Estate Tax (Net of Allowances)	(43,369,480.00)	(43,870,696.38)	(43,349,081.18)	(521,615.20)	
			Tax Liens	0.00	0.00	(369,952.96)	369,952.96	
			Sale of Tax Foreclosures	0.00	0.00	(242,500.00)	242,500.00	
			Pro-forma/Pro-rata Taxes	0.00	0.00	(3,541.54)	3,541.54	
			Property Tax Total	(44,619,480.00)	(45,124,432.29)	(45,205,440.92)	81,008.63	
2	Cherry Sheet	State	ABATE, VETS-BLIND-SURV SPOUSE	(62,899.00)	(62,899.00)	(73,159.00)	10,260.00	
			LOTTERY LOCAL AID-CH29, SEC 20	(3,765,882.00)	(3,765,882.00)	(3,765,882.00)	0.00	
			SCHOOL AID CH70	(76,038.00)	(76,038.00)	(76,038.00)	0.00	
			STATE OWNED LAND	(294,866.00)	(295,416.00)	(295,418.00)	2.00	
			VETS BENEFITS-CH 115, SEC 6	(44,387.00)	(44,387.00)	(55,555.00)	11,168.00	
Cherry Sheet Total	(4,244,072.00)	(4,244,622.00)	(4,266,052.00)	21,430.00				
3	Local Receipts		1 MV Excise Tax	(3,297,449.00)	(3,359,518.00)	(4,038,431.87)	678,913.87	120%
			2 a. Other Excise-Boat	0.00	0.00	(2,687.83)	2,687.83	n/s
			b. Other Excise-Meals	(300,000.00)	(300,000.00)	(362,006.33)	62,006.33	121%
			c. Other Excise-Room Tax	(150,000.00)	(200,000.00)	(213,000.03)	13,000.03	107%
			3 P & I on Taxes & Excise	(300,000.00)	(226,143.00)	(413,520.91)	187,377.91	183%
			4 PILOT	(5,121.00)	(5,121.00)	(5,155.92)	34.92	101%
			10 Fees	(293,160.00)	(275,481.00)	(358,213.57)	82,732.57	130%
			11 Rentals	(9,000.00)	(9,000.00)	(13,482.93)	4,482.93	150%
			12 Other Intergovernmental - B/R School	(126,750.00)	(40,552.00)	(101,790.61)	61,238.61	251%
			16 Other Departmental Revenue	(75,000.00)	(75,000.00)	(119,735.91)	44,735.91	160%
			17 Licenses & Permits	(572,000.00)	(425,000.00)	(1,010,307.00)	585,307.00	238%
			19 Fines & Forfeits	(30,003.00)	(20,000.00)	(39,599.15)	19,599.15	198%
			20 Investment Income	(20,000.00)	(20,000.00)	(78,326.07)	58,326.07	392%
23 Misc. Non-Recurring	0.00	0.00	(111,406.10)	111,406.10	n/s			
Local Receipts Total	(5,178,483.00)	(4,955,815.00)	(6,867,664.23)	1,911,849.23				
4	OFS	Transfers	TR FR ENTERPRISE FD	(375,872.20)	(375,872.20)	(375,872.20)	0.00	100%
			TR FR TRUST FD	0.00	(459,282.00)	(459,282.00)	0.00	100%
			TR FR SPECIAL REVENUE	(1,884,831.00)	(2,070,158.00)	(2,070,158.00)	0.00	100%
OFS Total	(2,260,703.20)	(2,905,312.20)	(2,905,312.20)	0.00				
Grand Total	(56,302,738.20)	(57,230,181.49)	(59,244,469.35)	2,014,287.86	104%			

Financials (continued)

Enterprise Funds Budget to Actual—Fiscal Year 2019

Old Scotland Links Golf Course Enterprise Fund - FY2019						
Revenue and Expenditures Budget to Actual - Executive Summary						
as of 6/30/2019						
Account Type Description	Budget Group Description	Program Description	2019 Revised Budget	2019 Actual	2019 Available Budget	
Revenue	Charges for Service	ONU - Golf Fees	(1,049,611)	(1,005,401)	(44,209)	
	Charges for Service Total		(1,049,611)	(1,005,401)	(44,209)	
	Transfer From Other Funds		0	0	0	
	Charges for Service	ONU - Handicap Fees		(4,615)	(4,435)	(180)
		ONU - Golf Cart Fees		(166,829)	(164,499)	(2,330)
		Earnings on Investments		0	0	0
		Miscellaneous		0	(4,998)	4,998
		ONU - Fees/Deposits		(64,000)	(76,235)	12,235
		ONU - Proshop Sales		(42,000)	(54,411)	12,411
		Rentals		(30,900)	(31,000)	100
	Charges for Service Total		(308,344)	(335,577)	27,233	
	Charges for Service	ONU - Driving Range Fees		(49,250)	(45,088)	(4,162)
Charges for Service Total		(49,250)	(45,088)	(4,162)		
Revenue Total			(1,407,205)	(1,386,067)	(21,138)	
Expenditure	Salaries - Wages - Benefits	Salaries and Wages, Permanent Positions	474,025	469,573	4,452	
		Salaries and Wages, Temporary Positions	75,003	70,884	4,119	
		Additional Gross, Differentials	6,267	6,267	0	
		Other Personal Services	1,000	307	693	
		Salaries - Wages - Benefits Total		556,295	547,030	9,265
	Expenditures	Fringe Benefits on Behalf of Employees		171,986	174,398	(2,413)
		Energy		23,000	19,991	3,009
		Repairs & Maintenance		0	0	0
		Repairs and Maintenance		67,800	63,255	4,545
		Rentals and Leases		85,172	81,003	4,169
		Other Property Related Services		0	0	(0)
		Professional and Technical		12,306	3,536	8,770
		Other Purchased Services		30,000	18,774	11,226
		Office Supplies		6,480	3,661	2,819
		Groundskeeping Supplies		112,420	115,161	(2,741)
		Vehicular Supplies		15,000	17,595	(2,595)
		Other Supplies		38,492	40,655	(2,163)
		In-State travel		100	0	100
		Out-of-State Travel		1,100	1,045	55
		Dues and Memberships		2,000	2,363	(363)
		Capital Expense		23,780	23,780	0
	Expenditures Total		589,635	565,215	24,420	
	Debt Service	Maturing Principal on Long Term Debt		61,000	61,000	0
		Interest on Long Term Debt		19,458	19,458	0
	Debt Service Total		80,458	80,458	0	
	Transfers to Other Funds	Transfers to General Fund		93,817	93,817	0
		Transfers to Trust Fund		87,000	87,000	0
	Transfers to Other Funds Total		180,817	180,817	0	
	Expenditure Total			1,407,205	1,373,520	33,685

Financials (continued)

Enterprise Funds Budget to Actual—Fiscal Year 2019 *continued*

Sewer Enterprise Fund - FY2019						
Revenue and Expenditures Budget to Actual - Executive Summary						
as of 6/30/2019						
Account Type Description	Budget Group Description	Program Description	2019 Revised Budget	2019 Actual	2019 Available Budget	
Revenue	Charges for Services	Fees	(16,000)	(23,040)	7,040	
		Other Departmental Revenue	(291,500)	(15,900)	(275,600)	
		Other Utility Non-Usage Charges	(124,400)	(8,911)	(115,489)	
		Penalties and Interest	(24,002)	(16,947)	(7,055)	
		Utility Charges for Services	(1,529,010)	(2,067,370)	538,359	
		Charges for Services Total		(1,984,912)	(2,132,168)	147,255
	Transfer From Other Funds		(11,864)	(11,864)	0	
Revenue Total			(1,996,776)	(2,144,032)	147,255	
Expenditures	Capital Debt Service	Interest on Long Term Debt	0	0	0	
		Interest on Notes	67,382	65,092	2,290	
		Maturing Principal on Long Term Debt	1,000	0	1,000	
		Debt Service Total		402,498	376,447	26,050
		Salaries - Wages - Benefits	Additional Gross, Differentials	470,879	441,539	29,340
			Additional Gross, Overtime	12,599	0	12,599
			Fringe Benefits on Behalf of Employees	50,780	45,547	5,233
			Other Personal Services	306,825	336,109	(29,284)
			Salaries & Wages- Permanent Positions	7,800	0	7,800
		Salaries - Wages - Benefits Total		461,934	458,686	3,249
		Expenditures	Bldg & Equip Repairs & Maintenance	839,938	840,341	(404)
			Communication	26,500	11,100	15,400
			Custodial & Housekeeping Supplies	5,385	6,955	(1,570)
			Dues & Memberships	5,000	0	5,000
			Energy	171	1,046	(875)
			In-State Travel	130,000	139,070	(9,070)
			Insurance Premiums	1,000	0	1,000
			Office Supplies	22,365	20,799	1,566
			Other Property Related Services	7,500	4,586	2,914
			Other Supplies	2,000	0	2,000
			Professional & Technical	8,200	7,702	498
			Public Works Supplies	135,086	76,079	59,008
			Repairs & Maintenance	77,000	81,369	(4,369)
	Vehicular Supplies		198,000	74,971	123,030	
	Expenditures Total		8,000	6,270	1,730	
	Transfers to Other Funds	Transfer to Capital Projects Fund	626,207	429,947	196,260	
		Transfer to General Fund	806,711	806,711	0	
		Transfers to Special Purpose Trust and Agency Funds	105,339	105,339	0	
	Transfers to Other Funds Total		5,000	5,000	0	
Expenditures Total			2,854,074	2,628,877	225,197	

Financials (continued)

Enterprise Funds Budget to Actual—Fiscal Year 2019 *continued*

Transfer Station Enterprise Fund - FY2019 Revenue and Expenditures Budget to Actual - Executive Summary as of 6/30/2019					
Account Type Description	Budget Group Description	Program Description	2019 Revised Budget	2019 Actual	2019 Available Budget
Revenue	Transfer from General Fund		0	(77,000)	77,000
	Transfer from Trust Fund		(37,705)	(37,705)	0
	Charges for Service	Other Non-Utility Usage Charges	(219,353)	(195,549)	(23,804)
		Other Non-Utility, Non-Usage Charges	(50,500)	(69,496)	18,996
	Charges for Service Total		(269,853)	(265,045)	(4,808)
Revenue Total			307,558	379,750	72,192
Expenditures	Salaries - Wages - Benefits	Salaries and Wages, Permanent Positions	70,000	60,219	9,781
		Fringe Benefits on Behalf of Employees	32,772	32,956	(184)
		Salaries - Wages - Benefits Total	102,772	93,174	9,598
	Expenditures	Repairs and Maintenance	4,000	4,199	(199)
		Rentals and Leases	1,500	1,455	45
		Other Property Related Services	150,426	210,490	(60,064)
		Professional and Technical	0	0	0
		Office Supplies	6,000	4,750	1,250
		Energy	1,800	2,026	(226)
		Insurance Premiums	808	808	0
		Expenditures Total	164,534	223,729	(59,195)
	Transfers to Other Funds	Inter-Fund Operating Transfers	40,252	40,252	0
		Transfers to Other Funds Total	40,252	40,252	0
Expenditures Total			307,558	357,155	(49,597)

Financials (continued)

Enterprise Funds Budget to Actual—Fiscal Year 2019 *continued*

Water Enterprise Fund - FY2019						
Revenue and Expenditures Budget to Actual - Executive Summary						
as of 6/30/2019						
Account Type Description	Budget Group Description	Program Description	2019 Revised Budget	2019 Actual	2019 Available Budget	
Revenue	Charges for Services	Other Utility Non-Usage Charges	(403,002)	(481,501)	78,499	
		Penalties and Interest on Taxes and Excises	0	(4,641)	4,641	
		Utility Usage Charges	(2,838,695)	(3,066,275)	227,579	
		Inter-Fund Operating Transfers In	0	0	0	
	Charges for Services Total		(3,241,697)	(3,552,416)	310,719	
Revenue Total			(3,241,697)	(3,552,416)	310,719	
Expenditure	Debt Service	Interest on Long Term Debt	22,646	18,067	4,579	
		Maturing Principal on Long Term Debt	735,083	682,980	52,103	
	Debt Service Total		757,728	701,047	56,682	
	Expenditures	Other Supplies		21,640	19,349	2,291
		Groundskeeping Supplies		30,200	2,114	28,086
		Professional and Technical		321,321	137,806	183,516
		Communication		10,437	7,682	2,755
		Office Supplies		5,000	13,030	(8,030)
		In-State travel		1,000	0	1,000
		Dues and Memberships		0	259	(259)
		Interest on Notes		40,000	56,188	(16,188)
		Fringe Benefits on Behalf of Employees		413,414	389,497	23,917
		Energy		230,000	203,085	26,915
		Repairs and Maintenance		188,900	305,261	(116,361)
		Public Works Supplies		290,000	181,139	108,861
		Site Improvements		165,000	67,584	97,416
		Vehicular Supplies		50,000	26,144	23,856
	Expenditures Total		1,766,912	1,409,136	357,776	
	Salaries - Wages - Benefits	Salaries and Wages, Permanent Positions		556,179	550,763	5,416
		Additional Gross, Overtime		95,080	103,041	(7,961)
		Additional Gross, Differentials		10,215	2,508	7,707
Other Personal Services			39,300	31,750	7,550	
Salaries - Wages - Benefits Total		700,774	688,061	12,713		
Transfers to Other Funds	Transfer to Capital Projects Fund		349,000	349,000	0	
	Transfers to General Fund		136,464	136,464	0	
	Transfers to Special Purpose Trust and Agency Funds		5,000	5,000	0	
Transfers to Other Funds Total		490,464	490,464	0		
Expenditure Total			3,715,878	3,288,708	427,170	

Financials (continued)

Local and Enterprise Funds Receipts—Fiscal Year 2019

Town of Bridgewater

Actual Local Receipts Recap version

Fiscal Year Ended June 30,2019

MV Excise, Meals, Room, Boat	\$	4,038,432.00
Meals Excise	\$	362,006.00
Room/Hotel Tax	\$	213,000.00
Boat Excise	\$	2,688.00
Penalties & Interest	\$	413,521.00
Payments in lieu of taxes	\$	5,156.00
Fees & rentals	\$	268,204.00
Cannibas Impact Fee	\$	103,493.00
Intergovernmental	\$	101,791.00
Departmental revenue	\$	119,736.00
License & permits	\$	1,010,307.00
Fines	\$	39,599.00
Investment Income	\$	78,326.00
Other Miscellaneous	\$	111,406.00
Total general fund actual receipts	\$	<u>6,867,665.00</u>

Charges for Services EF Funds

Transfer Station	\$	265,045.00
Golf	\$	1,368,067.00
Sewer	\$	2,144,032.00
Water	\$	<u>3,552,416.00</u>
Total enterprise fund actual receipts	\$	<u>7,329,560.00</u>

Financials (continued)

Combined Balance Sheet—Fiscal Year 2019

TOWN OF BRIDGEWATER, MASSACHUSETTS
 Combined Balance Sheet - All Fund Types and Account Groups
 as of June 30, 2018
 (Unaudited)

	Governmental Fund Types			Proprietary Fund Types	Fiduciary Fund Types	Account Groups	Totals (Memorandum Only)
	General	Special Revenue	Capital Projects	Enterprise	Trust and Agency	Long-term Debt	
ASSETS							
Cash and cash equivalents	5,628,882.73	7,479,105.46	4,086,233.57	7,510,895.50	7,402,162.15		32,107,279.41
Investments	0.00				143,493.88		143,493.88
Receivables:							0.00
Personal property taxes	124,332.16						124,332.16
Real estate taxes	754,415.50	9,423.04					763,838.54
Deferred taxes	269,316.45						269,316.45
Allowance for abatements & exemptions	(1,025,016.89)						(1,025,016.89)
Special assessments	0.00	589,572.15		467,826.05			1,057,398.20
Tax liens	1,204,287.98	6,978.99		48,569.77			1,259,836.74
Tax foreclosures	835,938.43						835,938.43
Motor vehicle excise	714,251.44						714,251.44
Other excises	1,428.00						1,428.00
Utility Charges	0.00			677,803.56			677,803.56
Departmental	55,802.00	847,371.00			39,284.98		942,457.98
Due from other governments	0.00		318,042.40				318,042.40
Amounts to be provided - payment of bonds	0.00					17,354,006.36	17,354,006.36
Total Assets	8,563,637.80	8,992,450.64	4,404,275.97	8,705,094.88	7,584,941.01	17,354,006.36	55,544,406.66
LIABILITIES AND FUND EQUITY							
Liabilities:							
Deferred revenue	0.00						0.00
Real and personal property taxes	(146,269.23)						(146,269.23)
Deferred taxes	269,316.45	9,423.04					278,739.49
Prepaid taxes/fees	38,814.07	718.96					39,533.03
Special assessments	0.00	589,572.15		467,826.05			1,057,398.20
Tax liens	1,204,287.98	6,978.99		48,569.77			1,259,836.74
Tax foreclosures	835,938.43						835,938.43
Motor vehicle excise	714,251.44						714,251.44
Other excises	1,428.00						1,428.00
Utility Charges	0.00			677,803.56			677,803.56
Departmental	55,802.00	847,371.00		(211.22)	39,284.98		942,246.76
Deposits receivable	0.00			6,000.00			6,000.00
Due from other governments -CH90	0.00		318,042.40				318,042.40
Due to other governments	0.00			(3,953.43)	22,301.99		18,348.56
Warrants payable	92,539.50	(36,450.75)	442,205.17	94,716.58	1,320.33		594,330.83
Accrued payroll	387,575.44	15,150.45		57,516.75	9,574.80		469,817.44
Accrued payroll and withholdings	55,779.55	0.00			32,203.24		87,982.79
Planning Guarantee Deposits/Bonds	0.00				2,244,508.66		2,244,508.66
Other liabilities	0.00				55,508.55		55,508.55
Bonds payable	0.00		3,625,000.00				3,625,000.00
Notes payable Debt Services	0.00					17,354,006.36	17,354,006.36
Total Liabilities	3,509,463.63	1,432,763.84	4,385,247.57	1,348,268.06	2,404,702.55	17,354,006.36	30,434,452.01
Fund Equity:							
Reserved for encumbrances	413,301.99						413,301.99
Reserved for expenditures	384,893.00			6,442.00			391,335.00
Reserved for continuing appropriations	0.00	1,308,268.14	273,065.47				1,581,333.61
Reserved for snow and ice deficit	(505,160.00)						(505,160.00)
Reserved for debt Service	66,135.62						66,135.62
Reserved for premiums	0.00						0.00
Reserved fund balance	0.00	2,303,674.84	0.00	5,857,787.64			8,161,462.48
Undesignated fund balance	4,695,003.56	3,887,743.82	(254,037.07)	1,492,597.18	5,180,238.46		15,001,545.95
Unreserved retained earnings	0.00						0.00
Investment in capital assets	0.00						0.00
Total Fund Equity	5,054,174.17	7,499,686.80	19,028.40	7,356,826.82	5,180,238.46	0.00	25,109,954.65
Total Liabilities and Fund Equity	8,563,637.80	8,992,450.64	4,404,275.97	8,705,094.88	7,584,941.01	17,354,006.36	55,544,406.66
PROOF	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Financials (continued)

Long-Term Debt Summary—Fiscal Year 2019

Massachusetts Department of Revenue, Division of Local Services
Bureau of Accounts - Automated Statement of Indebtedness

City/Town/District of: Town of Bridgewater FY2019

Long Term Debt Inside the Debt Limit	Outstanding July 1, 2018	+ New Debt Issued	- Retirements	= Outstanding June 30, 2019	Interest Paid in FY2019
Buildings	8,212,000.00	0.00	772,000.00	7,440,000.00	279,816.00
Departmental Equipment	504,000.00		81,000.00	423,000.00	9,920.00
School Buildings	0.00			0.00	
School - All Other	0.00			0.00	
Sewer	3,266,358.00	0.00	335,451.00	2,930,907.00	66,781.00
Solid Waste	0.00			0.00	
Other Inside	354,000.00		156,000.00	398,000.00	12,188.00
SUB - TOTAL Inside	\$12,536,358.00	\$0.00	\$1,344,451.00	\$11,191,907.00	\$368,705.00

Long Term Debt Outside the Debt Limit	Outstanding July 1, 2018	+ New Debt Issued	- Retirements	= Outstanding June 30, 2019	Interest Paid in FY2019
Airport	0.00			0.00	
Gas/Electric Utility	0.00			0.00	
Hospital	0.00			0.00	
School Buildings	0.00			0.00	
Sewer	0.00			0.00	
Solid Waste	0.00			0.00	
Water	3,092,759.00		511,393.00	2,581,366.00	92,831.00
Other Outside	1,724,888.00		182,351.00	1,542,537.00	21,904.00
SUB - TOTAL Outside	\$4,817,647.00	\$0.00	\$693,744.00	\$4,123,903.00	\$114,735.00
TOTAL Long Term Debt	\$17,354,005.00	\$0.00	\$2,038,195.00	\$15,315,810.00	\$483,440.00

Please complete all sections of this report and return it to the Public Finance Section no later than September 30, 2019.

I certify to the best of my knowledge that this information is complete and accurate as to the data.

Treasurer: _____ Date: _____

I certify that long and short term debt as identified in this Statement of Indebtedness is in agreement with the general ledger controls in my department and are also reflected on the balance sheet.

Accounting Officer: _____ Date: _____

Delivery By U.S. Mail	Phone/Fax	FedEx, UPS, Other Delivery
Public Finance Section Division of Local Services PO Box 9569 Boston MA 02114-9569	(617) 626-2399 (617) 626-4110 Fax (617) 626-3916	Public Finance Section Division of Local Services 100 Cambridge St Boston MA 02114

Short Term Debt	Outstanding July 1, 2018	+ Issued	- Retired	= Outstanding June 30, 2019	Interest Paid in FY2019
RANs - Revenue Anticipation				0.00	
BANs - Bond Anticipation:					
Buildings	0.00			0.00	
School Buildings	0.00			0.00	
Sewer	0.00			0.00	
Water	3,625,000.00	5,125,000.00	3,625,000.00	5,125,000.00	56,187.50
Other BANs	0.00	4,250,000.00		4,250,000.00	
SANs - State Grant Anticipation				0.00	
FANs - Federal Gr. Anticipation				0.00	
Other Short Term Debt				0.00	
TOTAL Short Term Debt	\$3,625,000.00	\$9,375,000.00	\$3,625,000.00	\$9,375,000.00	\$56,187.50
GRAND TOTAL All Debt	\$20,979,005.00	\$9,375,000.00	\$5,663,195.00	\$24,690,810.00	\$539,627.50

Purpose	Authorized and Unissued Debt				
	Date of Vote	Article Number	Amount Authorized	- Issued - Retired - Rescinded	= Unissued 6/30/2019
Septic Repair	11/13/00	A 17	200,000.00	200,000.00	0.00

Financials (continued)

Long Term Debt Summary—Fiscal Year 2019 *continued*

Golf Course Clubhouse	04/16/02	A 3	2,950,000.00	2,950,000.00	0.00
Water Main Replacement	05/05/08	A 14	1,245,850.00	1,245,850.00	0.00
Water Resources Mgmt Plan	05/03/10	A 16	250,000.00	250,000.00	0.00
Mass Clean Water Trust	06/27/17	0-2017-022	6,760,000.00	6,760,000.00	0.00
Water Meter Replacement	11/17/2017	O-FY18-006	3,625,000.00	-	3,625,000.00
Mass Clean Water Trust	03/27/18	O-FY18-022	10,400,000.00	-	10,400,000.00
Water Mains	4/10/2018	O-FY18-028	1,200,000.00	-	1,200,000.00
Elm Street Reconstruction	02/26/19	FY19-041	7,500,000.00	-	7,500,000.00
First Street Reconstruction	02/26/19	FY19-042	1,200,000.00	-	1,200,000.00
Water Mains	04/23/19	FY19-053	500,000.00	-	500,000.00
Wastewater Treatment Facility	05/07/19	FY19-052	32,000,000.00	-	32,000,000.00
					\$56,425,000.00
SUB - TOTAL from additional sheet(s)					\$0.00
TOTAL Authorized and Unissued Debt					\$56,425,000.00

BUREAU OF ACCOUNTS, STATEMENT OF INDEBTEDNESS DETAIL

Long Term Debt Inside the Debt Limit Report by Issuance	Outstanding July 1, 2018	+ New Debt Issued	- Retirements	= Outstanding June 30, 2019	Interest Paid in FY2019
SWR PRJ 12/11- AREA 1,2,5	146,000.00		76,000.00	70,000.00	2,700.00
HOGG LND 12/11-2011 LAND 00001	190,000.00		96,000.00	94,000.00	4,748.00
WTR LND 12/11-2011 LND 00002	44,000.00		22,000.00	22,000.00	1,100.00
FIRE/DPW 12/11-2011 FIRE 00002	317,000.00		162,000.00	155,000.00	7,916.00
KEITH HOMESTEAD-2012 CPC 00001	320,000.00		38,000.00	282,000.00	6,340.00
EQ 8/12-2012 AMBULANCE 00001	116,000.00		30,000.00	86,000.00	2,020.00
EQ FIRE 8/12-2012 FIRE 00001	344,000.00		42,000.00	302,000.00	6,782.00
SWR MN RLN 4/14-2014 SWR 00002	165,000.00		33,000.00	132,000.00	4,208.00
EQ DEPT 4/14-2014 DEPT 00002	19,000.00		4,000.00	15,000.00	480.00
EQ HWY 4/14-2014 HWY 00001	25,000.00		5,000.00	20,000.00	638.00
SWR MN EXT 4/14 - AREA 3, 6 10	600,000.00		125,000.00	475,000.00	15,212.00
BLDG POL/14-2014 POL 00001	365,000.00		185,000.00	180,000.00	7,750.00
FIRE STATION ROOF REHAB	85,000.00		5,000.00	80,000.00	3,000.00
MEMORIAL BUILDING REHAB	400,000.00		25,000.00	375,000.00	14,250.00
ACADEMY BUILDING RENOVATIONS	2,745,000.00		155,000.00	2,590,000.00	96,300.00
ACADEMY BUILDING RENOVATIONS	4,300,000.00		240,000.00	4,060,000.00	150,600.00
SEWER CW-14-17 4/13/17	2,355,358.00		101,451.00	2,253,907.00	47,107.00
TOTAL	12,536,358.00	0.00	1,344,451.00	11,191,907.00	371,151.00
				Must equal subtotal	page 1

Long Term Debt Outside the Debt Limit Report by Issuance	Outstanding July 1, 2018	+ New Debt Issued	- Retirements	= Outstanding June 30, 2019	Interest Paid in FY2019
TTL V 1000-WPAT TS 97 1044	10,868.00		10,868.00	0.00	0.00
TTL V 0704-WPAT TS 97 1024-1	48,269.00		9,565.00	38,704.00	0.00
TTL V 605-WPAT TS 97 1024-3C	200,000.00		20,000.00	180,000.00	0.00
TTL V 1103-WPAT TS 97 1024-2	160,000.00		20,000.00	140,000.00	0.00
TTL V 0812-WPAT TS 97 1024-D	252,629.00		21,053.00	231,576.00	0.00
TTL V 0812-WPAT-TS 97 1024-E	301,122.00		19,865.00	281,257.00	0.00
TTL V 0115-WPAT-TS 97 1024-F	340,000.00		20,000.00	320,000.00	0.00
WTR 603 & 605-2006 WTR 00001	1,400,000.00		175,000.00	1,225,000.00	56,219.00
WTR RPL PCE-WPAT DW 08 14 MSTR	786,759.00		49,393.00	737,366.00	15,241.00
WTR PRJ 12/11-2011 WTR 00001	244,000.00		124,000.00	120,000.00	4,550.00
WTR LND 12/11-2011 LND 00002	99,000.00		50,000.00	49,000.00	2,474.00
WTR EQ 4/14-2014 WTR 00002 A	483,000.00		97,000.00	386,000.00	12,308.00
WTR EQ 4/14-2014 WTR 00002 B	80,000.00		16,000.00	64,000.00	2,040.00
GLF CLB HOUSE-2008 GLF 00001	234,000.00		26,000.00	208,000.00	15,210.00
GLF COURSE 8/12-2012 GC 00001	40,000.00		5,000.00	35,000.00	782.00
GLF COURSE 4/14 2014 GC 00001	138,000.00		30,000.00	108,000.00	3,465.00
TOTAL	4,817,647.00	0.00	693,744.00	4,123,903.00	112,289.00

Treasurer's Report—Fiscal Year 2019

Cash Reconciliation

Cash Balance June 30, 2018	32,250,773.29
Cash Balance June 30, 2019	35,860,828.24
General Fund	4,050,653.92
Special Revenue Funds	7,835,380.88
Capital Project Funds	7,289,825.72
Enterprise Funds	7,408,648.19
Trust and Agency Funds	9,276,319.53

Stanley Iron Works Park

Front Cover: Spring; Back Cover: Winter

Located adjacent to the Town's Roadways Department at 151 High Street on the Town River, the Stanley Iron Works Park is a designated Historic District. It was the location of nationally important Iron Works, which earned Bridgewater's reputation as a New England "iron town" as early as 1707. The public park includes the privately-owned High Street Dam and Fish Ladder.

Powered by the dam, iron manufacturing began on the site in 1785. By 1795, it was producing cut and rolled iron to make hoops, plating, and nails. In 1836, the Bridgewater Iron Works Co. was founded.

In 1846, the Old Colony R.R. arrived bringing prosperity and expansion. By the 1850s, Bridgewater Iron Co. ranked among America's leading iron concerns, producing heavy castings, forgings for ocean steamer shafts, metal tubing, horse nails, and heavy machinery.

During the Civil War, it produced the iron plating for the first Union gunboat, the Monitor. The largest ironworks in New England, it had both iron and brass foundries, two rolling mills, two machine shops, two forges, and worker housing for 300—the largest employer in town. Its products were displayed at Philadelphia's 1876 Centennial Exposition. By 1885 it was the second largest rolling mill foundry in the U.S.

However, by 1890 the company had declined, was purchased by the Stanley Tool Company of New Britain, CT and renamed "The Bridgewater Foundry, Machine, and Rolling Mill Company." It remained Bridgewater's largest employer until 1900, when it was surpassed by the Brockton, Bridgewater & Taunton Street Railway Company. It employed 250 workers in 1910.

The present dam was rebuilt in 1904 when the Bridgewater Independent newspaper noted Stanley now had "one of the finest waterpower plants" in the area. For several years after World War I, the company continued, but in 1926 it was moved to Bridgeport, CT.

Many of the ironworks buildings remained vacant for years; some were likely destroyed by the 1938 Hurricane and several were used for leather storage in the 1940s. After World War II, two were bought by the Bridgeport Foundry, which remained in business until 1987.

In 1993, the site and company were deeded to the Town of Bridgewater. It became a park in 1996. The Town River Dam and the Fish Ladder were listed on the National Register of Historic Places in 2002 as contributing resources to the Bridgewater Iron Works Historic and Archaeological District.

Cites:

Commonwealth of Massachusetts, Massachusetts Historical Commission, www.sec.state.ma.us/mhc, As of: Wednesday, May 20, 2020.
(Connors 2000), (Spence 2008) & (BRD.J)

Town River at Stanley Ironworks



Photo Credit: Marilee Kenney Hunt

